

Public Document Pack

PETERBOROUGH



PETERBOROUGH CITY COUNCIL SUMMONS TO A MEETING

You are invited to attend a meeting of the Peterborough City Council, which will be held in the Council Chamber, Town Hall, Peterborough on

WEDNESDAY 24 JULY 2024 at 6.00 pm

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16 July 2024
Town Hall
Bridge Street
Peterborough

Chief Executive
16 July 2024
Sand Martin House
Fletton Quays
Peterborough
Chief Executive

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**MINUTES OF THE MAYOR MAKING MEETING
HELD MONDAY, 20 MAY 2024
COUNCIL CHAMBER, TOWN HALL, PETERBOROUGH**

Should you wish to listen to the debate had, please visit Peterborough City Council YouTube Channel at:

[Mayor Making, Council 20/05/2024 at 6.00pm \(youtube.com\)](https://www.youtube.com/watch?v=...)

Present: [06]

Councillors: Ahmed, I. Ali, Z. Ali, Allen, Antunes, Ayres, Bi, Bisby, Blakemore-Creedon, A. Bond, S. Bond, Boyce, Cereste, Cole, Day, Dowson, Ellis, Elsey, Farid, M. Farooq, S. Farooq, Fitzgerald, Judy Fox, John Fox, Geraghty, Hemraj, Hiller, Hillier, Hogg, Howard, A. Iqbal, N. Iqbal, Jamil, Jenkins, A. Jones, D. Jones, Khan, Knight, Mahmood, McNally, Ormston, Perkins, Qayyum, Rafiq, Rangzeb, Ray, Rush, Sabir, Seager, Ann Shaheed, Asif Shaheed, Skibsted, Strangward, Thulbourn, Walsh and Warren.

1. Election of Mayor 2024/2025

The Retiring Mayor, Nick Sandford requested nominations for the election of Mayor for 2024/2025.

Councillor Cereste was nominated by Councillor Allen and seconded by Councillor Ayres.

With no other nominations, Councillor Cereste was duly elected Mayor for the Municipal Year 2024/2025.

The Mayor made and signed his Declaration of Office and the retiring Mayor, Councillor Sandford, invested the Mayor with his Chain of Office and retiring Mayoress, Alderman Bella Saltmarsh, invested the Mayoress, Maddalena Cereste with her Chain of Office.

2. Election of Deputy Mayor and Deputy Mayoress 2024/2025

The Mayor requested nominations for the election of Deputy Mayor for 2024/2025.

Councillor Fitzgerald was nominated by Allen and seconded by Councillor Ayres.

With no other nominations, Councillor Fitzgerald was duly elected Deputy Mayor for the Municipal Year 2024/2025.

The Deputy Mayor made and signed his Declaration of Office, and the Mayor invested the Deputy Mayor with his Chain of Office.

The Deputy Mayoress and Consort, Mrs Angie Fenner was invested with her chain of office and duly elected as Deputy Mayoress and Consort for the Municipal year 2024/2025.

3. Apologies for absence

Apologies for absence were received from Councillors: Barkham, Harper Stevenson, and Wiggin.

4. Investiture of Badges of Office and Vote of Thanks to the Retiring Mayor

Councillor Hogg moved a vote of thanks to the retiring Mayor and commended Councillor Sandford, the city's first Liberal Democrat Mayor for all his work, as well as the retiring Mayoress, Alderman Bella Saltmarsh.

The Retiring Mayor was also commended on his even-handed approach at Full Council meetings. It was noted that the retiring Mayor acted fairly and made valid decisions based on the advice and pressures at the time.

Members were informed that Councillor Sandford would continue to play an active role within the Liberal Democrat Group, continuing in his role as Chair and that he would be standing as the parliamentary candidate for the Liberal Democrats in the upcoming General Election.

The vote of thanks was seconded and endorsed by Councillor Mohammed Farooq who praised the retiring Mayor for his passion and dedication to public life as well as his tremendous ability to scrutinise public policy.

Each Group Leader endorsed the vote of thanks and acknowledged the work of Councillor Sandford throughout the year.

Councillor Sandford responded by thanking Members for their words and passing on his gratitude to all those who had supported him throughout the year. He also suggested that Constitutional reform take priority.

The Mayor invited Councillor Sandford to receive his Past Mayor's Badge in recognition of his service to the city during his term of office.

The retiring Mayoress, Deputy Mayor and Deputy Mayoress and Consort were also called on to receive their gifts.

6.00pm - 7.00pm
20 May 2024
Mayor

**MINUTES OF THE COUNCIL MEETING
HELD ON MONDAY, 20 MAY 2024
COUNCIL CHAMBER, TOWN HALL, PETERBOROUGH**

THE MAYOR – COUNCILLOR MARCO CERESTE

To be read in conjunction with the agenda and additional information pack for the meeting at

[Public Pack, Council, 20 May 2024](#)

[Additional Information Pack, Council, 20 May 2024](#)

Should you wish to listen to the debate had, please visit Peterborough City Council YouTube Channel at:

[Full Council 20/05/2024 at 7.15pm \(youtube.com\)](#)

Present:

Councillors: Ahmed, I. Ali, Z. Ali, Allen, Antunes, Ayres, Bi, Bisby, Blakemore-Creedon, A. Bond, S. Bond, Boyce, Cereste, Cole, Day, Dowson, Ellis, Elsey, Farid, M. Farooq, S. Farooq, Fitzgerald, Judy Fox, John Fox, Geraghty, Harper, Hemraj, Hiller, Hillier, Hogg, Howard, A. Iqbal, N. Iqbal, Jamil, Jenkins, A. Jones, D. Jones, Khan, Knight, Mahmood, McNally, Ormston, Perkins, Qayyum, Rafiq, Rangzeb, Ray, Rush, Sabir, Seager, Ann Shaheed, Asif Shaheed, Skibsted, Strangward, Thulbourn, Walsh, Warren and Wiggin.

1. Apologies for Absence

Apologies for absence were received from Councillors: Barkham and Stevenson.

2. Declarations of Interest

There were no declarations of interest received from Members.

3. Minutes of the Meeting held on 20 March 2024

The minutes of the meeting held on 20 March 2024 were approved as a true and accurate record.

COMMUNICATIONS

4. Mayor's Announcements

The Mayor confirmed he had no announcements.

REPORTS TO COUNCIL

5. Report of the Returning Officer

Council received a report in relation to the results of the Local Elections held on Thursday, 2 May 2024.

A vote was taken, and the Council agreed to note the results of the Local Elections held on Thursday 2 May 2024 (Appendix 1) as per the recommendations contained within the report. Council thanked the Democratic Services and Elections Team for their hard work and support throughout the Election.

6. Political Groups and Group Officers 2024/25

Council received a report in relation to the political groups and group officers for the 2024/25 municipal year.

The Leader made an announcement where he submitted his resignation as Leader of Peterborough City Council and requested that Council appoint a new Leader during the meeting.

The Council agreed to suspend standing orders 19.1, 19.2, 19.3, 19.4, 20.1, 21.2, 23.1 and 23.2.

Councillor Hogg proposed that Councillor Denis Jones be appointed as Leader of the Council. The proposal was seconded by Councillor Jamil.

Councillor S Farooq requested a recorded vote.

Council agreed to note the membership of political groups (Appendix 1) and their officers (Appendix 2 to be tabled) for 2024/25.

7. Appointment of the Executive and the Leader's Scheme of Delegation

Council received a report in relation to the appointment of the executive and the Leader's Scheme of Delegation.

It was recommended that Council:

1. Notes the members who have been appointed to the Cabinet by the Leader and the Leader's Scheme of Delegation to Cabinet Members and officers (Appendix 1 and Appendix 2 to be tabled).
2. Notes the Appointments to the Shareholder Cabinet Committee (Appendix 3 to be tabled)
3. Delegates authority to the Interim Director of Legal and Governance and Monitoring Officer to update the constitution to reflect the changes set out in recommendations 1 and 2.

8. Committee Structure 2024/25

Council received a report in relation to the Council's committee structure for the 2024/25 municipal year.

It was recommended that Council:

1. Approves the following Committees for the 2024/25 municipal year:

Ordinary Committees subject to political balance seat allocations:

Climate Change and Environment Scrutiny Committee
Growth, Resources, and Communities Scrutiny Committee
Adults and Health Scrutiny Committee
Children and Education Scrutiny Committee
Employment Committee Licensing Committee
Planning and Environmental Protection Committee
Appeals and Planning Review Committee
Audit Committee
Corporate Parenting Committee
Constitution and Ethics Committee
Investigation and Disciplinary Committee Appeals Committee.

Other bodies to which Section 15 Local Government and Housing Act 1989 does not apply
Joint Cambridgeshire and Peterborough Health and Wellbeing Board/Integrated Care
Partnership Licensing Act 2003 Sub-Committee.

2. Approves the committee terms of reference set out in the Regulatory Committee
Functions and the Overview and Scrutiny Functions (Appendix 1 and Appendix 2 to be
tabled).

9. Political Balance and Allocation of Committee Seats

Council received a report in relation to the political balance of the Council and the allocation
of committee seats for the 2024/25 municipal year.

It was recommended that Council:

1. Notes that there are 119 seats on committees.
2. Agrees the allocation of seats on those committees subject to political balance
arrangements (Appendix 1 to be tabled).
3. Agrees the allocation of seats on those committees not subject to political balance
arrangements (Appendix 2 to be tabled).

10. Appointments to Committees and Other Authorities

Council received a report in relation to appointments to Committees and other Authorities.

It was recommended that Council:

1. Agrees appointment of members of those committees where the allocation of seats has
been determined under Agenda Item 9 (Item 9 Appendices 1 and 2 to be tabled).
2. Approves the appointment of the Chair and Vice-Chair of each of the Council's
committees as set out in Appendix 1 to be tabled.
3. Approves the appointment of the non-elected members of committees, as described at
paragraph 2.3 of the report.
4. Approves the following appointments or nominations for the 2024/2025 municipal year:
 - a) The Leader of the Council to act as the Council's appointee to the Cambridgeshire and
Peterborough Combined Authority Board and one substitute member (Appendix 4 to
be tabled).

