

## Appendix B – Budget Proposals- Tranche One, Two and Three.

### Summary of the position:

The following table summarises the position from all Three Tranches of the Medium Term Financial Strategy 2019/20-2021/22

	2019/20 £000	2020/21 £000	2021/22 £000
<b>Budget Gap as reported in MTFS 2018/19</b>	<b>12,712</b>	<b>19,317</b>	<b>16,926</b>
<b>MTFS 2019/20-2021/22 budget changes:</b>			
Pay and Pensions	229	2,629	3,049
Inflation and cost changes	1,339	1,018	590
Demographic and volumetric service demand	4,092	3,715	5,198
Grant and legislative changes	0	753	753
Efficiencies	(461)	(461)	(461)
Capital financing Changes	(187)	420	4,210
Service proposals (savings and additional income)	(2,705)	(3,343)	(3,516)
<b>Revised Budget Gap</b>	<b>15,019</b>	<b>24,048</b>	<b>26,747</b>
Funding changes	(5,435)	(5,639)	(6,691)
One-off resources (including capital receipts)	(6,500)	0	0
Use of reserves	(3,084)	0	0
<b>Final Budget Gap</b>	<b>0</b>	<b>18,409</b>	<b>20,056</b>
<b>Incremental Budget Gap</b>	<b>0</b>	<b>18,409</b>	<b>1,647</b>

### Tranche One Proposals

	2019/20 £000	2020/21 £000	2021/22 £000
<b>Funding</b>	<b>(680)</b>	<b>(380)</b>	<b>(380)</b>
New Homes Bonus- Capacity Grid	(300)	-	-
Council Tax and Business Rates- Income collection rates	(380)	(380)	(380)
<b>Growth &amp; Regeneration</b>	<b>(619)</b>	<b>(619)</b>	<b>(619)</b>
Transport Planning	(75)	(75)	(75)
Planning- Additional Income and Efficiencies	(100)	(100)	(100)
Growth & Regeneration- Staffing and Commercial Opportunities	(224)	(224)	(224)
Highways Maintenance	(220)	(220)	(220)
<b>People &amp; Communities</b>	<b>194</b>	<b>444</b>	<b>915</b>
Community Safety	(225)	(235)	(245)
Housing and Homelessness Prevention	(1,079)	(1,289)	(1,289)
Adult Social Care Demand	1,498	1,968	2,449
<b>Public Health</b>	<b>164</b>	<b>164</b>	<b>164</b>
Icash Peterborough	194	194	194
Public Health joint commissioning unit. - staffing saving	(30)	(30)	(30)
<b>Resources</b>	<b>(1,544)</b>	<b>1,112</b>	<b>5,322</b>
Capital Financing Changes- Tranche 1	(1,509)	(1,253)	2,537
Pay Award- Additional 1% from 2020/21 Onwards	-	400	820
Pension inflation	-	2,000	2,000
Postage- Removal of First Class Postage	(35)	(35)	(35)
<b>Total</b>	<b>(2,485)</b>	<b>721</b>	<b>5,402</b>

