

Appendix A- (a) 2019/20-2021/22 MTFS Detailed Position

	2019/20	2020/21	2021/22
	£000	£000	£000
NNDR	(48,944)	(49,485)	(50,253)
Revenue Support Grant	(10,246)	(10,246)	(10,246)
Council Tax	(78,162)	(81,355)	(84,882)
New Homes Bonus	(4,713)	(4,191)	(4,301)
Improved Better Care Fund	(5,345)	(5,345)	(5,345)
Additional funding for Adult Social Care	(3,271)	(2,150)	(2,150)
TOTAL CORPORATE FUNDING	(150,681)	(152,772)	(157,177)
PLANNED EXPENDITURE			
Chief Executives			
Chief Executive	245	246	246
Human Resources	1,095	861	880
Total Chief Executives	1,340	1,107	1,126
Governance			
Director of Governance	348	349	350
Constitutional Services	2,089	2,115	2,143
Legal Services	1,433	1,159	1,192
Performance & Information	201	206	210
Coroners Service	590	595	595
Total Governance	4,661	4,424	4,490
Growth & Regeneration			
Director, OP & JV	247	128	134
Development and Construction	157	188	220
Sustainable Growth Strategy	1,411	1,502	1,519
Peterborough Highway Services*	4,124	4,620	4,899
Waste, Cleansing and Open Spaces	13,659	13,841	14,501
Westcombe Engineering	105	117	129
Corporate Property	1,910	2,007	2,123
Resilience & Health & Safety	258	264	269
City Centre Management	259	141	145
Marketing & Communications	273	281	290
Parking Services	(1,992)	(1,971)	(1,950)
Regulatory Services	827	849	871
Service Director Environment & Economy	158	160	163
Total Growth & Regeneration	21,396	22,127	23,313
People & Communities			
Director	367	(411)	(338)
Communities	6,720	6,951	7,120
Adults	46,180	50,146	52,601
Children's & Safeguarding	11,240	12,258	12,501
Education	5,648	5,716	5,775
Commissioning & Commercial Operations	17,180	16,779	16,880
DSG	263	263	263
Total People & Communities	87,598	91,702	94,802
Public Health			
Children 0-5 Health Visitors	3,713	3,708	3,708
Children 5-19 Health Programmes	894	894	894
Sexual Health	1,929	1,929	1,929
Substance Misuse	2,269	2,227	2,227
Smoking and Tobacco	317	317	317
Miscellaneous Public Health Services	1,590	1,608	1,608

	2019/20	2020/21	2021/22
	£000	£000	£000
Public Health Grant	(10,620)	(10,620)	(10,620)
Total Public Health	92	63	63
Resources			
Director's Office	272	276	280
Financial Services	2,735	2,136	2,173
Programme Management Office	172	175	177
Corporate Items	3,346	5,750	5,813
Peterborough Serco Strategic Partnership	4,179	2,601	2,402
ICT	6,368	6,085	6,233
Energy	480	480	480
Cemeteries, Cremation & Registrars	(1,402)	(1,448)	(1,493)
Total Resources	16,150	16,055	16,065
NET SERVICE EXPENDITURE	131,237	135,478	139,859
Corporate Expenditure*	4,963	4,975	4,987
Capital Financing Costs	17,565	30,728	32,387
Use of Reserves	(3,084)	-	-
TOTAL PLANNED EXPENDITURE	150,681	171,181	177,233
REVISED DEFICIT/(SURPLUS)	-	18,409	20,056

**The Corporate Expenditure item includes a transport levy to the CPCA of £3.631m, which is returned to Peterborough City Council for the council to provide these services within the Peterborough Highways Service line*

Appendix A- (b) 2019/20 MTFS Detailed Position outlining the Gross, Income and Net Budget position