- b) The nomination of two members to the Cambridgeshire and Peterborough Combined Authority Overview and Scrutiny Committee, and two substitute members from the same political parties as those nominated (Appendix 4 to be tabled).
 - c) The nomination of one member to the Cambridgeshire and Peterborough Combined Authority Audit and Governance Committee and one substitute member from the same political party (Appendix 4 to be tabled).
 - d) The appointment of two members to the Police and Crime Panel and two substitute members from the same political parties as those appointed (Appendix 4 to be tabled).
 - e) The appointment of four members to the Fire Authority and four substitute members from the same political parties as those appointed (Appendix 4 to be tabled).
5. Approves the appointment of a position of Armed Forces Champion, as set out in Appendix 1 (to be tabled).
 6. Notes the appointments to other outside bodies and other organisations, as set out in Appendix 5 (to be tabled).
 7. Authorises the Monitoring Officer as Proper Officer, in respect of any other appointments to be made, to carry out the wishes of the Leaders of Political Groups in allocating Members to 49 committees or other authorities, and to appoint those Members with effect from the date at which the Proper Officer is advised of the names of such Members.

11. Calendar of Meetings 2024/25

Council received a report in relation to the calendar of meetings for the 2024/25 municipal year.

A vote was taken and the Council

It was recommended that Council approve the Calendar of Meetings included at Appendix 1 for 2024/2025.

(a) Lasting Memorial for the Late Charles Swift OBE

Council received a report in relation to the renaming of the square adjacent to Sand Martin House to Charles Swift Square and to the installation of a memorial plaque.

It was recommended that Council:

1. Approve a lasting memorial to the late Charles Swift OBE.
2. Approve the renaming of the square adjacent to Sand Martin House and agree for the installation of a memorial plaque.

(b) Peterborough City Council Local Offer for Care Leavers

Council received a report in relation to the Care Leaver Motion submitted by Cllr Bond which was approved on 6 December 2023.

1. Council was recommended to agree the Phase 1 proposal to improve and extend the Council's local offer to care leavers included at paragraph 4.35 of this report and that the Phase 1 proposal be implemented with immediate effect.
2. Council was recommended to note that a Phase 2 proposal to further extend and improve the Council's local offer to care leavers be submitted for approval by Cabinet as soon as it is completed.
3. Council agreed to recommend to Council approval of the 100% Council Tax discount for care leavers with effect from 1 April 2024.

(c) Employment Committee Terms of Reference

1. The Audit Committee recommended to Full Council the adoption of the Amended Terms of Reference for the Audit Committee included at Appendix 1.

(d) Audit Committee Terms of Reference

The Mayor
7.15pm –
20 May 2024

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FULL COUNCIL	AGENDA ITEM No. 4
	PUBLIC REPORT

MAYOR'S ANNOUNCEMENTS

1. PURPOSE OF REPORT: FOR INFORMATION

This report is a brief summary of the Mayor's activities on the Council's behalf during the last meetings cycle, together with relevant matters for information.

2. ACTIVITIES AND INFORMATION – From 20th May 2024 – 24th July 2024

Attending	Event	Venue
Mayoral Party	20 May 2024 - Mayor Making and Annual Council Meeting	Council Chamber, Town Hall Peterborough City Council
Mayor	21 May 2024 – The Agricultural Trade & Investment Summit	The Holiday Inn, Peterborough
Mayor	21 May 2024 – Citizenship Ceremony	Council Chamber, Town Hall, Peterborough City Council
Deputy Mayor and Consort	23 May 2024 - Member Network Event	Vivacity Hampton Leisure Centre
Mayor	23 May 2024 – PECT Eco Awards 2024	The Key Theatre
Mayor and Mayoress	23 May 2024 – Visit George Simons in Hospital	Peterborough City Hospital
Deputy Mayor	28 May 2024 – Citizenship Ceremony	Council Chamber, Town Hall Peterborough City Council
Deputy Mayor	30 May 2024 – Citizenship Ceremony	Council Chamber, Town Hall Peterborough City Council
Mayoral Party	3 June 2024 – Civic Photo Shoot	Town Hall, Peterborough
Mayor	4 June 2024 – Citizenship Ceremony	Council Chamber, Town Hall Peterborough City Council
Mayor	4 June 2024 - Student Awards Ceremony	Holiday Inn, Peterborough
Mayor and Mayoress	6 June 2024 - Peterborough Primary Schools Country Dancing Festival	The Peterborough School
Mayor and Mayoress	6 June 2024 – D-Day 80 Service and Beacon Lighting Event	War Memorial, Town Hall, Peterborough
Mayor	7 June 2024 – Hampton Seniors Afternoon Tea	Tesco Extra, Serpentine Green
Mayor and Mayoress	7 June 2024 – Fine Art and Photography Exhibition	The King's (The Cathedral School)
Mayor	11 June 2024 – Citizenship Ceremony	Council Chamber, Town Hall Peterborough City Council
Mayor	11 June 2024 – Peterborough Speak Out Challenge Final	ARU Peterborough
Mayor	12 June 2024 – Mayors Charities Meeting	Town Hall, Peterborough
Mayor	13 June 2024 – Army Cadets Presentation Parade	Army Reserve Centre, Peterborough
Mayor	14 June 2024 – PARCA Refugee Week Event	Peterborough College, Peterborough
Mayor	14 June 2024 - Mayors Talk @ WI Re: Italian Community	Northborough Village Hall
Mayor	15 June 2024 - Portuguese National Day Festival	Cathedral Square, Peterborough
Mayor	15 June 2024 – One Peterborough Catholic Mass	Peterborough Cathedral

Mayoral Party	16 June 2024 – Mayor’s Installation	Peterborough Cathedral and Town Hall, Peterborough
Mayor	17 June 2024 - Anniversary reception of The Lord Lieutenant Julie Spence	The Founders Gallery, Cambridge
Mayor	21 June 2024 - Grand Opening VR Centre	Serpentine Green Shopping Centre, Peterborough
Mayor	22 June 2024 – Fly the Flag for Windrush	Town Hall, Peterborough
Mayor	22 June 2024 - Open of Longthorpe Primary School Fete	Longthorpe Primary School, Peterborough
Mayor & Mayoress	22 June 2024 - Peterborough Dragon Boat Festival	Peterborough Rowing Club
Mayor	24 June 2024 – Fly the flag for Armed Forces	Town Hall, Peterborough
Mayor	24 June 2024 – Peterborough Cultural Alliance Launch	Peterborough Museum & Art Gallery
Mayor	25 June 2025 - Conference Opening	Venture Park, Peterborough
Mayor	25 June 2024 - Care home open week event	Ashlynn Grange Care Home, Peterborough
Mayor	25 June 2024 - Charles Swift Square naming	Sand Martin House, Peterborough
Mayor & Mayoress	28 June 2024 - Summer Garden Party	Elton Hall Gardens, Peterborough
Mayor & Mayoress	28 June 2024 - Independence Day Firework Celebrations RAF Alconbury	RAF Alconbury, Huntingdon
Mayor	29 June 2024 - Summer Party - Cherry Blossom Care Home	Cherry Blossom Care Home, Peterborough
Mayor & Mayoress	30 June 2024 – Patronal Festival of St Peter	Peterborough Cathedral, Peterborough
Mayor	2 July 2024 - GLADCA Diversity & Multi cultural Event	Jack Hunt School, Peterborough
Mayor	4 July 2024 - Lunch at Little Miracles	The Holiday Inn, Peterborough
Mayor	5 July 2024 - Dementia Coffee Morning	Werrington Lodge Care Home
Mayor	6 July 2024 - Eye Summer Festival	Eye, Peterborough
Mayor	6 July 2024 – Lithuanian National Day event	Central Park, Peterborough
Mayor	8 July 2024 – Meeting with Constituent Anta Jobe	Town Hall, Peterborough
Mayor	10 July 2024 – NHS contact centre opening	Sand Martin House, Peterborough
Mayor & Mayoress	10 July 2024 - Confessions of a Butterfly	Jack Hunt School, Peterborough
Mayor	11 July 2024 - Anglia Ruskin University Graduation Ceremony	Town Hall, Peterborough
Deputy Mayor & Consort	12 July 2024 – Cambridgeshire Fire and Resue Service, Firebreak Pass-out parade	Stanground Fire Station
Mayor	13 July 2024 - Hampton Tiddlers 10th Anniversary	Hampton Vale Community Centre
Mayor	15 July 2024 – Opening of monsters of the sea exhibition	Peterborough Cathedral
Mayor	15 July 2024 – Student visit to Parlour	Town Hall, Peterborough
Mayor	15 July 2024 – Meal with Lithuanian Community	Kaima’s Lithuanian Restaurant, Lincoln Road, Peterborough
Mayor	16 July 2025 – Diversity Day	Jack Hunt School, Peterborough
Mayor	16 July 2024 – Student visit to Parlour	Town Hall, Peterborough
Mayor	22 July 2024 - Reopening of Sue Ryder Store in Eye	Sue Ryder Store, Eye, Peterborough

Mayor	23 July 2024 – Citizenship Ceremony	Council Chamber, Town Hall Peterborough City Council
Mayor	23 July 2024 - Up the Garden Bath, 4 Year Celebration Photoshoot	Queensgate, Peterborough

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COUNCIL	AGENDA ITEM No. 9
24 JULY 2024	PUBLIC REPORT

EXECUTIVE AND COMMITTEE RECOMMENDATIONS TO COUNCIL

THE PETERBOROUGH HOUSING STRATEGY 2024 – 2029

The Cabinet, at its meeting on 17 June 2024 received a report in relation to The Peterborough Housing Strategy 2024-2029. The original report and relevant appendices are attached with this report and can also be found here [Cabinet meeting 17 June 2024](#).

The Cabinet recommends that Council approve the Peterborough Housing Strategy 2024-2029 for adoption.

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CABINET	AGENDA ITEM No. 5
17 JUNE 2024	PUBLIC REPORT

Report of:	Adrian Chapman, Executive Director – Place and Economy		
Cabinet Member(s) responsible:	Cllr Alison Jones, Cabinet Member for Housing and Communities		
Contact Officer(s):	Anne Keogh, Housing Strategy and Implementation Manager	Tel. 07983 343076	

THE PETERBOROUGH HOUSING STRATEGY 2024 - 2029

RECOMMENDATIONS	
FROM: Executive Director for Place and Economy	Deadline date: 17 June 2024
<p>It is recommended that Cabinet considers the consultation response to the Draft Housing Strategy summarised in Key Issues Report and supports the Housing Strategy and recommends it to council for adoption for public consultation.</p>	

1. ORIGIN OF REPORT

1.1 This report is submitted to Cabinet following a referral from CLT on 28 May 2024.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to seek support from Cabinet for the attached Peterborough Housing Strategy 2024 to 2029 and for Cabinet to recommend its adoption by Council.