## Tranche Two Proposals

	2019/20 £000	2020/21 £000	2021/22 £000
<b>Growth &amp; Regeneration</b>	<b>(1,398)</b>	<b>(1,148)</b>	<b>(1,448)</b>
Bridge Maintenance	(250)	0	(300)
Gully Maintenance	(50)	(50)	(50)
Street Lighting Maintenance	(365)	(365)	(365)
Relocate visitor information centre to Town Hall	(42)	(42)	(42)
Patching Maintenance (corresponding capital change)	(300)	(300)	(300)
Peterborough Highways Services (PHS)- Staffing	(160)	(160)	(160)
Housing & Strategic Planning- Increased income target	(50)	(50)	(50)
Environment Capital- Remove vacant post	(31)	(31)	(31)
Subsidised Transport	(150)	(150)	(150)
<b>Governance</b>	<b>(62)</b>	<b>(62)</b>	<b>(62)</b>
Christmas Shut down	(40)	(40)	(40)
HR- Supplies and Services and Salary cost saving	(22)	(22)	(22)
<b>People &amp; Communities</b>	<b>840</b>	<b>(268)</b>	<b>734</b>
Hospital - virtual panel	(100)	(100)	(100)
Self-Funders	(100)	(150)	(150)
Block purchasing - Nursing Beds	(150)	(150)	(150)
National Living Wage	-	(300)	(300)
Virtual School	(25)	(25)	(25)
Term time only working	(5)	(5)	(5)
Schools Infrastructure Team	(21)	(21)	(21)
Housing Needs	(223)	(32)	(32)
PES / Community Safety Operating Model	(350)	(350)	(350)
Development of Care Suites across Peterborough	(100)	(200)	(200)
Sensory Equipment- budget reduction	(30)	(30)	(30)
Schools Attendance- Fines Income	(10)	(10)	(10)
Home to School Transport- Catchment Areas	(29)	(50)	(50)
Targeted Youth Support Service- increased activity	(25)	(25)	(25)
Community Capacity- Gladstone Park Transfer	(37)	(37)	(37)
Community Capacity- Community Asset Transfer (CAT) Programme	(52)	(52)	(52)
St George's Hydrotherapy Pool- Vivacity Transfer	(58)	(58)	(58)
Children's Social Care Pressure	3,200	2,700	2,700
Supported Living- Review Provider Rate	(50)	(50)	(50)
Monitoring of Homecare Contracts (Framework Provider review)	(250)	(250)	(250)
Adult Social Care Demand Pressure	(179)	(507)	495
PCAS- contract negotiation	(30)	(30)	(30)
Deliver improved performance by the Adult Social Care Team	(200)	(200)	(200)
Direct Payments- Off Framework Provider Review	(35)	(35)	(35)
Best use of resources within a personal budget to meet needs	(100)	(100)	(100)
Charging for post reablement support	(10)	(10)	(10)
Reduction in funding a CCG / PCC post	(25)	(25)	(25)
Older People Day Services	(30)	(30)	(30)
Anti-Social Behaviour Team	(36)	(36)	(36)
P&C Review of Senior Management Capacity	(100)	(100)	(100)
<b>PH</b>	<b>(190)</b>	<b>(190)</b>	<b>(190)</b>
Integrated Offender Management Administration	(30)	(30)	(30)

	2019/20 £000	2020/21 £000	2021/22 £000
Mitigation of the iCASH Pressure	(66)	(66)	(66)
Road Safety Projects- integrated across PCC and CCC	(20)	(20)	(20)
Public Health Staffing	(74)	(74)	(74)
<b>Res</b>	<b>(6,384)</b>	<b>(277)</b>	<b>(674)</b>
Inflation- removal of general inflation	(368)	(733)	(1,102)
Capital Receipts	(6,500)	-	-
Increased Council Tax Collection	(490)	(490)	(490)
Resources- Inflation Removal	(50)	(50)	(50)
ICT (Change of Strategic Direction)	1,024	996	968
<b>Grand Total</b>	<b>(7,194)</b>	<b>(1,945)</b>	<b>(1,640)</b>

### Tranche Three Proposals

	2019/20 £000	2020/21 £000	2021/22 £000
<b>Funding</b>	<b>(4,265)</b>	<b>(4,769)</b>	<b>(5,821)</b>
Business Rates Forecast	(1,321)	(852)	(738)
Social care funding announced in the Autumn Budget £650m	(2,150)	(2,150)	(2,150)
Council Tax additional 1% and Tax Base Forecast	(770)	(1,594)	(2,705)
Council Tax Collection Fund Surplus (one-off)	(201)	-	-
New Homes Bonus	177	(173)	(228)
<b>Growth &amp; Regeneration</b>	<b>1,557</b>	<b>1,150</b>	<b>1,285</b>
Pollution Control	120	120	120
Peterborough Ltd (Latco)	1,087	805	940
Trees- Insurance Risk	250	250	250
POSH Rental income budget (removal post sale)	380	380	380
Repairs and Maintenance cost reduction (result of CAT's)	(180)	(180)	(180)
Peterborough Highways Services Commercial Income Pressure	400	275	275
Energy From Waste Income	(500)	(500)	(500)
<b>Governance</b>	<b>205</b>	<b>205</b>	<b>205</b>
Legal Child Protection Team Pressure	100	100	100
Coroner Volume related pressure	105	105	105
<b>People &amp; Communities</b>	<b>58</b>	<b>811</b>	<b>811</b>
St George's Hydrotherapy Pool- Vivacity Transfer	58	58	58
Tackling Troubled Families (TTF) Grant	-	753	753
<b>Resources</b>	<b>(588)</b>	<b>2,919</b>	<b>2,888</b>
National Living Wage	114	114	114
Axiom/Longhurst- reduction in interest income due to loan redemption	140	140	140
Capital Programme- Additional cost of financing	1,182	1,533	1,533
Materials Recycling Facility	300	300	300
ICT	605	677	646
Use of the Capacity Reserve to balance the Budget	(3,084)	-	-
Across Back Office Efficiencies	155	155	155
<b>Grand Total</b>	<b>(3,033)</b>	<b>316</b>	<b>(632)</b>

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