

Appendix 2

Cambridgeshire and Peterborough Sustainability and Transformation Partnership



NHS Glossary of Terms

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Glossary of terms used

Acronym	Meaning	Explanation
ACO	Accountable Care Organisation	An alliance of providers acting as one system, jointly accountable for improving our population's health and wellbeing, outcomes, and experience, within a defined financial envelope.
Alliance (North/South)		A formalisation of natural relationships which tend to occur between organisations all caring for the same population. This enables a focus on a preventative and holistic approach to care and support, enabling people to stay well and independent at home for longer.
AO	Accountable Officer	The Accountable Officer – Responsible for successful delivery within their named delivery group.
CAG	Care Advisory Group	The main purpose of the Care Advisory Group (CAG) is to contribute to the overall delivery of Fit for the Future objectives by reviewing care model design proposals, horizon scan for innovations, ensure that there is a robust evidence base behind decisions, and making recommendations to the HCE.
CAPCCG CCG	Cambridgeshire and Peterborough Clinical Commissioning Group	Cambridgeshire and Peterborough Clinical Commissioning Group (CCG) commissions health services on behalf of the patients it serves. The CCG and its GP member practices work together collaboratively to fulfill the purpose of the CCG.
Carter	Lord Carter Review	Lord Carter's review identifies unwarranted variation in the delivery of mental health and community health services, as well as the potential savings of nearly £1 billion that could be made in efficiencies by 2020/21
CCS	Cambridgeshire Community Services NHS Trust	CCS provides community-based health care services within Cambridgeshire and Peterborough. They also provide services to Luton, Norfolk and Suffolk.
CEP	Capped Expenditure Process	To respond to current financial pressure the NHS is facing, NHS England and NHS Improvement have introduced a capped expenditure process to provide tighter controls on NHS spending. The CEP aims to 'cap' spending within the health care system (both commissioners and providers of health care).
	Clinical Communities	Cross-system communities with representation from front line staff – clinicians, care-givers, voluntary organisations, health analytics and operations people – who will focus redesigning our priority clinical pathways for change.
CPFT	Cambridgeshire & Peterborough NHS Foundation Trust	CPFT deliver many of the NHS services that are provided outside of hospital and in the community such as physical, mental health and specialist services.
CPSB	Cambridgeshire Public Services Board	Senior Executive Officers of County Councils, District Councils, Fire service and Cambridgeshire Constabulary
CUHFT CUH	Cambridge University Hospital NHS Foundation Trust	CUHFT delivers care from the Addenbrooke's and Rosie Hospitals based on the Cambridge Biomedical Campus.
D2A	Discharge to Assess	Where people who are clinically optimised and do not require an acute hospital bed, but may still require care services are provided with short term, funded support to be discharged to their own home (where appropriate) or

		another community setting. Assessment for longer-term care and support needs is then undertaken in the most appropriate setting and at the right time for the person.
DoH	Department of Health	
Devolution	Devolution	Devolution refers to the process whereby power and funding is transferred from central government to local areas in order to reform public services for local users and stimulate economic growth.
Digital Exemplar		A Global Digital Exemplar is an internationally recognised NHS provider delivering exceptional care, efficiently, through the use of world-class digital technology and information.
DToC	Delayed Transfer of Care	A 'delayed transfer of care' occurs when a patient is ready to leave a hospital or similar care provider but is still occupying a bed. Delays can occur when patients are being discharged home or to a supported care facility, such as a residential or nursing home, or are awaiting transfer to a community hospital or hospice.
ENT	Ear, Nose and Throat	A medical specialism concerned with the diagnosis and treatment of disorders of the head and neck, including particularly the ears, nose, and throat.
Federation (GP)		A federation is a group of general practices or surgeries forming an organisational entity and working together within the local health economy. The remit of a GP Federation is generally to share responsibility for delivering high quality, patient-focussed services for its communities
FPPG	Finance Performance & Planning Group	The main purpose of the FPPG is to contribute to the overall delivery of Fit for the Future objectives by promoting financial sustainability of health and care provision within the Cambridgeshire and Peterborough footprint.
GIC	Guaranteed Income Contract	Guaranteed income contracts see NHS providers receive a set, guaranteed payment for planned patient care, independent of how many patients are treated.
GIRFT	Getting It Right First Time	The Getting It Right First Time (GIRFT) programme is helping to improve the quality of care within the NHS by bringing efficiencies and improvements
GPFV	General Practice Forward View	The General Practice Forward View (GP Forward View), published in April 2016, commits to an extra £2.4 billion a year to support general practice services by 2020/21. It will improve patient care and access, and invest in new ways of providing primary care.
HCE	Health & Care Executive	Organisations from across the system have agreed to work together, taking joint responsibility for improving the population's health and wellbeing within a defined financial envelope. The Health and Care Executive (HCE) exists to provide strong, visible and collective leadership to this process. The HCE's main purpose is to commission and oversee a programme of work that will deliver the Fit for the Future priorities.
ICS	Integrated Care System	NHS organisations, in partnership with local councils and others, take collective responsibility for managing resources, delivering NHS standards, and improving the health of the population served.
JET	Joint Emergency Team	JET is an urgent two or four hour response service that supports people over the age of 65 or those with long-term conditions in their home environment when they become