On adoption, the Peterborough Housing Strategy will be a major policy for the Council. The draft sets out the Council’s priorities and commitments for the period 2024-2029 for a broad range of housing matters. The Housing Strategy has been widely consulted on to ensure that all stakeholders and partners had an opportunity to influence the final report.

2.2 This report is for Cabinet to consider under its scheme of delegations Nos. 3.2.8. and 3.2.9.

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	YES	If yes, date for Cabinet meeting	17/06/2024
Date for relevant Council meeting	24 th July 2024	Date for submission to Government Dept. <i>(Please specify which Government Dept.)</i>	N/A

4. BACKGROUND AND KEY ISSUES

4.1 This Housing Strategy sets out the Council’s proposed housing-related agenda between 2024

and 2029 and identifies four overarching priorities that will drive our housing commitments and programmes in Peterborough over this five-year period.

The Housing Strategy is intended to benefit everyone who lives within Peterborough City Council's area. It will set out the key role that housing plays in improving the economic, social, and environmental aspirations of the city as well as identifying we and our partners can work together to address the housing needs of current and future households.

4.2 **Style of the Strategy**

The Strategy has been prepared as a document that is:

- Succinct, yet informative
- Written in an easy reading style that will make it accessible to a range of audiences
- Clear as to what the Council wants to achieve and what measures it will take to get there

The structure of the Housing Strategy

The document includes the following elements:

- A Foreword providing an introduction to the strategy and a brief summary of the outcome of the consultation.
- An overview of the national and local policy context and how they impact our housing agenda.
- A set of four priorities which are underpinned by the themes of improving health and wellbeing and protecting our environment as key drivers for delivering each priority. Each priority has a set of achievable and measurable actions that the council will implement to achieve them.
- Key snapshot facts and figures for Peterborough to set the scene and introduce each of the four priorities.
- Case studies to illustrate and demonstrate initiatives and actions that support delivery of each priority.
- A glossary of terms.

4.3 **The Housing Strategy Priorities**

Priority one - How we will deliver sustainable growth and regeneration in Peterborough through high quality place making that enhances health and wellbeing and supports the council's ambitions for Peterborough to become a net zero carbon city.

Measures identified to support the delivery of this priority include:

- Refreshing the Local Plan to identify new locations for growth in Peterborough, to meet both our longer-term housing and employment needs up to 2044.
- Supporting and growing the local economy by boosting local skills and educational attainment through the university working in partnership with employers.
- Reviewing the policies of the Local Plan to support Peterborough to become a net zero carbon city with the aim to be truly sustainable.
- Updating our understanding of the local housing market to ensure we can respond to the housing demand for all types of housing including prestige housing, student accommodation and affordable housing to cater for all our local housing requirements.

- Encouraging a balanced mix of property types and tenures in both urban and rural wards.
- Developing a design code as part of the emerging Local Plan process that delivers quality, accessible homes, and delivers places that enhance the health and well-being of local communities.
- Driving opportunities to regenerate key brownfield sites in the city to provide new homes, commercial development, and amenities that will improve the lives of residents through the provision of high-quality place making.

4.3.2 **Priority 2 - How we will increase the supply of homes that people can afford and tackle homelessness through prevention with a greater emphasis on early help.**

The focus of this priority is on early help and intervention to prevent homelessness where possible. The key objectives are:

- To reduce the number of households who reach a crisis point where they become homeless through early intervention and prevention and thereby reducing the flow of households into temporary accommodation.
- To ensure that those households whose homelessness cannot be prevented are provided with suitable temporary accommodation that minimises the negative impact on their health and wellbeing and makes the best use of our temporary accommodation stock.
- To maximise the supply of affordable homes and deliver on our pledge to secure the delivery of 1,250 affordable homes in Peterborough, between 2023-28, achieving a tenure split of 70% rented tenure homes and 30% affordable home ownership tenure homes.
- To increase the supply of suitable permanent housing options available to accelerate move on into settled housing for those in temporary accommodation and to provide solutions for households seeking our assistance prior to becoming homeless.
- To bring more long-term empty homes back into use and where viable and appropriate, work with owners to secure suitable dwellings as a means of increasing the supply of rented homes available.

4.3.3 **Priority 3 - How we will raise housing quality and standards in existing homes across all tenures to achieve improved health and wellbeing for residents.**

This priority focuses on utilising a range of preventative and proactive measures that will improve living conditions in Peterborough's existing homes across all tenures. The key measures include:

- Managing standards in the private rented sector through mandatory HMO licencing and implementation of a new selective licencing scheme, with the aim of supporting private landlords and tenants to ensure renting remains a sustainable housing option that meets all required standards.
- Exploring introducing an additional licencing scheme as a complimentary measure to regulate the private rented sector in the areas of the city not covered by the selective licencing scheme.
- Implementing an Article 4 direction in four wards to manage the impact of HMO accommodation in those designated areas of Peterborough.
- Tackling empty homes to improve neighbourhoods and increase the supply of housing available to residents.

- Addressing serious disrepair in the private sector through grants where available and through enforcement.
- Maximising the energy efficiency of existing housing including social housing stock to tackle indoor cold and damp and reduce fuel poverty at the same time as reducing carbon impact and improving sustainability.

4.3.4 **Priority 4 - How we will meet the need for accessible and adapted housing, supported accommodation, and housing for specific groups to promote health and wellbeing**

This priority focuses on ensuring the suitability of accommodation for households with specific housing needs and specialist support needs. The key objectives are:

1. Delivering accessible, adaptable housing to maintain independence by:

- Supporting the provision of new homes that are suitable and flexible to support the changing needs of individuals and families at different stages of life through policies in the emerging Local Plan.
- Securing the provision of wheelchair accessible new homes through planning obligations and working with developers and affordable housing providers to maximise delivery of affordable rented tenure wheelchair homes to meet the needs of disabled households on the housing register.
- Providing Disabled Facilities Grants for adaptations so that people with disabilities in all tenures can live independently in their existing home.
- Ensuring older people and other vulnerable households can live independently and safely in their homes for as long as possible through a range of early help interventions provided through the council's Home Service Delivery model. This service brings together Adult Social Care and Housing teams to deliver therapy services, reablement and assistive technology to improve personal independence skills, provide assistive technology and Care and Repair, the council's Home Improvement Agency to address conditions and safety in the home.

2. Meeting the need for supported accommodation for the following groups:

- Children in care
- 16–17-year-olds and care leavers
- Older people
- Vulnerable adults with social care needs including people with learning disabilities, autism and people with mental health support needs
- rough sleepers

3. Responding to the housing need of the following specific groups:

- Students
- Key workers
- Armed forces personnel
- Gypsies and Travellers
- Refugees

5. **CORPORATE PRIORITIES**

5.1 The priorities of the draft Housing Strategy links to the Council's Corporate Priorities and in particular:

1.The Economy & Inclusive Growth

- Environment (carbon Impact Assessment submitted with this report).

The Housing Strategy brings together in a single document the various elements that make up the council's strategic housing function. The purpose of the Housing Strategy is to identify the key housing issues and challenges facing the city over the next five years and to set high level priorities and objectives across the full range of housing-related areas.

The Housing Strategy and its Delivery Plan has been developed and prepared in collaboration with the relevant service areas within the Council, to ensure that the housing related themes and issues relevant to the delivery of their service area are reflected in the strategy and inform the priorities and areas for actions set out in the Delivery Plan. The actions are owned by the relevant service area and as council projects and initiatives they have or will undergo the appropriate scrutiny and approval including a carbon impact assessment where required. Therefore, the carbon impact assessment for the Housing Strategy can only provide a high level overview of the CIA for the respective projects referenced within the strategy.

The Housing strategy reflects our commitment for Peterborough to become a net zero carbon city that means that we must work hard to reduce housing related carbon emissions. The strategy also outlines the actions we will take to enhance existing homes by improving standards and safety and increasing energy efficiency.

- Homes and Workplaces
- Jobs and Money

2.Our Places & Communities

- Places and Safety
- Lives and Work
- Health and Wellbeing

The housing strategy provides a framework to draw together the many measures and initiatives and relevant policy strands that councils and their partners are working to deliver into a single, coordinated strategy to tackle local housing challenges. Through the four identified priorities it aims to support the inclusive and sustainable growth of our economy and the creation of healthy and safe homes and communities for Peterborough.

6. CONSULTATION

- 6.1 The Housing Strategy has been developed and prepared in collaboration with the relevant service areas within the Council, to ensure that the housing related themes and issues relevant to the delivery of their service areas are reflected in the strategy and inform the priorities and areas for actions that it identifies.

Ongoing engagement with our Affordable Housing Provider partners and Homes England has taken place through the Strategic Housing Partnership as the strategy developed.

Following approval of the draft Housing Strategy at Cabinet on 15 January 2024, the document was subject to a 6 week public consultation process from 22nd January to 4th March 2024.

A Microsoft survey form to provide feedback was shared alongside the draft strategy that includes questions requiring a mix of check box responses and free text responses to enable more detailed comments and views to be recorded.

The consultation process was supported by a range of initiatives from our Comms team to help reach the widest possible audience. This included: promotion of the launch of the consultation on the home page of the council's website; full details on the consultation portal including access to the draft strategy document and the consultation survey form; an article in the local press; an interview on local radio to publicise the consultation; notifications and ongoing updates on the council's social media platforms to encourage participation; efforts to restimulate interest at the later stages of the consultation by encouraging councillors to repost the information about the consultation to their contacts and constituents.

Our approach to reaching a more targeted audience has been via direct email to a list of 272 stakeholders (not including parish and local councillors) at the start of the consultation period, providing a link to take them to the consultation portal. This was followed up with a reminder email 3 weeks into the consultation period.

An overview of the outcome of the Housing strategy consultation process was presented to Growth, Resources and Communities Scrutiny Committee on 19th March 2024 as part of the update report of the Cabinet Portfolio Holder for Housing Growth and Regeneration.

A key issues report summarising the feedback received through the consultation process has been prepared and is attached at Appendix Two.

A total of forty responses were received to the housing strategy consultation. We were pleased to receive feedback from members of the public and key stakeholder groups including our local Affordable Housing Providers partners, landowners, developers and the voluntary sector. The complete list of the stakeholder groups that participated can be found in the introduction to the Consultation Key Issues report.