	2019/20			2020/21			2021/22		
	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000
NNDR	2,506	(51,450)	(48,944)	3,072	(52,557)	(49,485)	3,133	(53,386)	(50,253)
Revenue Support Grant	-	(10,246)	(10,246)	-	(10,246)	(10,246)	-	(10,246)	(10,246)
Council Tax	-	(78,162)	(78,162)	-	(81,355)	(81,355)	-	(84,882)	(84,882)
New Homes Bonus	-	(4,713)	(4,713)	-	(4,191)	(4,191)	-	(4,301)	(4,301)
Improved Better Care Fund	-	(5,345)	(5,345)	-	(5,345)	(5,345)	-	(5,345)	(5,345)
Additional funding for Adult Social Care	-	(3,271)	(3,271)	-	(2,150)	(2,150)	-	(2,150)	(2,150)
TOTAL CORPORATE FUNDING	2,506	(153,187)	(150,681)	3,072	(155,844)	(152,772)	3,133	(160,310)	(157,177)
PLANNED EXPENDITURE									
Chief Executives									
Chief Executive	355	(110)	245	356	(110)	246	356	(110)	246
Human Resources	1,172	(77)	1,095	938	(77)	861	957	(77)	880
Total Chief Executives	1,527	(187)	1,340	1,294	(187)	1,107	1,313	(187)	1,126
Governance									
Director of Governance	348	-	348	349	-	349	350	-	350
Constitutional Services	2,094	(5)	2,089	2,120	(5)	2,115	2,148	(5)	2,143
Legal Services	2,080	(647)	1,433	1,806	(647)	1,159	1,839	(647)	1,192
Performance & Information	201	-	201	206	-	206	210	-	210
Coroners Service	590	-	590	595	-	595	595	-	595
Total Governance	5,313	(652)	4,661	5,076	(652)	4,424	5,142	(652)	4,490
Growth & Regeneration									
Director, OP & JV	343	(96)	247	224	(96)	128	230	(96)	134
Development and Construction	2,097	(1,940)	157	2,128	(1,940)	188	2,160	(1,940)	220
Sustainable Growth Strategy	1,767	(356)	1,411	1,858	(356)	1,502	1,875	(356)	1,519
Peterborough Highway Services	9,417	(5,293)	4,124	9,692	(5,072)	4,620	9,975	(5,076)	4,899
Waste, Cleansing and Open Spaces	18,950	(5,291)	13,659	19,125	(5,284)	13,841	19,792	(5,291)	14,501
Westcombe Engineering	1,511	(1,406)	105	1,522	(1,405)	117	1,534	(1,405)	129
Corporate Property	5,667	(3,757)	1,910	5,764	(3,757)	2,007	5,880	(3,757)	2,123
Resilience & Health & Safety	323	(65)	258	329	(65)	264	334	(65)	269
City Centre Management	994	(735)	259	978	(837)	141	985	(840)	145
Marketing & Communications	437	(164)	273	445	(164)	281	454	(164)	290
Parking Services	1,519	(3,511)	(1,992)	1,520	(3,491)	(1,971)	1,521	(3,471)	(1,950)
Regulatory Services	2,811	(1,984)	827	2,839	(1,990)	849	2,867	(1,996)	871
Service Director Environment & Economy	158	-	158	160	-	160	163	-	163
Total Growth & Regeneration	45,994	(24,598)	21,396	46,584	(24,457)	22,127	47,770	(24,457)	23,313
People & Communities									

