



**To:** Business Coordination Board

**From:** Director of Finance & Resources & Chief Finance Officer

**Date:** 13 July 2021

## **REVISED OUTTURN REPORT 2020/21**

### **1. Purpose**

1.1 The purpose of this report is to update the Business Coordination Board (the “Board”) of the Outturn Report 2020/2021.

### **2. Recommendation**

- 2.1 The Board is recommended to note the outturn position.
- 2.2 The Board is also asked to approve these reserve movements.

### **3. Overview**

3.1 The provisional outturn for 2020/21 was reported to the May 2021 Board. There were some areas of the accounts that were still be finalised at that time, which have caused some movement to the provisional outturn reported. This report sets out the final outturn for Cambridgeshire Constabulary (the “Constabulary”) and Office of the Police and Crime Commissioner (OPCC) for the 2020/21 financial year bringing together changes from the revenue and capital provisional outturn of spend against its financing as at 31st March 2021. The balances on reserves at the end of the year are also updated in this report.

### **3.2 Revenue Budget**

3.2.1 The provisional outturn for the year reported an underspend of £702k which has now reduced by £514k to an underspend of £188k. The £514k movement is made up of the following adjustments:

- Following the receipt of the Insurance Fund Audit (an independent assessment by a specialist actuary) the recommended position was to increase value of the Insurance Provision and Reserve by £344k. This has had the impact of charging additional costs to the revenue account with a corresponding increase to the balance sheet; and
- Following a review by the Constabulary's Pension Administrators of Injury Pensions, historic underpayments of £170k have been calculated and are to be paid to pensioners in July 2021.

### **3.3 Capital Budget and Reserves**

3.3.1 There are no changes in Capital Reporting from the Provisional Outturn Report.

3.3.2 An updated reserves position is provided in Section 2. Overall the Usable Reserves have increased compared to the provisional outturn by £174k, although the creation of new earmarked reserves to meet known future risks has reduced compared to the provisional outturn position. This is due to the reduced underspend on the revenue account. However, the overall Usable Reserves has increased compared to the provisional outturn due to the increase to the Insurance Reserve.

3.3.3 The reserve movements presented in this outturn report will be proposed for approval at the Board in July.

### **3.4 Key Performance Indicators**

3.4.1 There are no changes in Key Performance Indicator from the Provisional Outturn Report.

#### 4. Revenue Budget 20/21 and Outturn

##### 4.1 Revenue outturn summary

	Budget £'000	Year end Outturn £'000	Final Outturn variance £'000	Provisional Outturn Forecast variance £'000	Change from prior report £'000
<b>LP - Inv&amp; Safeguarding</b>					
Covert Authorities	1,465	1,620	155	155	0
Inv Stds & Devt	6,063	6,076	13	13	0
ISCD	6,348	6,391	42	42	0
Protecting Vulnerable People	9,551	8,705	-846	-846	0
Safeguarding & Command	131	139	8	8	0
<b>Local policing - Investigations and safeguarding</b>	<b>23,558</b>	<b>22,930</b>	<b>-628</b>	<b>-628</b>	<b>0</b>
<b>LP - Ops</b>					
Business Support	1,507	1,198	-308	-308	0
Command	1,634	1,816	182	182	0
Demand Hub	14,506	13,377	-1,129	-1,129	0
Northern Hub	24,273	25,509	1,237	1,237	0
Partner & Ops Support	2,967	2,902	-65	-65	0
Southern Hub	23,632	23,870	238	238	0
<b>Local Policing - Operations</b>	<b>68,519</b>	<b>68,672</b>	<b>154</b>	<b>154</b>	<b>0</b>
<b>Non Operational - in-house</b>					
Estates	5,170	5,160	-10	-10	0
Finance	573	560	-13	-13	0
Organisational Improvement Centre	1,668	1,709	41	41	0
NPCC	1,539	1,609	70	70	0
Corp Comms	811	718	-94	-94	0
Insurance	924	753	-171	-171	0
Corporate	6,229	6,732	506	336	170
Ops	145	395	250	250	0
Fleet	2,570	2,079	-491	-491	0
Non Collab	0	88	88	88	0
<b>Non -Operational</b>	<b>19,630</b>	<b>19,803</b>	<b>176</b>	<b>6</b>	<b>170</b>
<b>Collaboration and Partnerships</b>					
Collaboration - Other	5,030	4,840	-190	-190	0
Collaboration - Tri Force	33,644	33,068	-576	-576	0
CTC To reserves		251	251	251	0
<b>Collaborated and Partnerships</b>	<b>38,674</b>	<b>38,159</b>	<b>-515</b>	<b>-515</b>	<b>0</b>
RCCO	0	0	71	71	0
<b>CHIEFS NET BUDGET REQUIREMENT</b>	<b>150,381</b>	<b>149,565</b>	<b>-742</b>	<b>-912</b>	<b>170</b>
<b>Other Collaboration &amp; Partnerships</b>					
OPCC Buildings	-9	-4	5	5	0
OPCC Cap/Grants	825	1,693	794	450	344
OPCC Office	1,270	1,025	-245	-245	0
<b>PCC Budget Requirement</b>	<b>2,087</b>	<b>2,715</b>	<b>554</b>	<b>210</b>	<b>344</b>
<b>NET BUDGET REQUIREMENT</b>	<b>152,467</b>	<b>152,280</b>	<b>-188</b>	<b>-702</b>	<b>514</b>
<i>Note: Figures may not cast due to rounding</i>					