The majority of respondents agreed with the priorities and actions set out in the strategy. We received numerous comments of support but also some comments expressing concerns. All the main comments are set out in the Consultation Key Issues report. Below is a brief summary of the key areas of support and concern raised in response to each priority:

Seventy-eight per cent agreed that delivering sustainable growth and regeneration should be a priority, 19% disagreed and 3% were unsure/undecided. Comments received in response to this priority and the actions to achieve this outcome included:

- support for the ambitions to align housing and economic growth
- support for the decision to refresh the Local Plan
- support for the measures to unlock Middleholme site
- Support for preparing a design Code for Peterborough subject to the opportunity to participate in a consultation process
 - concern about the rate of growth and the sustainability of continued growth
 - concern about the suitability of some potential sites to accommodate new homes
 - concern about the adequacy of infrastructure to support existing and future development.

Seventy-six per cent agreed that increasing the supply of homes that people can afford and tackling homelessness through early help and intervention should be a priority, 16% disagreed and 8% were unsure/undecided. Comments received in response to this priority and the actions set out to achieve this outcome included:

- Support for affordable housing delivery in sustainable locations
- Support highlighting the contribution that large scale housing developments make to providing affordable housing through S.106 agreements
 - concern about the affordability of the private rented sector for many households including single people
 - ensuring the availability of a range of affordable housing tenures and products to meet a range of housing need
 - concern about the challenges of reaching young people to successfully prevent homelessness through early intervention

Eighty-seven per cent agreed that raising housing quality and standards in existing homes should be a priority, and 8% disagreed and 5% were unsure/undecided. Comments received in response to this priority and the actions set out to achieve this outcome included:

- support and agreement that housing standards in some of the existing stock need to improve
- support for the actions as a vehicle to achieving improved standards
 - concern about the costs involved and whether it is affordable to implement
 - whether enough enforcement action is being taken to drive higher standards
 - monitoring build standards in new homes to reduce the need for future works and retrofitting.

Eighty-seven per cent agreed that accessible and adaptable housing, supported housing and quality and housing for specific groups should be a priority, 5% disagreed and 8% were unsure/undecided. Comments received in response to this priority and the actions set out to achieve this outcome included:

- support for initiatives to help people with disabilities
- support highlighting the contribution that large scale housing developments make to meeting the need for accessible and specialist housing within inclusive communities
- support highlighting the importance of joined up partnership working for delivering this priority
 - concern about the availability of revenue funding for supported accommodation
 - concern about the level of support available to vulnerable people to help them maintain their tenancies.

All issues and comments received from consultees were considered and a response has been included in the Key Issues report as required. Where issues or suggestions related to specific housing related service areas or functions, this response was informed by liaison with the relevant officers and service area.

The final version of housing strategy, which is attached as Appendix One, includes some minor amendments to the earlier draft document. These amendments are listed at the end of the consultation report. We received numerous comments in support of the strategy but also a notable number of comments expressing concern related to Peterborough's growth. These issues will be the subject of Planning Policy and will be addressed through the emerging Local Plan.

7. ANTICIPATED OUTCOMES OR IMPACT

- 7.1 It is anticipated that Cabinet will support the Peterborough Housing Strategy 2024 to 2029. Subject to Cabinet approval, as this is a Major Policy Item, Council will be asked to formally adopt the Strategy.

8. REASON FOR THE RECOMMENDATION

- 8.1 The existing Housing Strategy has now lapsed.

9. ALTERNATIVE OPTIONS CONSIDERED

- 9.1 A 'do nothing' option (where no new Housing Strategy is developed, and the existing Housing Strategy is not updated) was considered. However, such an approach would mean that Peterborough would have an out-of-date Strategy which did not reflect the significant changes to national housing and welfare policy and how we as a council plan to respond to them. A refresh of the Strategy was necessary to ensure that we have a fit for purpose Housing Strategy

10. IMPLICATIONS

Financial Implications

- 10.1 Preparation of the Housing Strategy at this stage only involves staffing resource costs that are met within existing budgets. However, the Housing Strategy, once adopted, will set out measures and actions for delivery with varying cost implications. These measures and actions will reflect the service plans of the applicable service areas, and developed and agreed with the service area Leads. It is not intended that there will be new financial implications directly arising from the Strategy, other than those already accounted for in existing budgets.

Legal Implications

- 10.2 Local Authorities in England are no longer required to have a Housing Strategy (Deregulation Act 2015 Section 29 amendments apply) however, it is an important strategy to deal with the housing needs of the growing population and an important part of the major policy framework. There are no Legal implications arising in relation to the development of the draft Strategy. The principal risk in not achieving what we set out in the Strategy is a reputational risk.

Equalities Implications

- 10.3 The Housing Strategy is intended to benefit everyone who lives within Peterborough City Council's area. It will set out the key role that housing plays in improving the economic, social, and environmental aspirations of the city as well as identifying how we and our partners can work together to address the housing needs of current and future households. The preparation of the Housing Strategy does not negatively discriminate against any group with protected characteristics and provides an opportunity to positively address equality and diversity issues through the delivery of the four identified housing priorities.

11. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 11.1 Supporting Local and National Policies and Strategies relevant to the Housing Agenda set out in the Housing Strategy.

12. APPENDICES

- 12.1 Appendix 1 – The Housing Strategy 2024-29
Appendix 2 – The Housing Strategy Consultation Key Issues Report

Peterborough Housing Strategy 2024-2029





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Foreword from Councillor Alison Jones

Cabinet Member for Housing and Communities

Welcome to our new Housing strategy for Peterborough.

This strategy sets out the main housing related challenges we face and how we will respond to them through the priorities and objectives we have set for the next five years.

Our aim is to provide secure, good quality and affordable housing that contributes to improved health and wellbeing. Housing plays a significant role in determining people's quality of life, opportunities, and outcomes. We recognise the impact of suitable housing on not only people who need support, but also family members who provide support including young carers.

In this strategy, we state our commitment to increasing the supply of good quality homes that are affordable to a range of incomes, located in attractive, well designed, communities.

The climate emergency and our ambition for Peterborough to become a net zero carbon city means that we will work hard to reduce housing related carbon emissions.

The strategy outlines the actions we will take to enhance existing homes by improving standards and safety whilst increasing energy efficiency.

It sets out our response to preventing and tackling homelessness in an environment where the cost-of-living crisis is increasing the number of households dealing with financial hardship and the risk of homelessness.

The strategy details how we will support older people and vulnerable people who wish to remain living independently in their own homes, as well as well as addressing the needs of those who need more specialist accommodation.

We look forward to turning this strategy into action and are committed to working with our partners to deliver the priorities set out in this document.

Councillor Alison Jones

Councillor Alison Jones

Consultation and Engagement

The Housing Strategy brings together in a single document the various elements that make up the council's strategic housing function. The purpose of the Housing Strategy is to identify the key housing issues and challenges facing the city over the next five years and to set high level priorities and objectives across the full range of housing-related areas.

The Housing Strategy and its Delivery Plan has been developed and prepared in collaboration with the relevant service areas within the Council, to ensure that the housing related themes and issues relevant to the delivery of their service area are reflected in the strategy and inform the priorities and areas for actions set out in the Delivery Plan.

Ongoing engagement with our Affordable Housing Provider partners and Homes England has taken place through our Strategic Housing Partnership as the strategy develops with the opportunity for further engagement during the period of Public Consultation.

The Peterborough Housing Strategy is a major policy item for the city council. It sets out our priorities, commitments and programme for the period 2024 to 2029 for a wide range of housing matters, including::

- How we will Support Sustainable Growth and Regeneration in Peterborough
- How we will Increase the supply of homes which people can afford and tackle homelessness
- How we will raise housing quality standards in existing homes to support health and wellbeing
- How we will meet the need for accessible and adapted housing, supported accommodation, and housing for specific groups

We would like to thank everyone who contributed to the shaping of this strategy. A full draft of the Housing Strategy was published for public consultation between 22nd January 2024 and 4th March 2024.

A report summarising the key and most frequently raised issues arising from the consultation can be viewed at www.peterborough.gov.uk/strategic-housing



Monitoring and Review

To monitor the progress of the Housing Strategy and its Delivery Plan regular reviews will be undertaken and an annual report will be produced and published commencing one year after the date of the strategy's adoption. The report will include :

Performance against the Delivery Plan for each of the four priorities;

A profile of new risks and opportunities which impact on the council's ability to deliver its housing agenda including any significant national legislation or local policy changes;

New initiatives that support the priorities of the strategy so that the delivery plan grows and evolves as some actions are completed and new ones arise



Setting The Context

This section highlights some key national and local housing-related policies, strategies and plans that inform our housing agenda and underpin the priorities of the Peterborough Housing Strategy 2024 to 2029.

National Context

This Housing Strategy has been developed in the context of evolving national policy and legislation in housing, welfare and planning. Below is a summary of the key legislative changes of recent years and some proposed legislative changes that are relevant to the housing sector and shape our response to meeting housing needs and demand in Peterborough.

Homelessness Reduction Act 2017

The Homelessness Reduction Act 2017 which came into effect in April 2018 represented a fundamental change to homelessness legislation. It introduced new duties around preventing and relieving homelessness. The act extended the period which a person can be at risk of homelessness from 28 days to 56 days. This required local authorities to work with people to prevent homelessness at an earlier stage.

The act also requires local authorities to provide homelessness advice and support to all applications for housing assistance and make inquiries to see if they have a duty to help. This is a change from the previous duty where local authorities only had to help those at risk of homelessness if they considered them to be in priority need.

Changes to Government's Departments and Delivery Agencies

In 2018 as part of the government's bid to raise the profile of Housing, a new minister for housing was appointed and the Department for Communities and Local Government was renamed Ministry of Housing, Communities and Local Government (MHCLG).

The Homes and Communities Agency (HCA) was rebranded as Homes England and the Regulator of Social Housing (RSH) was created as a stand-alone body. In September 2021 the MHCLG was renamed to become the Department for Levelling Up, Housing and Communities (DLUHC) "to help deliver on the government's mission to level up every part of the UK as we build back better from the pandemic and deliver on the people's priorities".

Revised National Planning Policy Framework (NPPF) 2018 and 2023

A revised version of the National Planning Policy Framework (NPPF) released by Government in July 2018 broadened the definition of affordable housing to include a range of products aimed at providing affordable routes to home ownership including starter homes, discounted market sale and rent to buy. The Definition of affordable housing for rent was also expanded to include affordable private rent which is expected to be the normal form of affordable housing provision in a Build to Rent scheme.

In December 2023 following a consultation process a further revised NPPF was published. This removed the requirement for Planning Authorities to continually demonstrate a deliverable five-year housing land supply. The updated NPPF states that local planning authorities will not need to meet this requirement as long as their adopted plan is less than five years old and had identified "at least a five year supply of specific, deliverable sites at the time that its examination concluded".