	2019/20			2020/21			2021/22		
	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000	Gross Exp. Budget £000	Income Budget £000	Net Exp. Budget £000
Director	678	(311)	367	(100)	(311)	(411)	(27)	(311)	(338)
Communities	14,935	(8,215)	6,720	15,176	(8,225)	6,951	15,355	(8,235)	7,120
Adults	69,297	(23,117)	46,180	73,263	(23,117)	50,146	75,718	(23,117)	52,601
Children's & Safeguarding	16,311	(5,071)	11,240	17,329	(5,071)	12,258	17,572	(5,071)	12,501
Education	16,015	(10,367)	5,648	16,063	(10,347)	5,716	16,122	(10,347)	5,775
Commissioning & Commercial Operations	23,495	(6,315)	17,180	23,094	(6,315)	16,779	23,195	(6,315)	16,880
DSG	102,282	(102,019)	263	102,282	(102,019)	263	102,282	(102,019)	263
Total People & Communities	243,013	(155,415)	87,598	247,107	(155,405)	91,702	250,217	(155,415)	94,802
Public Health									
Children 0-5 Health Visitors	3,713	-	3,713	3,708	-	3,708	3,708	-	3,708
Children 5-19 Health Programmes	894	-	894	894	-	894	894	-	894
Sexual Health	1,929	-	1,929	1,929	-	1,929	1,929	-	1,929
Substance Misuse	2,366	(97)	2,269	2,324	(97)	2,227	2,324	(97)	2,227
Smoking and Tobacco	317	-	317	317	-	317	317	-	317
Miscellaneous Public Health Services	1,884	(294)	1,590	1,902	(294)	1,608	1,902	(294)	1,608
Public Health Grant	-	(10,620)	(10,620)	-	(10,620)	(10,620)	-	(10,620)	(10,620)
Total Public Health	11,103	(11,011)	92	11,074	(11,011)	63	11,074	(11,011)	63
Resources									
Director's Office	272	-	272	276	-	276	280	-	280
Financial Services	3,384	(649)	2,735	2,784	(648)	2,136	2,822	(649)	2,173
Programme Management Office	172	-	172	175	-	175	177	-	177
Corporate Items	3,396	(50)	3,346	5,801	(51)	5,750	5,863	(50)	5,813
Peterborough Serco Strategic Partnership	67,838	(63,659)	4,179	66,261	(63,660)	2,601	66,062	(63,660)	2,402
ICT	7,743	(1,375)	6,368	7,460	(1,375)	6,085	7,608	(1,375)	6,233
Energy	1,177	(697)	480	1,177	(697)	480	1,177	(697)	480
Cemeteries, Cremation & Registrars	1,502	(2,904)	(1,402)	1,516	(2,964)	(1,448)	1,530	(3,023)	(1,493)
Total Resources	85,484	(69,334)	16,150	85,450	(69,395)	16,055	85,519	(69,454)	16,065
NET SERVICE EXPENDITURE	392,434	(261,197)	131,237	396,586	(261,107)	135,478	401,035	(261,176)	139,859
Corporate Expenditure	4,963	-	4,963	4,975	-	4,975	4,987	-	4,987
Capital Financing Costs	29,374	(11,809)	17,565	31,541	(813)	30,728	32,570	(183)	32,387
Use of Reserves	-	(3,084)	(3,084)	-	-	-	-	-	-
TOTAL PLANNED EXPENDITURE	426,771	(276,090)	150,681	433,102	(261,920)	171,181	438,592	(261,359)	177,233
REVISED DEFICIT/(SURPLUS)	429,277	(429,277)	-	436,174	(417,765)	18,409	441,725	(421,669)	20,056

Appendix A- (c) 2019/20 MTFS Detailed Position outlining the subjective budget breakdown

Subjective Budget Analysis 2019/20	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Chief Executives										
Chief Executive	294	3	1	2	55	-	-	(110)	-	245
Human Resources	1,335	-	1	9	(187)	14	-	(77)	-	1,095
Total Chief Executives	1,629	3	2	11	(132)	14	-	(187)	-	1,340
Governance										
Director of Governance	217	-	-	6	125	-	-	-	-	348
Constitutional Services	641	19	12	23	1,399	-	-	(5)	-	2,089
Legal Services	1,960	4	-	9	107	-	-	(647)	-	1,433
Performance & Information	201	-	-	0	0	-	-	-	-	201
Coroners Service	-	-	-	-	590	-	-	-	-	590
Total Governance	3,019	23	12	38	2,221	-	-	(652)	-	4,661
Growth & Regeneration										
Director, OP & JV	378	2	5	31	(213)	140	-	(96)	-	247
Development and Construction	1,800	-	1	15	281	-	-	(1,940)	-	157
Sustainable Growth Strategy	972	-	-	10	785	-	-	(356)	-	1,411
Peterborough Highway Services	1,445	-	942	25	6,991	14	-	(5,293)	-	4,124
Waste, Cleansing and Open Spaces	285	-	2,384	56	7,769	8,455	-	(5,291)	-	13,659
Westcombe Engineering	638	-	70	-	803	-	-	(1,406)	-	105
Corporate Property	91	15	3,896	-	463	1,202	-	(3,757)	-	1,910
Resilience & Health & Safety	299	-	-	3	21	-	-	(65)	-	258
City Centre Management	389	-	233	0	372	-	-	(735)	-	259
Marketing & Communications	394	-	-	1	42	-	-	(164)	-	273
Parking Services	89	-	1,242	6	182	-	-	(3,511)	-	(1,992)
Regulatory Services	2,409	-	1	36	365	-	-	(1,984)	-	827
Service Director Environment & Economy	154	-	-	1	3	-	-	-	-	158
Total Growth & Regeneration	9,343	17	9,566	184	17,073	9,811	-	(24,598)	-	21,396
People & Communities										
Director	1,336	-	33	12	(985)	282	-	(311)	-	367
Communities	6,762	69	1,656	106	3,004	3,338	-	(8,215)	-	6,720
Adults	7,625	220	14	316	43,662	6,596	10,864	(23,117)	-	46,180
Children's & Safeguarding	10,442	666	133	213	2,909	1,736	212	(5,071)	-	11,240