## 4.2 Reserves

- 4.2.1 Group usable reserves have decreased by £713k at the end of 2020/21 from £17,129k to £16,416k as set out below.
- 4.2.2 The reserves realignment set out in the 2021/22 Medium Term Financial Strategy (MTFS) is built into the year end position as far as possible. This has seen a reduction in the Collaboration and Commissioning reserve (£313k) which has been used to create new earmarked reserves for the Uplift Programme, the Emergency Services Mobile Communications Programme (ESMCP) and the Pensions Reserve (McCloud and Revaluation Smoothing). The remaining reduction in the Collaboration and Commissioning reserve along with the £188k revenue underspend has been used to increase the balance of the General Fund in line with the MTFS. The Board is asked to approve these reserve movements.

### Group Usable Reserves

	Balance 31 March 2020	Movement	Forecast Balance 31 March 2021
	£000	£000	£000
Carry Forward Projects Reserve	1,075	83	1,158
Insurance Reserve	976	700	1,676
Ill-Health Retirement Reserve	398	0	398
Capital Reserve	0	0	0
Drug Forfeiture (Operational) Reserve	372	26	398
Budget Assistance Reserve	1,887	0	1,887
Uplift Reserve	0	30	30
Capital Carry Forward Reserve	1,464	(456)	1,008
Asset Incentivisation Reserve	466	58	524
Road Casualty Reduction & Support Fund	1,050	47	1,097
Collaboration & Commissioning Reserve	564	(313)	251
ICT Development Reserve	0	0	0
Estates Development Reserve	860	(860)	
Major Incident Victim Support	0	25	25
ERSOU Building Maintenance Fund	0	110	110
ESMCP Reserve	0	100	100
Pension Reserve (McCloud & Revaluation Smoothing	0	75	75
<b>Total Earmarked Reserves</b>	<b>9,112</b>	<b>(375)</b>	<b>8,737</b>
General Reserve	7,198	294	7,492
<b>Total General and Earmarked Reserves</b>	<b>16,310</b>	<b>(81)</b>	<b>16,229</b>
Capital Receipts Reserve	537	(537)	0
Unapplied Capital Receipts Reserve	282	(95)	187
<b>Total Usable Reserves</b>	<b>17,129</b>	<b>(713)</b>	<b>16,416</b>

## 5. Recommendation

- 5.1 The Board is recommended to note the outturn position.
- 5.2 The Board is also asked to approve these reserve movements.

### BIBLIOGRAPHY

<b>Source Document</b>	Revenue and Capital Monitoring Report 2020-21 M12, Business Coordination Board 26 <sup>th</sup> May 2021 <a href="https://s3.eu-west-2.amazonaws.com/media.cambridgeshire-pcc.gov.uk/uploads/2021/05/21-05-26-BCB-Agenda-Item-9.0-Revenue-and-Capital-Monitoring-Report-2020-21-M12-1.pdf">https://s3.eu-west-2.amazonaws.com/media.cambridgeshire-pcc.gov.uk/uploads/2021/05/21-05-26-BCB-Agenda-Item-9.0-Revenue-and-Capital-Monitoring-Report-2020-21-M12-1.pdf</a>
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