		very unwell and need urgent care, but do not need to go to hospital.
LEP	Local Enterprise Partnerships	Local Enterprise Partnerships are voluntary partnerships between local authorities and businesses set up in 2011 by the Department for Business, Innovation and Skills to help determine local economic priorities and lead economic growth and job creation within the local area.
LMC	Local Medical Committee	A Local Medical Committee is a statutory body in the UK. LMCs are recognised by successive NHS Acts as the professional organisation representing individual GPs and GP practices as a whole to the Primary Care Organisation.
LTC CVD/Stroke	Long term conditions Cardiovascular Disease/Stroke	N/A
MCP	Multispecialty Community Providers	Primary care of the future will build on the traditional strengths of 'expert generalists', proactively targeting services at registered patients with complex ongoing needs such as the frail elderly or those with chronic conditions, and working much more intensively with these patients. Future models will expand the leadership of primary care to include nurses, therapists and other community based professionals, as well as begin employing consultants or take them on as partners, bringing in senior nurses, consultant physicians, geriatricians, paediatricians and psychiatrists to work alongside community nurses, therapists, pharmacists, psychologists, social workers, and other staff.
MIU Review MIU	Minor Injuries Unit Review Minor Injury and Illness Unit	N/A
MOU	Memorandum of Understanding	The MOU describes principles of behaviour and action which pertain to the implementation of the Sustainability and Transformation Partnership. Partner organisations which have signed up to the MOU are; Cambridgeshire & Peterborough CCG, CPFT, CUHFT, NWAngliaFT, CCS and Papworth Hospital. Peterborough City Council and Cambridgeshire County Council are also part of the MoU.
MSK	Musculoskeletal	Musculoskeletal conditions affect the joints, bones and muscles, and also include rarer autoimmune diseases and back pain.
NHSI	NHS Improvement	
NSTEMI	Non-ST-elevation myocardial infarction.	NSTEMI is a type of heart attack. NSTEMI stands for Non-ST-elevation myocardial infarction. A myocardial infarction is the medical term for a heart attack.
NWAngliaFT NWAFT PCH	North West Anglia NHS Foundation Trust Peterborough City Hospital	Having formed on 1 April 2017, England's newest acute hospital trust runs 3 hospitals; Peterborough City Hospital, Hinchingsbrooke Hospital and Stamford and Rutland Hospital.
OPE	One Public Estate	One Public Estate is a national programme delivered in partnership between the cabinet office and the Local Government Association. In Cambridgeshire and Peterborough this has involved the coming together of public sector partners to: 1. Create economic growth (new homes and jobs)