Subjective Budget Analysis 2019/20	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Education	3,268	37	548	3,685	8,444	33	-	(10,367)	-	5,648
Commissioning & Commercial Operations	5,464	628	326	43	5,439	11,595	-	(6,315)	-	17,180
DSG	2,520	-	4	39	93,588	(73)	6,203	(102,019)	-	263
Total People & Communities	37,417	1,620	2,714	4,414	156,062	23,507	17,279	(155,415)	-	87,598
Public Health										
Children 0-5 Health Visitors	-	-	-	-	3,713	-	-	-	-	3,713
Children 5-19 Health Programmes	-	-	-	-	70	824	-	-	-	894
Sexual Health	-	-	-	-	204	1,725	-	-	-	1,929
Substance Misuse	-	-	-	-	(30)	2,396	-	(97)	-	2,269
Smoking and Tobacco	-	-	-	-	147	170	-	-	-	317
Miscellaneous Public Health Services	515	14	1	5	404	945	-	(294)	-	1,590
Public Health Grant	-	-	-	-	-	-	-	(10,620)	-	(10,620)
Total Public Health	515	14	1	5	4,508	6,060	-	(11,011)	-	92
Resources										
Director's Office	260	-	-	4	8	-	-	-	-	272
Financial Services	2,273	12	1,541	9	(501)	50	-	(649)	-	2,735
Programme Management Office	170	-	-	1	1	-	-	-	-	172
Corporate Items	540	-	42	-	1,664	1,150	-	(50)	-	3,346
Peterborough Serco Strategic Partnership	-	-	-	-	(1,932)	10,732	59,038	(63,659)	-	4,179
ICT	173	-	-	1	5,235	2,334	-	(1,375)	-	6,368
Energy	-	-	23	-	(86)	(1)	-	(697)	1,241	480
Cemeteries, Cremation & Registrars	938	-	314	12	238	-	-	(2,904)	-	(1,402)
Total Resources	4,354	12	1,920	27	4,627	14,265	59,038	(69,334)	1,241	16,150
Corporate Expenditure	-	-	634	-	113	4,216	-	-	-	4,963
Capital Financing Costs	-	-	-	-	50	-	-	(11,809)	29,324	17,565
Use of Reserves	-	-	-	-	-	-	-	(3,084)	-	(3,084)
TOTAL	56,277	1,689	14,849	4,679	185,316	57,873	76,317	(276,091)	30,565	150,681

