

APPENDIX 1 – 2016/17 REVENUE OUTTURN REPORT

Department	Budget £000	Contributions From Reserve £000	Revised Budget £000	Actual Outturn £000	Variance £000	Contributions to Reserve £000	Revised variance £000
Chief Execs Office	285		285	184	(101)	50	(51)
TOTAL CHIEF EXECUTIVE'S DEPARTMENT	285	0	285	184	(101)	50	(51)
Director of Governance	340		340	286	(54)		(54)
Legal & Democratic Services	3,526	145	3,671	3,519	(152)	50	(102)
Human Resources	1,321	113	1,434	1,320	(114)		(114)
Performance & Information	1,245	82	1,327	1,470	143	19	162
TOTAL GOVERNANCE	6,432	340	6,772	6,595	(177)	69	(108)
Director, OP & JV	650	240	890	278	(612)	150	(462)
Development & Construction	242		242	(204)	(446)		(446)
Sustainable Growth Strategy	1,307	744	2,051	1,824	(227)	35	(192)
Peterborough Highway Services	10,034		10,034	8,865	(1,169)		(1,169)
Corporate Property	577		577	660	83		83
TOTAL GROWTH & REGENERATION	12,810	984	13,794	11,423	(2,371)	185	(2,186)
Director of People and Communities	41		41	459	418		418
Adult Services	38,788	238	39,026	40,715	1,689		1,689
Communities	5,902	23	5,925	6,991	1,066		1,066
Children's Services and Safeguarding	23,578	157	23,735	23,965	230		230
Education	(268)	443	175	826	651	15	666
Business Management & Commercial Ops	1,629		1,629	1,641	12		12
DSG	264	520	784	(891)	(1,675)	1,675	(0)
TOTAL PEOPLE & COMMUNITIES	69,934	1,381	71,315	73,706	2,391	1,690	4,081
Public Health	(76)	118	42	43	1		1
TOTAL PUBLIC HEALTH	(76)	118	42	43	1	0	1
Director's Office	234		234	218	(16)		(16)

Department	Budget £000	Contributions From Reserve £000	Revised Budget £000	Actual Outturn £000	Variance £000	Contributions to Reserve £000	Revised variance £000
Financial Services	3,277	201	3,478	2,384	(1,094)	586	(508)
Capital Finance	22,746	112	22,858	18,752	(4,106)	3,262	(844)
Corporate Items	5,303	250	5,553	4,195	(1,358)	231	(1,127)
Peterborough Serco Strategic Partnership	8,660	186	8,846	9,193	347		347
ICT	4,487		4,487	4,576	89		89
Commercial Group	(1,769)		(1,769)	(2,363)	(594)		(594)
Amey Peterborough & Waste Management	10,332		10,332	10,344	12		12
Westcombe Engineering	76		76	85	9		9
Energy	641	156	797	768	(29)	34	5
Vivacity / Cultural Services	2,576		2,576	2,339	(237)		(237)
Cemeteries, Cremation & Registrars	(1,239)	17	(1,222)	(1,481)	(259)		(259)
Service Director	143		143	122	(21)		(21)
Regulatory Services	482		482	243	(239)	120	(119)
Parking Services	(2,220)		(2,220)	(2,261)	(41)		(41)
Marketing & Communications	166		166	216	50		50
Resilience & Health & Safety	226		226	252	26		26
Markets, Tourism & Events	468		468	630	162		162
TOTAL RESOURCES	54,589	922	55,511	48,212	(7,299)	4,233	(3,066)
COST OF SERVICES	143,974	3,745	147,719	140,163	(7,556)	6,227	(1,329)
Financing Adjustments							52
FINAL OUTTURN POSITION 2016/17	143,974	3,745	147,719	140,163	(7,556)	6,227	(1,277)

Departmental Variance analysis:**Chief Executive- £51k underspend**

- Following a successful trial starting in October 2015, Peterborough City Council (PCC) and Cambridgeshire County Council have shared a Chief Executive, saving PCC £110k per year. This saving has now been built into the budget on an ongoing basis.
- Savings have also been made in supplies and services budgets.