		2. Deliver more integrated, customer-focused services 3. Generate efficiencies, through capital receipts and reduced running costs
PACS	Primary and Acute Care Systems	'Vertically' integrated Primary and Acute Care Systems allowing single organisations to provide NHS list-based GP and hospital services, together with mental health and community care services.
Planned Care		The focus for Planned Care is to define, design and implement shorter, faster, better and more cost-effective pathways of care for patients needing planned (or sometimes known as 'elective') care. This involves looking at every stage of the patient 'journey' from GP referral, outpatient appointment, procedure to follow up, ensuring that we are making the most effective use of clinical and financial resources.
PPGs	Patient Participation Groups	A group of patients who are interested in health and healthcare issues and want to get involved with / support the running of their local GP practice
Primary Care LCS	Primary Care Locally Commissioned Services	Services arranged locally between C&P CCG and general practices, as opposed to services agreed under the general national contracting arrangements.
QIPP	Quality, Innovation, Productivity and Prevention	Quality, Innovation, Productivity and Prevention Programme (QIPP) is a large-scale programme developed by the Department of Health to drive forward quality improvements in NHS care.
RightCare		NHS RightCare is a leading national NHS England supported programme that focusses on improving population healthcare in a way that contributes to the financial sustainability of the NHS.
RPFT	Royal Papworth Hospital Foundation Trust	
RTT	Referral to treatment	The NHS Constitution states patients should wait no longer than 18 weeks from GP referral to treatment.
SDU	System Delivery Unit	Team to support delivery and reporting for the Sustainability & Transformation Partnership
Specialised Services		Specialised services support people with a range of rare and complex conditions. They often involve treatments provided to patients with rare cancers, genetic disorders or complex medical or surgical conditions.
STF	System Transformation Funding	
STP	Sustainability & Transformation Partnership	The NHS and local councils have formed partnerships in 44 areas covering all of England, to improve health and care. Each area has developed proposals built around the needs of the whole population in the area, not just those of individual organisations. Our STP covers Cambridgeshire & Peterborough.
STP Board	Sustainability & Transformation Partnership Board	The STP Board sets the ambition, vision and medium-term priorities for the system medium-term strategy for realising the STP's ambition for accountable care.
Stroke ESD	Stroke Early Supported Discharge	We invested £0.7m during 2017/18 to establish a Stroke Early Supported Discharge (ESD) to provide both intensive stroke discharge support and home-based neuro

		rehabilitation. The operational model means that therapy staff rotate between hospitals, the community based neuro rehabilitation teams and the stroke ESD team. This means an enhanced and multidisciplinary team with better joint working and communication across the patient pathway. We recruited 35 additional posts to provide this service.
System/ System partners		Cambridgeshire County Council, Cambridgeshire Community Services (CCS), Cambridgeshire & Peterborough Clinical Commissioning Group (C&P CCG), Cambridgeshire & Peterborough NHS Foundation Trust (CPFT), Cambridge University Hospitals NHS Foundation Trust (CUHFT), East of England Ambulance Service NHS Trust (EEAST), North West Anglia Foundation Trust (NWAFT), Peterborough City Council, The Royal Papworth NHS Foundation Trust. (RPFT)
TtCT	Time to Care Testbeds	There is currently widespread variation in the resilience amongst our 105 GP practices. A number of these practices are currently vulnerable from an operational and clinical perspective. We are working with three 'testbeds' (groups of seven to 10 practices, supporting populations of 30,000-50,000 patients) to improve efficiency by implementing the 10 High Impact Actions set out in the GP Forward View. With this increased capacity and resilience, our GPs will have more time to work with partners in community, social care, acute, and voluntary sectors to consider new clinical models of care, as well as new organisational forms.
UEC	Urgent and Emergency Care	This Delivery Group is seeking to manage demand for urgent and emergency care services which have seen significant increases over recent years resulting in clinical and financial challenges for the system. The increase in demand in Cambridgeshire & Peterborough is driven mainly by population growth and, in particular, by growth in the older frail population, as well as a lack of community based services to support vulnerable people.
WTE	Whole Time Equivalent	Whole time equivalent (WTE) or full-time equivalent (FTE) is a unit that indicates the workload of an employed person (or student) in a way that makes workloads comparable across various contexts. A WTE of 1.0 is equivalent to a full-time worker, while an WTE of 0.5 signals half of a full work load