Subjective Budget Analysis 2020/21	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Chief Executives										
Chief Executive	294	3	1	2	56	-	-	(110)	-	246
Human Resources	1,354	-	1	9	(439)	14	-	(77)	-	861
Total Chief Executives	1,648	3	2	11	(384)	14	-	(187)	-	1,107
Governance										
Director of Governance	218	-	-	6	125	-	-	-	-	349
Constitutional Services	668	19	12	23	1,398	-	-	(5)	-	2,115
Legal Services	1,992	4	-	9	(199)	-	-	(647)	-	1,159
Performance & Information	206	-	-	0	0	-	-	-	-	206
Coroners Service	-	-	-	-	595	-	-	-	-	595
Total Governance	3,084	23	12	38	1,919	-	-	(652)	-	4,424
Growth & Regeneration										
Director, OP & JV	384	2	5	31	(338)	140	-	(96)	-	128
Development and Construction	1,831	-	1	15	281	-	-	(1,940)	-	188
Sustainable Growth Strategy	989	-	-	10	859	-	-	(356)	-	1,502
Peterborough Highway Services	1,469	-	942	25	7,242	14	-	(5,072)	-	4,620
Waste, Cleansing and Open Spaces	289	-	2,384	56	7,941	8,455	-	(5,284)	-	13,841
Westcombe Engineering	649	-	70	-	803	-	-	(1,405)	-	117
Corporate Property	92	15	3,896	-	559	1,202	-	(3,757)	-	2,007
Resilience & Health & Safety	304	-	-	3	22	-	-	(65)	-	264
City Centre Management	396	-	233	0	349	-	-	(837)	-	141
Marketing & Communications	403	-	-	1	41	-	-	(164)	-	281
Parking Services	90	-	1,242	6	182	-	-	(3,491)	-	(1,971)
Regulatory Services	2,436	-	1	36	366	-	-	(1,990)	-	849
Service Director Environment & Economy	157	-	-	1	2	-	-	-	-	160
Total Growth & Regeneration	9,489	17	9,566	184	17,517	9,811	-	(24,457)	-	22,127
People & Communities										
Director	1,385	-	33	12	(1,812)	282	-	(311)	-	(411)
Communities	6,798	69	1,656	106	3,255	3,292	-	(8,225)	-	6,951
Adults	7,814	220	14	316	47,086	6,596	11,217	(23,117)	-	50,146
Children's & Safeguarding	10,622	666	133	213	3,663	1,736	296	(5,071)	-	12,258
Education	3,326	37	548	3,685	8,434	33	-	(10,347)	-	5,716
Commissioning & Commercial Operations	5,563	628	326	43	4,939	11,595	-	(6,315)	-	16,779
DSG	2,520	-	4	39	93,588	(73)	6,203	(102,019)	-	263

Subjective Budget Analysis 2020/21	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Total People & Communities	38,028	1,620	2,714	4,414	159,153	23,461	17,716	(155,405)	-	91,702
Public Health										
Children 0-5 Health Visitors	-	-	-	-	3,708	-	-	-	-	3,708
Children 5-19 Health Programmes	-	-	-	-	70	824	-	-	-	894
Sexual Health	-	-	-	-	204	1,725	-	-	-	1,929
Substance Misuse	-	-	-	-	(72)	2,396	-	(97)	-	2,227
Smoking and Tobacco	-	-	-	-	147	170	-	-	-	317
Miscellaneous Public Health Services	515	22	1	5	414	945	-	(294)	-	1,608
Public Health Grant	-	-	-	-	-	-	-	(10,620)	-	(10,620)
Total Public Health	515	22	1	5	4,471	6,060	-	(11,011)	-	63
Resources										
Director's Office	265	-	-	4	7	-	-	-	-	276
Financial Services	2,310	12	1,539	9	(1,136)	50	-	(648)	-	2,136
Programme Management Office	173	-	-	1	1	-	-	-	-	175
Corporate Items	2,876	-	42	-	1,730	1,153	-	(51)	-	5,750
Peterborough Serco Strategic Partnership	-	-	-	-	(3,840)	11,063	59,038	(63,660)	-	2,601
ICT	179	-	-	1	4,778	2,502	-	(1,375)	-	6,085
Energy	-	-	23	-	(104)	17	-	(697)	1,241	480
Cemeteries, Cremation & Registrars	952	-	314	12	238	-	-	(2,964)	-	(1,448)
Total Resources	6,755	12	1,918	27	1,674	14,785	59,038	(69,395)	1,241	16,055
Corporate Expenditure	-	-	646	-	113	4,216	-	-	-	4,975
Capital Financing Costs	-	-	-	-	50	-	-	(813)	31,491	30,728
TOTAL	59,519	1,697	14,859	4,679	185,307	58,347	76,754	(261,920)	32,732	171,181

