

<b>HEALTH AND WELLBEING BOARD</b>		AGENDA ITEM No. 12
<b>5 DECEMBER 2016</b>		<b>PUBLIC REPORT</b>
Contact Officer(s):	Cambs & Pboro CCG Engagement Team	Tel. 01223 725304

## **SUSTAINABILITY AND TRANSFORMATION PLAN UPDATE**

<b>R E C O M M E N D A T I O N S</b>
<b>FROM</b> : Jessica Bawden, Director of Corporate Affairs, Cambridgeshire and Peterborough CCG
The Health and Wellbeing Board are recommended to note and comment upon the latest Sustainability and Transformation Plan, published by Cambridgeshire and Peterborough CCG on 21 November 2016.

### **1. ORIGIN OF REPORT**

- 1.1 This report is submitted to the Board following a request from the Health and Wellbeing Board.

### **2. PURPOSE AND REASON FOR REPORT**

- 2.1 This report highlights the publication of the local Sustainability and Transformation Plan on 21 November 2016, as an update to the Sustainability and Transformation Programme.

### **3. SUSTAINABILITY AND TRANSFORMATION PLAN**

- 3.1 Cambridgeshire and Peterborough's latest five-year Sustainability and Transformation Plan (STP) to improve local health and wellbeing was published on 21 November 2016.
- 3.2 Led by local clinicians, the STP has been developed by all local NHS organisations and local government officers, and through discussion with our staff and patients. It aims to provide solutions to the county's challenges to deliver the best possible care to keep the population fit for the future and take joint responsibility for improving health and wellbeing.
- 3.3 The plan addresses the issues highlighted in our Evidence for Change (March 2016) and the main reasons why changes are needed in the local health and care system. It details how we propose we could improve services and become clinically and financially sustainable for the future.
- 3.4 Following on from the interim STP summary published in July where we forecasted that as a system we will have a £250m financial deficit by 2020/21, the STP outlines that this is in addition to £250m of savings and efficiency plans individual Trusts and the Clinical Commissioning Group (CCG) need to deliver over the same period. This makes a total system-wide financial challenge of £500m over the next four years. It also estimates the need to invest £43m to improve services over these four years, which increases the total system-wide financial challenge from £500m to £543m.
- 3.5 The scale of the changes required is significant and we all recognise the delivery will be challenging. However, all of the leaders across the system, have now signed a Memorandum of Understanding (MoU) as a demonstration of their commitment to work together, share budgets, deliver agreed clinical services and ensure that together we provide health and care services that are clinically and financially sustainable.

### **4. CONSULTATION**

- 4.1 The proposals will be further developed over the next few months, and there will be opportunities for staff, patients and other stakeholders to be involved in developing the solutions and to be involved with any formal consultation process.

## **5. ANTICIPATED OUTCOMES**

- 5.1 If the Trusts and CCG meet their savings and efficiency plans, and all aspects of the STP are delivered, this will achieve the savings and efficiency target (of £500m) and produce a small NHS surplus of £1.3m (by 2020/21).
- 5.2 Due to the high levels of acute hospital activity, and resulting deteriorating financial position in our system, we are looking at ways to accelerate the pace of change and focus early investment on the areas that will have greatest impact on reducing hospital activity levels.
- 5.3 Our priorities are to increase the amount of care delivered closer to home and to keep people well in their communities.

## **6. BACKGROUND DOCUMENTS**

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985)

- Sustainability and Transformation Plan – October 2016
- STP summary document – November 2016
- Frequently Asked Questions – November 2016

These, plus other related documents, are all available at:  
[www.fitforfuture.org.uk/what-were-doing/publications/](http://www.fitforfuture.org.uk/what-were-doing/publications/)

## **7. Appendix**

Appendix 1 - Update to the Sustainability and Transformation Plan Interim Summary