Homes England Affordable Homes Programme (AHP) 2021 -2026

Homes England announced that grant funding provided through the Government's Affordable Homes Programme 2021-26 can now be used to fund replacement homes, alongside new affordable homes, as part of wider estate regeneration plans and to help bolster the affordable housing sector and maintain housing supply. Previously, affordable housing funds were limited to new build projects. AHP can also be used on replacement homes as part of estate regeneration, as long as schemes are providing additional new affordable homes.

All schemes must start on site by 31 March 2025 and will need to complete within the AHP's current timeframes. The updated guidance reiterates Homes England's commitment to affordable homeownership as a priority.

First Homes

The government First Homes scheme was launched in June 2021 and is a new policy that aims to provide discounted homes to first time buyers in England who otherwise wouldn't be able to afford to purchase a home. To be eligible for the scheme you must be a first-time buyer and purchase the home in your local area as your sole occupancy.

The First Homes policy requires that a minimum of 25% of all affordable housing units secured through developer contributions in S.106 agreements should be First Homes. However transitional arrangements allow for the delay of implementing First Homes until the implementation of a new Local Plan in certain circumstances.

The Rough Sleeping Strategies 2018 and 2022

The Rough Sleeping Strategy 2018 set out the government's vision for halving rough sleeping by 2022 and ending it entirely by 2027. In September 2022 the government published a refreshed rough sleeping strategy "Ending rough sleeping for good".

The strategy has four key themes to end rough sleeping which are prevention, intervention, recovery and a transparent and joined up system. This was also accompanied with a further £2billion investment over a three-year period into policy and schemes to end rough sleeping such as Housing First and the Single Homelessness Accommodation Programme.

Domestic Abuse Act 2021

Domestic Abuse Act 2021 introduced a statutory definition for domestic abuse for the first time and placed a duty on local authorities in England to provide safe accommodation-based support to victims of domestic abuse and their children. The Act amended homelessness legislation so that all eligible victims of domestic abuse that are homeless because of domestic abuse are regarded as being in priority need under the Housing Act 1996 and Homelessness Act 2002.

Social Care White paper (2021)

In 2021, the government published their 10-year vision for adult social care in England. The Health and Social Care White Paper highlights the importance of an integrated approach to meeting people's day-to-day health and social care needs and the government's aims and proposals regarding, amongst other things, housing adaptations and the Disabled Facilities grant (DFG).

The principles of the paper of "Providing the Right Care, in the Right Place at the Right Time" provides for individuals to have choice over their housing arrangements which play a crucial role for achieving positive outcomes. This could be in the form of a new home or their existing home, purpose designed or not to meet their needs and have access to technologies and adaptations.

The Social Housing Regulation Act 2023

The Social Housing Regulation Act received Royal Assent in July 2023 and is now officially law. The Act aims to improve the standard of social housing in the UK. It includes increased regulation for social landlords and new rules for the protection of tenants in their homes against serious health and safety hazards. It will require social landlords to investigate and fix hazards, such as damp and mould, in their homes within strict time limits for tenants

The intention of the Act is to enable proactive regulation to improve these standards and provide tenants a voice that ensures that social landlords are held accountable by the Regulator of Social Housing.

The Supported Housing Regulatory Oversight Act 2023

Supported accommodation describes a range of housing types, such as group homes, hostels, refuges, supported living complexes and sheltered housing where residents receive support to help them live independently.

The Act is aimed at improving conditions in exempt supported housing and came into force on 29th August 2023. Its aim is to raise standards of providers of supported accommodation and allow action to be taken against below standards providers. The detail of the act will be developed through Regulations that will be subject to consultation. It is expected that the regulations will be implemented within 18 months of the date of enactment.

Levelling Up and Regeneration Act 2023

The Levelling Up and Regeneration Bill (LURA) received Royal Assent on 26th October 2023 and is now law. The LURA intends to change the planning and regeneration system in many ways by putting local people at the heart of development. It will now be easier to put Local Plans in place and future Local Plans will be limited to 'locally specific' matters with general policies set out in a suite of National Development Management Policies which will have regard to climate change.

Local Planning Authorities are now required to develop design codes for their entire area that will set out where homes can be built and how they will look. It is important to note that the provisions it contains will require a raft of secondary legislation and further consultation before coming into effect.

The Act makes provision for a new Infrastructure Levy will replace the s106 and CIL regime, but it is anticipated that the new Infrastructure Levy will take several years to enact.

Future Homes Standard

The Future Homes Standard is an energy efficiency standard that comes into force in 2025. The key purpose of the standard is to significantly reduce carbon emissions. Homes constructed under the future home's standard should produce 75-80% less carbon emissions and deliver homes that are zero carbon ready so that homes built under this standard will not need retrofitting to become net zero.

Ahead of the Standard coming into effect, a technical specification will be consulted on by the DLUHC, with the necessary legislation introduced in 2024, ahead of implementation in 2025.

The Renters (Reform) Bill

The Renters Reform bill aims to change the law to provide a better deal for renters and landlords in the private rented sector. Following the publication of the government white paper "A fairer Private Rented Sector" in June 2022, the Renters (Reform) Bill was published on the 17th May 2023. In October 2023 the bill received its second reading and the House of Commons deliberations of the Bill completed on 28th November 2023.

The amended Bill will now proceed to the next stage, and it is likely that changes will continue to be made. No confirmed date has been provided for the implementation of the proposed bill however the government have stated it is the intention for it to be in place before the next general election.

Local Context

The Housing Strategy links with several corporate strategies and plans and reflects the housing related priorities and actions identified within them. The starting point for the strategy is the Sustainable Future City Council Corporate Strategy and our City Priorities adopted in September 2022, which sets out at a high-level the aspirations and vision of the council.

These documents were developed in response to the council's financial pressures and the challenges we face as a city as we navigate the cost-of-living crisis, the legacy of the pandemic and the resulting impact on our communities and support services. The corporate strategy provides a shared long-term vision for Peterborough and looks to change our approach to public service with a greater emphasis on innovation and working in partnership so that we are better able to manage demand and help and support people before they reach crisis point.

The four priorities of the corporate strategy are:

- 1. Maximise Economic Growth and prosperity in an inclusive and environmentally sustainable way.**
- 2. Create healthy and safe environments where people want to live, invest, work, visit and play.**
- 3. Help and support our residents early on in their lives and prevent them from slipping into crisis.**
- 4. Adjust how we work, serve and enable. Supported by strong data and insight capability.**

Maximise economic growth and prosperity in an inclusive and environmentally sustainable way

This priority of the corporate strategy identifies the themes of homes and workplaces, the environment and jobs and money, as its key areas of focus. The following housing related outcomes are identified as a measure of our progress against achieving sustainable growth

- The number of new homes and affordable homes built in each financial year
- Levels of homelessness, prevention, temporary accommodation
- Suitable accommodation for vulnerable residents
- Tracking progress against our Local Plan
- Quality of Private and Social rented sector accommodation
- Proportion of homes meeting energy efficiency rating D and above
- Energy efficiency schemes of new and existing housing

These outcomes have informed the priorities of the Housing Strategy and its Delivery Plan. They provide a benchmark for the actions and outcomes linked to each of the strategy's four priorities.

There are many other council strategies and plans which are linked to delivering Peterborough's housing agenda. The Housing Strategy brings together the housing related parts of other plans and strategies including the current Peterborough Local Plan adopted in 2019. The Housing Strategy is not a planning policy tool.

To ensure that the right kind of housing is built in the right place, the Local Plan contains the policies used to determine planning applications and sets out locations for future development. The development of this renewed Housing Strategy for Peterborough has taken place alongside the development of an emerging refreshed Local Plan. Both documents are major policy items for the council and play significant and complementary roles in achieving the inclusive and sustainable growth of our economy and the creation of healthy and safe places and communities that this council is working to deliver for Peterborough.

This Housing Strategy will form part of the evidence base to support the emerging Local Plan and therefore informs and plays a role in shaping the housing related policies in the emerging Plan so that the housing agenda of both documents is aligned.

The diagram below shows the strategies and plans that have informed and underpinned this Housing Strategy:



1 Priority One

Delivering sustainable growth and regeneration in Peterborough through high quality place making that enhances health and wellbeing and supports the council's ambitions for Peterborough to become a net zero carbon city.

Key Peterborough Snapshot Facts:

- Census data shows that the population grew by 17.5% to 215,700 in 2021, an increase of 32,100 from Census 2011 (population 183,600) that 11.2% of Peterborough's Population live in rural wards
- that the total number of households increased by 14.2% to 84,500, an increase of 10,500 from census 2011 (74,000 households)
- 56.8% of households or around 48,059 owned their own home including those with a mortgage, owned outright including 1,167 households in shared ownership. 24.5% of households or around 20,714 were living in privately rented homes. An increase of 5.3% from 19.1% from Census 2011
- 18.7% of households or around 15,760 were renting social or affordable housing from a housing association
- There are over 89,500 dwellings in Peterborough
- The adopted Local Plan requires an average provision of 942 dwellings per year to 2021, and 982 per year thereafter
- 7,146 net new homes were built between April 2016 and March 2023 of which 1,220 (17.1%) were affordable housing dwellings

Between 1st April 2022 and 31st March 2023 765 net new homes were completed in Peterborough, the lowest annual delivery rate since April 2016, the base date for the adopted Local Plan Peterborough is entering a new phase in its ambition for sustainable growth and regeneration. We are currently the second fastest growing city in the country by population and housing stock.

Housing growth is an important part of Peterborough's strategy for economic growth and regeneration. A core element of Peterborough's economic development strategy includes encouraging higher value employment opportunities and businesses in the city and in particular attracting new and expanding companies in the environmental and knowledge-based sectors to the area. If this is to succeed, Peterborough needs to offer a diversity of housing and tenure mix to meet the needs and aspirations of all its residents including large, top-of-the-range dwellings that will enable business leaders to live locally.

Between April 2016 (the base date of the adopted Local Plan) and March 2023, 7,146 net new homes have been delivered in Peterborough. Of this total, 1,220 have been provided as affordable homes.

In common with the rest of the UK, Peterborough is experiencing a slowing down in the construction industry's housing delivery rate. This impact has resulted in a notable reduction of the net number of new homes delivered last financial year (2022/23). However, our higher rates of delivery in earlier years have meant that our overall delivery since 2016 has exceeded the average Local Plan requirement for dwelling completions in this seven-year period.

