

SCRUTINY COMMISSION FOR HEALTH ISSUES	Agenda Item No. 8
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Report of the Corporate Director, People and Communities		
Contact Officer	Wendi Ogle-Welbourn, Corporate Director, People and Communities	Tel. 863749
	Lee Miller, Senior Programme Manager	Tel.

JOINT COMMISSIONING UNIT

1. PURPOSE

- 1.1 The purpose of this report is to inform the Health Scrutiny panel on how joint commissioning arrangements will work and improve services for children and young people through a Joint Commissioning Unit (JCU) with a Memorandum of Understanding (MOU) agreed between Cambridgeshire Clinical Commissioning Group (CCG), Peterborough City Council (PCC) and Cambridgeshire County Council (CCC).

2. RECOMMENDATIONS

- 2.1 To note the MOU agreement and priorities.
- 2.2 Comment on the priorities and work plan.

3. LINKS TO THE SUSTAINABLE COMMUNITY STRATEGY

- 3.1 It is envisaged that a shared commissioning function will offer a more integrated approach to the commissioning of services for children, young people and their families and link to the wider whole system approach to developing services for children, families and communities.

4. BACKGROUND

- 4.1 This Memorandum of Understanding (MOU) has been developed in recognition of the requirement for a jointly commissioned approach for children and young people's services, which is widely accepted as key to a progressive, system-led commissioning landscape. This approach supports the latest guidance for commissioners "Future in Mind" 2015.
- 4.2 The creation of a Joint Commissioning Unit will achieve a better and more comprehensive analysis of need, a whole system approach to planning and investment, ultimately leading to the clear alignment of commissioning cycles and commissioning intentions which will ensure the effective use of resources. In turn, this will enable improved pathways and early intervention solutions to increase efficiencies and prevent system-wide duplication, improving the quality and performance of commissioned services.
- 4.3 This MOU establishes a framework for cooperation and collaboration between Peterborough City Council (PCC) Cambridge County Council (CCC) and, NHS Cambridgeshire Clinical Commissioning Group (CCG) and sets out how the organisations will work together to maintain

and strengthen joint working arrangements, including furthering joint commissioning of services to meet identified health and well-being needs, and ensuring, wherever practicable, the promotion of integrated service models.

- 4.4 The MOU is a statement of intent largely for internal purposes for each organisation but it is intended that it is noted and supported by the Health & Well Being Boards across Cambridgeshire and Peterborough and periodically reviewed. It is not intended to be legally binding or create any legal obligation.
- 4.5 Peterborough City Council is the lead for the JCU and the Corporate Director for People and Communities is the lead officer.

5. KEY ISSUES

The Main key priorities in the work plan for the JCU are:

- Addressing waiting times for CAMH services.
- Addressing waiting times for assessment of ASD and ADHD.
- Develop robust crisis support for emergencies.
- Multiagency single point of referral for early help and CAMH.
- Review of service specifications to reflect current needs and service redesign.
- Review Children Looked after service (CLA) against new statutory guidance.
- Transitions for children to adult services.

6. IMPLICATIONS

Strategic Functions

- 6.1 The strategic aim for the JCU will be to align commissioning activity and improve children's provider performance by:-
- 6.2 **Integrating and co-ordinating the commissioning intentions of CCG/LCG's and Councils to reflect local priorities:** commissioning intentions and priorities will be aggregated and will form the basis for developing the overall commissioning strategy of the JCU. This will ensure the JCU strategy is grounded in local priorities and reflects local development needs and fully aligns to the Health and Wellbeing Board strategies and action plans. In addition, NHS Commissioning Board child health developments will be reflected in the strategy ensuring comprehensive commissioning.
- 6.3 **Ensuring equity and quality of service delivery:** the JCU will determine the required delivery approach to deliver on the integrated commissioning intentions. This goal ensures that the children's services are aligned to meet the needs of the local population, close gaps in current service provision and enables children and young people to receive quality services in their community. Achieving this goal will also mean that children and families experience a seamless pathway regardless of the different organisations providing services or who commissions them. All those services in the pathway of care will be involved in shaping the work of JCU.
- 6.4 **Increasing children's services performance and delivering improved health outcomes:** the JCU will work with providers and develop a performance framework by which local and national targets and outcome based performance indicators will be measured. Quality and experience of early access and appropriate support will be monitored while effective delivery models will be explored reduce admission rates to acute and specialist services and address inequalities in access. This will enable an effective delivery of QIPP plans as a system wide approach to commissioning and delivery will be adopted.
- 6.5 **Ensuring services offer quality and value for money:** by developing close collaboration and commissioning relationships with a variety of providers, the JCU will be able to drive up quality and value for money through identification and dissemination of best practice.

6.6 **Ensuring that the children, young people & families/carers experience continually improves:** through improved feedback mechanisms the JCU will fully understand children & young people's concerns such as dignity, choice and quality of care, access, clean and safe environments, and the JCU will be able to address these priorities through improved commissioning relationships and more effective performance management of providers.

6.7 **Delivery of effective children's commissioning function to the partners:** the JCU will enable all partners to significantly improve their commissioning competencies relating to children's commissioning. The JCU will operate as a delivery vehicle, which serves its partners equally whilst recognizing their varying needs. It will consider and align its functions with other commissioning priorities and cycles i.e. Health and Well Being Board and Children's Joint Commissioning and Delivery Board and work with Public Health and the NHSCB to deliver on the Outcomes Framework, inform the JSNA and facilitate the Healthy Child Programme.

7. **CONSULTATION**

7.1 All Partners were consulted with during the development of the JCU. The Leads of the JCU are working with Healthwatch and local parent partnership groups to ensure the priorities are taken forward with strong involvement.

8. **NEXT STEPS**

8.1 The JCU will monitor the work plan and priorities and will receive a bi monthly report on progress.

9. **BACKGROUND DOCUMENTS**

9.1 **"Future in mind" 2015**

- JSNA Performance and Delivery plan.
- Cambridge and Peterborough's Emotional Wellbeing and Mental Health Strategy 2014.
- "Future in mind" 2015.

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