Subjective Budget Analysis 2021/22	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Chief Executives										
Chief Executive	295	3	1	2	55	-	-	(110)	-	246
Human Resources	1,372	-	1	9	(439)	14	-	(77)	-	880
Total Chief Executives	1,667	3	2	11	(384)	14	-	(187)	-	1,126
Governance										
Director of Governance	218	-	-	6	126	-	-	-	-	350
Constitutional Services	695	19	12	23	1,399	-	-	(5)	-	2,143
Legal Services	2,025	4	-	9	(199)	-	-	(647)	-	1,192
Performance & Information	210	-	-	0	0	-	-	-	-	210
Coroners Service	-	-	-	-	595	-	-	-	-	595
Total Governance	3,148	23	12	38	1,921	-	-	(652)	-	4,490
Growth & Regeneration										
Director, OP & JV	390	2	5	31	(338)	140	-	(96)	-	134
Development and Construction	1,863	-	1	15	281	-	-	(1,940)	-	220
Sustainable Growth Strategy	1,006	-	-	10	859	-	-	(356)	-	1,519
Peterborough Highway Services	1,494	-	942	25	7,500	14	-	(5,076)	-	4,899
Waste, Cleansing and Open Spaces	294	-	2,384	56	8,603	8,455	-	(5,291)	-	14,501
Westcombe Engineering	661	-	70	-	803	-	-	(1,405)	-	129
Corporate Property	94	15	3,896	-	673	1,202	-	(3,757)	-	2,123
Resilience & Health & Safety	309	-	-	3	22	-	-	(65)	-	269
City Centre Management	402	-	233	0	350	-	-	(840)	-	145
Marketing & Communications	412	-	-	1	41	-	-	(164)	-	290
Parking Services	92	-	1,242	6	181	-	-	(3,471)	-	(1,950)
Regulatory Services	2,464	-	1	36	366	-	-	(1,996)	-	871
Service Director Environment & Economy	159	-	-	1	3	-	-	-	-	163
Total Growth & Regeneration	9,640	17	9,566	184	18,552	9,811	-	(24,457)	-	23,313
People & Communities										
Director	1,434	-	33	12	(1,788)	282	-	(311)	-	(338)
Communities	6,916	69	1,656	106	3,313	3,295	-	(8,235)	-	7,120
Adults	8,006	220	14	316	49,349	6,596	11,217	(23,117)	-	52,601
Children's & Safeguarding	10,806	666	133	213	3,662	1,736	356	(5,071)	-	12,501
Education	3,385	37	548	3,685	8,434	33	-	(10,347)	-	5,775
Commissioning & Commercial Operations	5,664	628	326	43	4,939	11,595	-	(6,315)	-	16,880
DSG	2,520	-	4	39	93,588	(73)	6,203	(102,019)	-	263

Subjective Budget Analysis 2021/22	Employees	Agency Staff	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Income	Capital Financing	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Total People & Communities	38,731	1,620	2,714	4,414	161,496	23,464	17,776	(155,415)	-	94,802
Public Health										
Children 0-5 Health Visitors	-	-	-	-	3,708	-	-	-	-	3,708
Children 5-19 Health Programmes	-	-	-	-	70	824	-	-	-	894
Sexual Health	-	-	-	-	204	1,725	-	-	-	1,929
Substance Misuse	-	-	-	-	(72)	2,396	-	(97)	-	2,227
Smoking and Tobacco	-	-	-	-	147	170	-	-	-	317
Miscellaneous Public Health Services	515	22	1	5	414	945	-	(294)	-	1,608
Public Health Grant	-	-	-	-	-	-	-	(10,620)	-	(10,620)
Total Public Health	515	22	1	5	4,471	6,060	-	(11,011)	-	63
Resources										
Director's Office	269	-	-	4	7	-	-	-	-	280
Financial Services	2,348	12	1,539	9	(1,136)	50	-	(649)	-	2,173
Programme Management Office	175	-	-	1	1	-	-	-	-	177
Corporate Items	3,301	-	42	-	1,325	1,195	-	(50)	-	5,813
Peterborough Serco Strategic Partnership	-	-	-	-	(3,831)	10,855	59,038	(63,660)	-	2,402
ICT	185	-	-	1	4,748	2,674	-	(1,375)	-	6,233
Energy	-	-	23	-	(104)	17	-	(697)	1,241	480
Cemeteries, Cremation & Registrars	966	-	314	12	238	-	-	(3,023)	-	(1,493)
Total Resources	7,244	12	1,918	27	1,248	14,791	59,038	(69,454)	1,241	16,065
Corporate Expenditure	-	-	658	-	113	4,216	-	-	-	4,987
Capital Financing Costs	-	-	-	-	50	-	-	(183)	32,520	32,387
TOTAL	60,945	1,697	14,871	4,679	188,249	58,356	76,814	(261,358)	33,761	177,233