Peterborough has an increasingly internationally diverse population and a younger population than regional and national averages. Our local housing market continues to experience a high demand for all types and tenures of housing. Our house prices are lower than regional and national averages and we still have a relatively low-skill, low-wage economy although these indicators are improving.

Delivering Sustainable Growth

A City Of Growing Skills

The successful establishment of Peterborough's new university in partnership with Anglia Ruskin University and the Cambridgeshire and Peterborough Combined Authority (CPCA) in 2022 is set to play a crucial role in delivering higher value skills and educational attainment to enable productive growth of the economy, not just for Peterborough but for the surrounding sub regional area. It will bring additional opportunity and prosperity to Peterborough, boosting people's health, wealth and wellbeing and employment opportunities.

Providing a university in Peterborough has been achieved with the help of a devolution commitment within the Cambridgeshire and Peterborough Devolution Deal agreed with government in 2017. This deal reflected the agreed priorities of Peterborough and all the Cambridgeshire authorities and has demonstrated that working in partnership on strategic growth issues can deliver more effective results. An initial allocation of £12.3m of devolution deal funding has enabled leverage of a £90m finance package to secure the funding of all 3 phases of the university's development and drive the ambition to grow the student cohort from the initial intake of 2,000 in 2022 to 12,500 students by 2030.

Seizing Opportunities

Devolved decision-making powers and funding through the CPCA, has enabled the delivery of a range of growth initiatives in Peterborough including road and transport infrastructure as well as funding to deliver new affordable housing. The Affordable Housing Funding Programme ran in two phases. The first phase which required start on site by 31st March 2021 has enabled the delivery of 304 affordable homes in Peterborough and the second phase has funded a further 564 affordable dwellings, all of which have now started on-site. The long stop completion date for dwellings funding requires completion by the end of 2024.

The CPCA is now working to prepare a bid for a second round of Devolution funding and Peterborough is collaborating with its partner councils in Cambridgeshire to prepare a proposal to government that will continue to support and enable local priority growth and regeneration projects for all local authorities within the sub region.

Preparing for the Future

We believe that growth must not come at the expense of the environment or our commitment to creating high-quality places that enhance the health and wellbeing of Peterborough's residents.

In 2019 Peterborough City Council declared a climate emergency, committing to becoming a net zero organisation by 2030 and to support Peterborough to progress towards becoming a net zero carbon city with the aim to be truly sustainable. In November 2022 we adopted a Local Area Energy Plan that provides a comprehensive insight into Peterborough's current and future energy demands and sets out the transformation approaches that we will need to adopt to become a net zero city. Achieving net zero in Peterborough's housing stock will require new homes to be designed and constructed to a standard that makes them net zero ready without requiring expensive retrofitting. For the existing housing stock, energy efficiency upgrades will need to be carried out on an estimated 66,000 dwellings to achieve net zero.

The drive to become a net zero carbon city also contributes to achieving homes and places that enhance health and wellbeing. It will deliver homes that are healthy, comfortable, and affordable places to live, and neighbourhoods that are resilient, greener, and healthier for everybody. Well insulated, warmer dwellings will reduce damp and mould and reduce asthma and other respiratory diseases. Reduced energy usage will assist those in fuel poverty and a transition away from fossil fuel burning will increase residents' health through improved air quality.

These outcomes support the housing related priority themes of the Cambridgeshire and Peterborough

Health and Wellbeing Integrated Care Strategy which include delivering new homes to meet health and wellbeing needs improving the quality of housing to enable health and wellbeing resilience.

The delivery of off-site construction plays a significant role in sustainable housing. The decision by house builder Taylor Wimpey to open a new timber frame manufacturing hub in Peterborough in 2023 is an encouraging indicator that confidence in off-site construction is getting back on track in the housing industry. The presence of this facility in Peterborough will contribute towards the drive to deliver low carbon, energy efficient homes and communities in the city.

- To show our commitment to the delivery of sustainable homes in Peterborough, the council has allocated £2 million capital to a project to build new eco homes in Peterborough.
- There are five objectives that we aim to deliver through this project:
- To provide a valuable evidence base for the emerging Local Plan regarding the viability implications of requiring higher than national minimum Building Regulations standards, when setting new policies.
- To determine the most appropriate delivery mechanism (e.g. Council delivery, partnership with a Registered Provider) to construct a range of property types from apartments to family homes that showcase the construction Eco Homes for a range of tenure types.
- To identify opportunities to develop and grow the local supply chain with the associated training, apprenticeship and employment opportunities.
- To demonstrate how sustainable construction can provide the right environment for improved health and wellbeing outcomes of residents.
- To demonstrate the viability of developing new homes that are comparatively cost effective to live in and maintain in comparison to a standard property compliant with Building Regulations standards.

Work is ongoing to identify appropriate sites for the scheme and to determine the precise specification of the eco homes, with the intention to exceed the required National Building Regulations standards.

A New Local Plan

We are preparing a new Local Plan to identify new locations for growth in Peterborough, to meet both our longer-term housing and employment needs up to 2044.

The current Local Plan was adopted in July 2019. It sets out the overall approach to development within Peterborough for the period of 2016 to 2036 and makes provision for 19,440 new homes and 17,600 new jobs through the allocation of suitable sites for housing and employment uses. Every five years planning policy requires local plans to be updated, Peterborough began the review process of its Local Plan in March 2023.

The emerging Local Plan will set new targets for the number of new homes and jobs needed in Peterborough up to 2044 and will allocate sufficient suitable land to meet our housing demand and employment growth needs.

The first public consultation stage of preparing the new Local Plan commenced in July 2023. It asks residents for their views on a range of planning issues and proposed options for the future development of Peterborough and will inform the next stage of the Local Plan when draft policies and suggested sites will be published for a second round of consultation in autumn 2024. Preparing a Local Plan is a lengthy statutory process, and it is expected to complete in 2026.

Local Housing Demand

The housing market in Peterborough needs to provide for the demands of all our residents in both our urban and rural communities. To achieve this, it must deliver a range of housing types and tenures.

These include:

- high-value prestige homes that will attract business leaders to live locally
- mid-range and entry-level market housing for purchase to reflect the range of income levels of potential buyers
- rented tenure affordable housing that meets the need of the most vulnerable groups
- affordable home ownership tenures to help people who need assistance with taking the first step onto the property ladder
- high-quality private rented housing including student accommodation to cater for the growing demand for housing in this sector

To inform our understanding of our housing market and calculate the size, type, and tenure of both market and affordable housing required to meet Peterborough's growth needs, an evidence base in the form of a refreshed Local Housing Needs Assessment (LHNA) will be required. The LHNA has been jointly commissioned with an Economic Needs Assessment to deliver a comprehensive Housing and Economic Needs Assessment (HENA). The method for conducting this assessment is set out in planning policy and guidance. The LHNA will also assess the housing needed for different groups in the community.

We recognise that delivering new homes that are suitable and flexible to respond to the changing needs of individuals and families at different stages of life, is essential to supporting the health and wellbeing of the people that live in them. Well-designed accessible homes contribute to maintaining quality of life for longer and supports independent living, particularly for older people and people with reduced mobility or physical disabilities. To help achieve these outcomes, the adopted Local Plan sets additional higher access standards for all new homes and requires that 5% of homes are provided as wheelchair adaptable homes on developments of 50 or more dwellings.

The policies in the emerging Local Plan will be updated to reflect national policy developments and to align with our local corporate strategies and priorities to ensure that the Plan contributes to the development of sustainable communities.

Rural Housing Need

The housing stock in Peterborough's rural wards has a greater proportion of larger properties compared with the urban wards and has less entry-level housing available for purchase. The prevalence of private rented housing and affordable housing is lower than in our urban communities making it more challenging for lower income households to access suitable housing in our rural communities.

The adopted Local Plan provides for 5% of Peterborough's housing growth (972 new dwellings) to be delivered on sites allocated in village locations. Between 1st April 2016 and 31st March 2023, 801 new homes have been delivered in Peterborough's villages. Of these dwellings, a total of 196 have been affordable homes with a tenure split of 98 homes for affordable rent, 81 homes for shared ownership, and 17 homes for rent to buy, helping to address the affordability issues faced by some households looking to find suitable housing in our rural communities.

Neighbourhood Planning provides the opportunity for Parishes and neighbourhoods to shape the development and growth of their local area. Neighbourhood plans must be in general conformity with strategic policies in the Local Plan and with national policy and once adopted they form part of the overall development plan that informs decisions on planning applications for that area.

A neighbourhood area must be formally 'designated' before they can undertake to prepare a neighbourhood plan. Currently, there are eleven designated neighbourhood areas and one designated neighbourhood forum in the Peterborough area. Six neighbourhood plans have been adopted by the council and one is currently in the preparations stage.

Better By Design

The government's Levelling Up and Regeneration Act introduces a range of reforms to the plan making system including the introduction of mandatory Local Design Codes. Our emerging Local Plan will set out in detail how we require good design to ensure that all new development in Peterborough enhances the health and well-being of local communities and creates safe, accessible homes and environments.

The development of a Design Code for Peterborough will ensure a baseline standard of quality for new developments that not only informs the design of buildings, but also reflects the character of the local setting. It will inform the layout of new developments including infrastructure, public realm and green spaces to encourage active living, access to culture and foster a sense of community by creating a welcoming and inviting environment. Setting a design code for Peterborough will enable the council to shape the environmental performance of places and buildings to ensure that they contribute to our net zero target at the same time as delivering high quality place making that enhances health and wellbeing.

Delivering Sustainable Regeneration

We are looking to build upon the success of the regeneration of Fletton Quays which so far has delivered 350 high quality riverside apartments, the council's offices, a government hub building, and a soon to be completed Hilton Hotel.

We are actively driving opportunities to regenerate key brownfield sites in the city to provide new homes, commercial development, and amenities that will revitalise our city, improve the lives of residents and the experience of visitors to Peterborough.

Partnership Working

Joint working with our public sector partners in the DLUHC, CPCA and Homes England is providing Peterborough with access to vital enabling expertise and substantial financial support to facilitate the delivery of a wide-ranging regeneration programme in the city.

Our strong relationships forged with private sector partners are bringing private capital investment into the city which is also crucial to supporting our housing and economic growth.

A City For Investment

The council's bid to the government's Towns Fund scheme in 2020 has resulted in an allocation of £22.9 million investment to support a range of projects including infrastructure delivery, visitor attractions, and skills and enterprise initiatives that will deliver long term economic growth and help revitalise the City Centre following the pandemic.