Governance- £108k underspend

- The costs of providing legal services to council departments and partner organisations has increased and this was previously being reported as a pressure. The charges to partners are being reviewed to redress this, and costs incurred for other parties have been recovered.
- Land charges income is higher than budgeted and additional one off budget to meet the extra cost of an all-out election in 2016 has not been required in full, due to administrative savings and economies of scale, both of these combined generate an underspend of £102k.
- The central performance management and business intelligence function has seen cost pressures as the Council invests in new technology to support the transformation agenda and to meet the needs of improved information governance, this equated to £162k.
- The human resources function has delivered savings totalling £114k from staffing and training costs
- An improvement in income in the final quarter of the year has been achieved following the remedial action. Some provisions have been released after clarification of costs chargeable to other parties.

Growth and Regeneration- £2,186k underspend

- The Directorate has significant partnership arrangements across each service in an effort to drive out savings and efficiencies.
- Peterborough Highway Services has delivered savings through its efficiency roadmap of £363k.
- Planning policy and development control expertise have been sold to other local authorities generating additional income. Planning fee income itself was £316k higher than expected, particularly towards the end of the financial year.
- A reduction in the expected demand for concessionary fares has provided savings, now factored into future budgets. In the final quarter of the year, concessionary fare costs have reduced further compared with forecast, overall there is a surplus of £636k reported within the final outturn position.
- Additional highways development income has been achieved before year end, and the planned efficiency savings have increased; some of these will be ongoing.

People and Communities- £4,081k overspend

- The overall outturn position has very marginally changed from what was previously reported in December.
- There is a £1.445m overspend due to the costs of housing homeless families. This has increased due to higher numbers approaching PCC and less available housing to place the families in. This has resulted in contracted B&B's being full and having to use hotels mainly Travel Lodge. St Michaels Gate is starting to be used but not all units are available at this time. Numbers of families approaching the Council are not reducing. There has also been a change in policy on how the income is shown, in previous years this area would show the income of the full Housing Benefit each family received to show a reduced net cost. This year it has been decided that the income that is shown is the amount the Government pay

towards Housing Benefit showing a higher net cost in this area but a reduced variance against the Housing Benefits area in Serco which is managed by the Resources Finance Team.

- There has been considerable pressures throughout the year from the Independent Sector Placements for adult social care, these have amounted to £1.042m
- Within the Therapy, Reablement and Community Equipment service area there is a £367k adverse position at outturn. This is due to £138k on Reablement invest to save. £37k on Therapy services due to increased agency worker activity (partly the single handed project savings). £192k on 0-25 team agency workers to complete increased caseloads
- Children's Social Care placements overspent by £247k due to an increase in the number of looked after children – the budget accounted for 353, but the year ended with 361 in care. It should be noted that Peterborough is within the national range for children looked after per rate of population and the cost depends upon the type of accommodation and support package required.
- There is a favourable position of £170k being reported within the outturn position within children's social care agency and staffing costs.
- There is an adverse position of £619k for home to school transport, this pressure is in relation transporting children to available School places across the City and to out of city education establishments.
- £422k adverse position due to DSG to General Fund recharge not permissible under current regulation
- Within the education PFI area there is a favourable position of £395k.

Resources £3,066k underspend

- The Directorate seeks to contain costs through exploiting commercial opportunities as far as possible. Savings and additional income have been delivered across the commercial group, comprising renewable energy; cultural services partnership with Vivacity; Amey strategic partnership; waste management and waste disposal including the energy recovery facility, and Westcombe Engineering.
- The income earned through cremation fees has been higher than anticipated, especially in the final quarter of the year, this has generated a £260k surplus.
- Additional waste treatment costs have been offset by a credit for business rates in respect of recycling, and a saving in refuse collection costs. Repairs and Maintenance costs have reduced in the final quarter.
- The Serco Strategic Partnership and ICT partnership have seen cost pressures arising from increased volumes of activity and the costs of supporting the technology strategy and transformation agenda. These pressures are not as much as previously forecast, and come in at £437k overspent on budget at year end.
- Savings have been made in financial services, insurance, inflation and in capital financing costs, overall the impact from this equates to a £2,479k surplus.
- Market income has been lower than forecast. Additional income has been earned through Trading Standards activity. The Great Eastern Run proved a successful event, and achieved a surplus. The impact of these areas overall is a £162k overspend.
- There has been no increase in the general bad debt provision required