

<b>CAMBRIDGESHIRE POLICE AND CRIME PANEL</b>	<b>Agenda Item No. 8</b>
<b>31<sup>st</sup> January 2018</b>	<b>Public Report</b>

## **Report of Cambridgeshire Police and Crime Commissioner**

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### **MONITORING THE DELIVERY OF THE POLICE AND CRIME COMMISSIONER’S POLICE AND CRIME PLAN**

#### **1. PURPOSE**

- 1.1 The purpose of this report is to update the Cambridgeshire Police and Crime Panel (the “Panel”) on the progress of creating the delivery mechanisms to ensure the success of the delivery of the Police and Crime Commissioner’s (the “Commissioner”) Police and Crime Plan (the “Plan”).

#### **2. RECOMMENDATION**

- 2.1 The Panel is recommended to note the report.
- 2.2 The Panel are also asked to note that it is the Commissioner’s intention to submit this report to their September 2018, November 2018 and March 2019 meetings, with the Commissioner’s Annual Report to the June Panel meeting capturing the overall progress towards the delivery of the Commissioner’s Plan for the previous financial year.

#### **3. TERMS OF REFERENCE**

- 3.1 Item 6 – to review or scrutinise decisions made, or other action taken, by the Police and Crime Commissioner in connection with the discharge of the Commissioner’s functions.

Item 8 - To support the effective exercise of the functions of the Police and Crime Commissioner.

#### **4. BACKGROUND**

- 4.1 Under the Police Reform and Social Responsibility Act 2011, the Commissioner is required to produce a Plan.
- 4.2 The Commissioner’s Plan became effective from the 1<sup>st</sup> April 2017 and is structured around four key strategic themes: Victims, Offenders, Communities and Transformation. Each theme has its own aim and has a framework through a series of shared outcomes to enable all agencies with a part to play in community safety and criminal justice, to strategically direct the future delivery of services through these common goals. Each theme is supported by key objectives and priorities for action. Effective partnership working is essential to the delivery of the Plan.
- 4.3 There are strong mechanisms in place to scrutinise the overall performance of Cambridgeshire Constabulary (the “Constabulary”), including the priorities and outcomes set out in the Plan. Performance data is included within the Quarterly Performance report data pack and reported to the Commissioner’s Business Co-ordination Board at three monthly intervals. Effective partnership working is also key to the delivery of the Plan. There has been significant change in the partnership landscape, including with the establishment of the Combined Authority. As a result the partnership delivery framework is still under development.

4.4 The Panel reviewed the first iteration of the delivery plan at their meeting on the 15th November 2017. The Panel found it useful and informative and it prompted a helpful discussion. Indicators of direction of travel on the 'red, amber, green' (RAG) delivery status have been added at the request of the Panel, as given at Appendix 1.

## 5. UPDATE

5.1 The Victims priority action (V9) "*Ensure that when Criminal Justice System processes are reviewed the impact on victims and witnesses is considered*" is currently the only 'red' rated priority action. Significant transformation within many key criminal justice agencies is having a detrimental impact on the experience of victims and witnesses. This is monitored at the county's Criminal Justice Board and documented on the Strategic Risk Register. It is becoming clear that many issues may require regional and national co-ordination to address them.

5.2 Many priority actions are currently assessed as being 'amber'. This is not surprising at this early point in the lifecycle of the Plan. It also reflects the significant change that has been underway in the partnership landscape. There are plans in place or under development to maintain momentum through the appropriate governance mechanisms.

5.3 It is worth noting that the Constabulary's Local Policing Review will be a key driver of change in policing which will impact across many areas of the Plan. Implementation began in September 2017 but detailed structures are currently under staff consultation for implementation from April 2018.

## 6. BACKGROUND DOCUMENTS

Police and Crime Commissioner's 'Police and Crime Plan 2017-20 – Community Safety and Criminal Justice'

<http://www.cambridgeshire-pcc.gov.uk/police-crime-plan/>

'Developing a Performance Framework for the Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire', Agenda Item 7.0, Business Coordination Board, 10<sup>th</sup> November 2016

<http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/11/16-11-10-BCB-Agenda-Item-7.0-Police-and-Crime-Plan-and-Performance-Framework.pdf>.

'Performance Monitoring Report', Agenda Item 10.0, Police and Crime Panel, 14<sup>th</sup> June 2017

<http://democracy.peterborough.gov.uk/documents/s31128/10.%20Performance%20Monitoring.pdf>

'Performance Monitoring Update', Agenda Item 9.0, Police and Crime Panel, 6<sup>th</sup> September 2017

<http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3925&Ver=4>

'Monitoring the delivery of the Police and Crime Commissioners Police and Crime Plan', Agenda Item 7.0, Police and Crime Panel, 15<sup>th</sup> November 2017

<http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=4045&Ver=4>

'Monitoring the delivery of the Police and Crime Commissioners Police and Crime Plan – Communities Theme', Agenda Item 8.0, Police and Crime Panel, 15<sup>th</sup> November 2017

<http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=4045&Ver=4>

## 7. APPENDIX

'Actions to Deliver Police and Crime Plan' - Appendix 1