It has also funded the development of a masterplan for the embankment area of Peterborough to guide and inform development in this area strategically, allowing for a comprehensive look at aspirations and proposals for the area as the city expands. The masterplan addresses the planning and delivery of future phases of the university campus, as it continues to expand in response to the growing cohort of students and looks at other options as well as exploring other potential infrastructure projects for delivery in this area.

Towns Fund investment has enabled the council to commence work on producing a contamination and remediation strategy for Middleholme, a brownfield site jointly owned by the council and Milton Estates that is allocated for housing in the Local Plan. The land was formerly a landfill site and the development of this strategy will help with the process of de-risking the site and preparing it for marketing. A project to deliver improved accessibility and connectivity between Peterborough Train Station and the city centre secured a £1.5 million share of the Towns Funding investment. The aim of this project is to create a welcoming entrance to our city for visitors arriving by train, and a safer and more visible route between the station and city centre. It will deliver improved station accessibility for pedestrians, cyclists and those with restricted mobility. Construction of these improvements is due to start in 2024.

A further award of £48 million following a successful Levelling Up Fund (LUF) bid for the first phase of regeneration of the area around Peterborough Train Station – known as Station Quarter – was announced in January 2023. The project, led by Peterborough City Council in partnership with Cambridgeshire and Peterborough Combined Authority, Network Rail and LNER, involves Station improvements and enhancements and will also result in the release of land for commercial and residential developments enabling future private investment in development as a follow-on phase of the Station Quarter programme. The current Local Plan has allocated land within the Station Quarter for residential and employment uses with an indicative figure of the provision of 600 homes as part of the development.

Enabling Regeneration

We recognise that some regeneration projects are very complex and will take a long time to come to fruition.

North Westgate is a significant city centre site in council and multiple private ownerships. Various initiatives to kickstart its regeneration over the years have been conceived but due to a number of factors, have not been delivered. The council is seeking a regeneration partner who will work with them to deliver this strategic mixed use regeneration area and is willing to leverage its Compulsory Purchase Order (CPO) powers to enable this site to come forward.

The project to unlock Middleholme the 42-acre brownfield site jointly owned by Milton Estates and the council is a stated aim of Local Plan policy and a long-held ambition of both landowners. A jointly funded project led by the council is underway to enable the site to be sold on a competitive basis through a planning and de-risking process before it is presented to the market. Hive Land and Planning has been appointed to devise a delivery strategy that will achieve outline planning approval and marketing and disposal of the site.

A capacity funding bid to Homes England to contribute to the professional fee expenditure involved in bringing this site to the market may be necessary as the project progresses. If market failure or sufficient viability concerns are evidenced a separate infrastructure funding bid could also be made to seek a contribution towards infrastructure and/or abnormal costs at the site.

The overall aim of this project is to secure the delivery of a high-quality design led development that will offer a diverse local housing choice from executive housing to affordable homes.

Council owned brownfield sites including underutilised car parks have been earmarked for development as part of the council's focus on driving Peterborough's growth and regeneration. These sites will provide opportunities for some shorter-term regeneration projects, and we are working to secure private investment to ensure that they deliver a sustainable mix of residential and commercial uses that will enhance Peterborough's housing, retail, leisure, public realm and cultural offer.

A recent Localities Review of all council owned community assets including community buildings, leisure facilities and libraries has been undertaken to ensure the best use of council buildings and to identify opportunities to work with partners in terms of future use and service provision. The review process included an assessment of the management, compliance status, and condition of each building.

The outcome of the Localities Review aligns to the council's own 'Sustainable Future City Council Strategy' and will produce a repurposing plan for those assets considered surplus and to ensure that the retained assets are invested in and fit for purpose.

Subject to approval of the strategy, the rationalisation of council owned assets will enable the council to play an active role in the regeneration in those neighbourhoods where the buildings are located and support the delivery of residential and other uses for the community.

CASE STUDIES

Affordable Rural Housing Developments

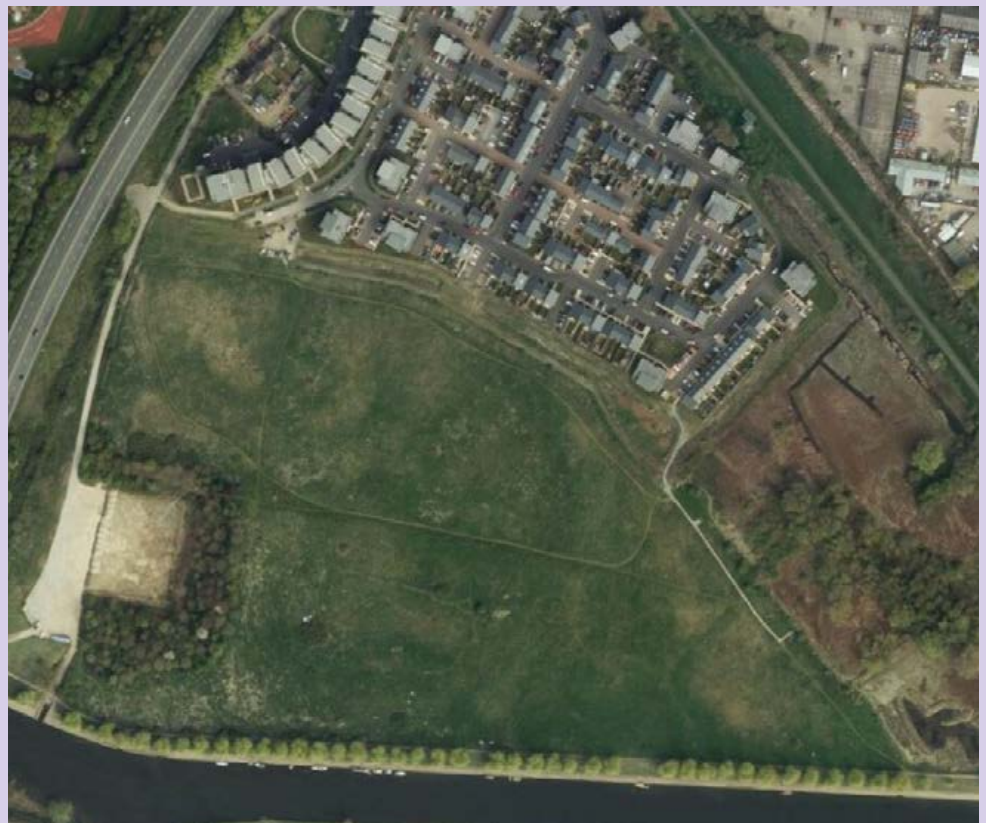
Longhurst Group has secured planning permission to deliver 30 new affordable homes in the village of Newborough. The development, off Thorney Road, will provide a mix of 1, 2 and 3 bedroom homes. The scheme will provide a mix of tenures comprising affordable rent, Rent to Buy and Shared Ownership. The plans also include green open space, as well as improved pedestrian routes back into the village. Longhurst Group is keen to support housing provision in rural areas as well as urban locations where there's a known need for affordable housing.



Middleholme

The site, jointly owned by Peterborough City Council and Milton Estates, is ideally positioned to deliver a high-quality design-led residential development that will enhance its riverside setting.

Delivery challenges associated with the site due to its former use as a land fill site has initiated a jointly funded project to enable the site to be sold on a competitive basis through a planning and de-risking process before it is presented to the market.



The strategy of de-risking and securing outline planning will not only ensure the council maximises the capital receipt but also that it will be able to control the nature of development that comes forward.

Housing Strategy Delivery Plan Priority 1 • Delivering sustainable growth and regeneration

Action	Outcome	Responsible Team	Achieving the Delivery of the Corporate Strategy Outcomes
Refresh The Peterborough Local Plan	Identify new locations for growth in Peterborough to meet both our longer-term housing and employment needs up to 2044	Planning Policy Team	<p>Enabling more new and more affordable homes for purchase or rent, and the improvement of existing properties</p> <p>Make suitable housing available to everyone, including quality standards in the private rented housing sector.</p>
Commission a Housing and Economic Needs Assessment (HENA)	Update our understanding of Peterborough local economy and housing market	Planning Policy Team	<p>Enable safer and more independent living for our most vulnerable residents and those who require additional support. This includes finding permanent, safe and stable homes for our children and young people in care</p>
Produce a city-wide Design Code for Peterborough as required by the Levelling up and Regeneration Act	A city-wide Design Code for Peterborough that will deliver high quality place making and enhance health and wellbeing	Planning Policy Team	<p>Enable more facilities and flexible office and co-working spaces to meet the needs of new and expanding businesses</p> <p>Reduce poverty and inequality by attracting good paying jobs whilst working together with our City Partners to increase employability for those who need it most.</p>
Produce a development prospectus to showcase investment opportunities for key brownfield sites in Peterborough	Market Peterborough potential and key growth sites to potential investors	Growth and Regeneration	<p>Support existing and new businesses to make it easy to invest and grow in our city in a way which ensures that everyone benefits.</p> <p>Enabling our most vulnerable residents to live healthy and independent lives whilst upskilling and attracting more workers into the local care sector</p>
Undertake Localities Review of circa 80 properties to inform a strategy to ensure the council is making best use of its community assets	Ensure best use of council buildings and produce a disposal and repurposing plan for assets considered to be surplus	Commercial, Property and Asset Management	<p>Deliver on our aspirations to become a net-zero Council and City</p> <p>Provide safe and green spaces for residents to both socialise and exercise offering both health and social benefits</p> <p>Cut congestion and promote walking, cycling and the use of public transport and reduce the need to travel by car.</p>
Develop a De-risking and Delivery Strategy for Middleholme site	Enable the site to be unlocked and brought forward for residential development	Growth and Regeneration	<p>A Culture, Heritage and Leisure offering that meets the expectations of our residents, visitors and business and with a vigorous mission to promote our City's past and its' connection to the present and future</p>

Associated Strategies and Policies

Cambridgeshire and Peterborough Health and Well Being Integrated Care Strategy (2022-2030)

PCC Carbon Management Action Plan 2022

Peterborough Local Area Energy Plan 2022

Peterborough Local Plan 2016-2036

Sustainable Future City Council Strategy 2022-2025

The Medium Term Financial Strategy 2023-26

2 Priority Two

Increasing the supply of homes that people can afford and tackling homelessness through prevention with a greater emphasis on early help.

