

ADULTS AND HEALTH SCRUTINY COMMITTEE	AGENDA ITEM No. 6
9 NOVEMBER 2021	PUBLIC REPORT

Report of:	North West Anglia NHS Foundation Trust	
Contact Officer(s):	Caroline Walker, Chief Executive Phil Walmsley, Chief Operating Officer Taff Gidi, Company Secretary and Head of Corporate Affairs	

COVID RECOVERY PLAN FOR ELECTIVE CARE AND WINTER PRESSURES

RECOMMENDATIONS
It is recommended that the Adults and Health Scrutiny Committee note the approach North West Anglia NHS Foundation Trust (<i>the Trust</i>) will take to prepare for winter to support emergency and elective activity.

1. ORIGIN OF REPORT

1.1 This report is submitted to the Adults and Health Scrutiny Committee following a request from the committee.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to update the Adults and Health Scrutiny Committee the approach the Trust will take to prepare for 2021/22 winter to support emergency and elective activity.

2.2 The plan has been developed in consultation with staff, ensuring lessons learnt from winter 2020/2021 and the experience gained through the COVID pandemic, are reflected in our approach.

2.3 The Trusts winter plan will form part of a wider system plan with input from all provider partners and the North ICB that will be submitted to NHS England/NHS Improvement (NHSE/I). The Trusts plan is expected to be presented to the Board in a draft format in September 2021 and sent to NHSE/I at the end of October 2021.

2.4 It is important to note that this will remain a live document, to adapt to changing pressures across the winter. It is intended to address issues across all patient pathways (i.e. Emergency, elective, women and children's, diagnostics and outpatients). The Trust will work towards sign off of a final winter plan by end October 2021.

2.5 The plan contains the context, our current understanding of what the issues will be across winter, and the proposed actions to address these issues.

2.6 It is important to note that the Trust winter plan has a number of systemwide dependencies. Therefore, the Trust works with its partners across and health and social care. This is covered in a systemwide winter plan.

2.7 This report is for the Adults and Health Scrutiny Committee to consider under its Terms of Reference Part 3, Section 4 - Overview Scrutiny Functions, paragraph No. 2.1 Functions determined by Council:

3. Scrutiny of the NHS and NHS providers.

3. BACKGROUND AND KEY ISSUES

Where are we?

3.1 Demand and Capacity Modelling indicates a 70 bed deficit.

3.2 We know it will be a difficult winter due to:

- difficulty in recruiting staff;
- a tired workforce;
- a limited response from supporting organisations due to staffing issues;
- a surge in winter activity of more complex patients, which is likely to be greater than usual, due to patients returning to the NHS care; and
- compounded by the possibility of a further COVID and flu wave.

3.3 We have an agreed winter plan in place to address these issues.

What are we doing?

3.4 We are increasing our wellbeing offer to staff.

3.5 We are working with partners to support patients to stay at home.

3.6 We are providing additional/ongoing support:

- Trust spend of £1.5million for winter;
- Trust spend of £2million for elective work; and
- Cambridgeshire & Peterborough system spend of £12million.

3.7 We are increasing capacity.

3.8 One of our key focus areas is on vaccinations.

Where are we aiming to be?

3.9 We want to provide the support required to ensure the wellbeing of staff.

3.10 We are aiming to manage the emergency pressures including:

- reducing ambulance handover delays; and
- reducing patient time in ED.

3.11 We aim to deliver the Elective targets i.e.:

- No over 104 week
- Maintain waiting list from Sept 2021
- Reduce over 52 week waits
- Maintain diagnostic delivery

4. CONSULTATION

4.1 *Not applicable.*

5. ANTICIPATED OUTCOMES OR IMPACT

5.1 To update the committee on the Trust's plans in preparation for winter to support emergency and elective activity.

6. REASON FOR THE RECOMMENDATION

6.1 Update report requested by the committee.

7. ALTERNATIVE OPTIONS CONSIDERED

7.1 *Not applicable.*

8. IMPLICATIONS

Financial Implications

8.1 Additional/ongoing support:

- Trust spend of £1.5million for winter;
- Trust spend of £2million for elective work; and
- Cambridgeshire & Peterborough system spend of £12million.

Legal Implications

8.2 *Not applicable.*

Equalities Implications

8.3 *Not applicable.*

Rural Implications

8.4 *Not applicable.*

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

9.1 See attached slides in the appendices which provide additional background information including the assumptions informing this paper.

10. APPENDICES

10.1 Appendix 1 - North West Anglia NHS Foundation Trust Winter Plan Presentation 2021/22

This page is intentionally left blank