Key Peterborough Snapshot Facts:

- In 2022/23 there were 153 new affordable homes delivered with a tenure split of 56% affordable rented and 44% was shared ownership
- In Peterborough the turnover of social housing stock at 3% is lower than the regional rate of 7%
- 36.1% of households in Peterborough are not economically active
- 2500 households currently have a live application for housing on the Peterborough Housing register
- Total Number of 3,569 Homeless Applications were received by the council in 2022/2023
- Total Number of 407 Homeless Preventions were recorded by the council in 2022/2023
- Average house prices based on sales and valuation for Peterborough in March 2023 was £270,047 compared with £422,353 for East of England and £373,827 nationally
- Average house prices in Peterborough based on Land Registry actual Sales in March 2023 was £274,959 compared with £410,715 for East of England and £372,539 nationally
- Lower quartile house price based on sales and valuation for Peterborough in March 2023 was £185,000 compared with £252,00 for East of England and £190,000 nationally

Median weekly rents between March 2021 and March 2023 increased as follows:

1 bed - £126 to £150 16% (LHA rate £110)

2 bed - £162 to £189 14% (LHA rate £137)

3 bed - £190 to £219 14% (LHA rate £160)

4 bed - £264 to £311 15% (LHA rate £207)

LHA room rate £65.59

LHA rates have remained static since April 2020

Everyone needs a safe and secure home that they can afford and as Peterborough continues to grow, our challenge is to shape the housing market so that it provides a diverse range of housing options that can meet the needs, demands and aspirations of the residents of Peterborough at a price that they can afford. Access to good quality, well-maintained housing that is truly affordable is key to addressing housing needs and preventing homelessness.

Peterborough Housing Market

Owner Occupation

Owner occupation rates in Peterborough are lower than the national average (56.8% of households compared with 62% nationally) and despite both average house prices and lower quartile house prices in Peterborough remaining consistently lower than the regional and national averages, affordability continues to be a challenge for many households.

Our workplace earnings are below the national average and rates of in-work poverty are high. Higher mortgage interest rates have significantly increased the cost of borrowing for potential buyers and have put further pressure on the household incomes of existing homeowners.

Affordable Home Ownership provides a route into home ownership for households that cannot afford to access the market without a level of subsidy or support. Currently 1.3% of households in Peterborough own their homes through a shared ownership arrangement with an affordable housing provider. The provision of shared ownership housing remains the council's priority for meeting the need for help with accessing home ownership in Peterborough. This is because of its capacity to cater for a wider range of household incomes by varying the initial share required to enable access to home ownership making it more flexible and affordable to more households.

Social Rented Housing

Becoming a homeowner is the ambition of many, but it is not an option or the best choice for everyone.

While the proportion of rented tenure affordable housing stock in Peterborough is marginally above the national average (18.7% compared with 17% nationally), the supply of new affordable homes and the turnover of vacancies in the existing social housing stock is unable to keep pace with the demand from households seeking assistance from the council as homeless and applicants on the housing register.

Private Rented Housing

The private rented sector in Peterborough houses nearly one quarter of all households (24.5% compared with 18.2% nationally) and plays a vital role within our housing market but also poses affordability and accessibility challenges for many residents.

Private sector average rent levels for homes of all sizes have increased by 15% between March 2021 and March 2023. Local Housing Allowance (LHA) rates have not kept pace with rent levels and have remained static since April 2020. As part of the Autumn Statement November 2023 the government has announced that LHA rates will be raised to the 30th percentile of local market rents from April 2024. This will go some way towards alleviating the affordability pressures for low-income households living in the private rented sector, but the increase is not expected to fully reflect local market rents.

The cost-of-living crisis is contributing further to affordability pressures and these factors combine to make it increasingly difficult for tenants to afford market rent levels and sustain tenancies. It has increased the demand for cheaper, more secure social housing and has contributed to the rise in the number of households seeking assistance from the council as homeless or threatened with homelessness.

Homelessness Pressure

In common with most local authorities in England, Peterborough is seeing a year-on-year increase in the number of households approaching the council for help with preventing or relieving their homelessness situation.

A key factor influencing this trend was a fundamental change to homelessness legislation through the Homelessness Reduction Act 2017 which came into effect in April 2018. It requires local authorities to work with people to prevent homelessness at an earlier stage, extending the period in which a person can be considered at risk of homelessness from 28 days to 56 days. The act also requires local authorities to provide homelessness advice and support to all applications for housing assistance and make inquiries to see if they have a duty to help. If an eligible applicant becomes homeless, local authorities now have a duty to provide suitable accommodation and support for a period of 56 days, regardless of priority need or intentionality. This is a change from the previous duty where local authorities only had to help those at risk of homelessness if they considered them to be in priority need.

Temporary Accommodation Usage

On the 31st March 2023, over 104,000 households were in temporary accommodation across England, an increase of 10% from the previous year. Peterborough experienced a 9% increase for the same 12-month period resulting in a total of 331 households living in temporary accommodation at the end of March 2023.

Research has clearly shown that living in temporary accommodation can be detrimental to health and wellbeing, impacting physical and mental health, child development and educational attainment.

The average time spent in temporary accommodation in Peterborough is 156 days which is much longer than the intended use as a short-term measure before more appropriate accommodation is secured. Our challenge is to not only to reduce the time that homeless households spend in temporary accommodation, but also to reduce the number of households reaching the crisis stage where temporary accommodation is the only solution to their housing situation.

Meeting Housing Need And Tackling Homelessness

The high demand for assistance to prevent and alleviate homelessness in Peterborough is expected to continue to grow. Forecasts indicate that nationally, the demand for assistance from households who may be at risk of homelessness could increase by up to 25% over the coming years.

To achieve the best outcomes for households in housing crisis and reduce the pressure on temporary accommodation, the council is adopting a new approach when responding to those in housing need with an even greater focus on early help and prevention.

Three key areas for action have been identified as part of ensuring the success of this new approach:

- Reducing the flow of households into temporary accommodation through early intervention and prevention
- Making best use of our temporary accommodation stock for those households whose homelessness cannot be prevented
- Maximising the supply of suitable permanent housing options available to accelerate move on into settled housing for those in temporary accommodation and to provide solutions for households seeking our assistance prior to becoming homeless.

Early Help and Prevention Approach

We believe that the chances of homelessness prevention are much greater if we can intervene earlier. Through a council-wide approach to joint working with partner agencies to identify and support households who may be on the cusp of crisis, we can increase the chances of those families being able to remain in their homes.

While the Homeless Reduction Act introduced earlier intervention responsibilities for local authorities when responding to households at risk of homelessness, our new operating model enables working with households at an even earlier stage.

Successful early help and prevention provides significantly better outcomes for households and avoids the long-lasting impact on families and children that homelessness and temporary accommodation is proven to have. It will also reduce the reliance on temporary accommodation and reduce the operational costs for the council and impacts for households to their health and wellbeing.

Optimising the use and suitability of temporary accommodation provision

The council's current temporary accommodation provision consists of hostels and a small stock of flats and houses offering self-contained temporary accommodation. Bed and Breakfast (B&B) accommodation is only used once all other options have been explored but our reliance on this unsuitable and costly emergency is far greater than acceptable.

To mitigate the overuse of B&B accommodation in an environment of increasing demand, the council is working to increase access to, and the availability of, suitable quality temporary accommodation. We are exploring a number of measures including, minimising void times in our existing supply to increase the

overall occupation rates, increasing our offer to landlords to encourage participation in our landlord leasing scheme, and increasing the supply of quality self-contained temporary accommodation for homeless households. We are considering options for repurposing assets currently owned by the council for temporary accommodation use including providing accommodation suitable for those requiring wheelchair access to further increase and enhance the offer available. We are also developing plans to acquire additional units of temporary accommodation. We also know that a key cause of overuse of temporary accommodation and B&B accommodation is the lack of affordable rented accommodation, so we are also building our tool kit of incentives for landlords in the private rental sector to support move on from temporary accommodation.

Maximising the supply of suitable permanent housing options

We recognise that not all homelessness can be prevented. Therefore, to reduce the time spent in temporary accommodation, we need to maximise the supply of suitable housing options available to the council to fulfil its duty to secure permanent housing solutions for homeless households.

To address the gap between the supply and demand for suitable, secure housing options, we need to achieve the following objectives:

- Increase the supply of new affordable housing delivered and build even stronger relationships with partners in the social housing sector to ensure the most appropriate mix of new build affordable homes are delivered and the best use is made of existing stock.
- Cultivate and strengthen relationships with private sector landlords to increase access to private rented housing as a viable alternative option to social housing.
- Bring more long-term empty homes back into use and where viable and appropriate, work with owners to secure suitable dwellings as a means of increasing the supply of rented homes available.

Maximising the supply of affordable housing

We recognise that social housing cannot provide all the answers, but maximising the supply of new affordable homes, particularly rented tenure homes, is vital to increasing the supply of permanent suitable housing solutions that we can access for households in housing need.

Peterborough voluntarily transferred its housing stock to Cross Keys Homes in 2004, therefore we rely on our registered provider partners for the ongoing delivery of new affordable homes. Medesham Homes, a joint venture between the council and Cross Keys Homes has facilitated the delivery of 94 rented tenure affordable homes in recent years and will continue to work towards increasing the supply of affordable homes in Peterborough. Through continued collaboration with all our registered provider partners, we aim to ensure the delivery of a range of size and type of dwellings that can meet the most pressing housing needs.

To support improved partnership working, the council has recently reviewed its housing governance structures to strengthen links at a strategic, delivery and operational level. The new structure was developed in conjunction with partners to enable better housing outcomes and service delivery in the city, by tackling pressures with a collaborative approach.

An outcome of the new structure was the relaunch of the registered housing providers forum under the new name of Peterborough Strategic Housing Partnership. One of the agreed objectives of the partnership is to work collaboratively to develop homes that meet identified needs and requirements, including specialised forms of accommodation which will enable better health, well-being and allow residents to live independently and sustainably.

In collaboration with the Partnership, the council has pledged to secure the delivery of 1,250 affordable homes in Peterborough, between 2023-28, achieving a tenure split of 70% rented tenure homes and 30% affordable home ownership tenure homes.

This is an ambitious target when compared against delivery in the preceding five-year period when 971 affordable homes were delivered and achieved a tenure split of 59% rented and 41% shared ownership tenure homes.

The council has an important role in supporting and facilitating delivery of this target by:

- Implementing our Local Plan policy to secure 30% affordable housing on schemes of 15 dwellings or more
- Supporting affordable housing provider partners' funding bids to enable the delivery of land-led affordable housing schemes that deliver a mix of tenures and property types that meet the needs of Peterborough residents
- Working with developers and affordable housing providers to secure opportunities to deliver additional affordable homes on larger market led schemes to boost the overall percentage of affordable homes provided, particularly where due to viability issues, our policy of 30% affordable housing has not been achieved
- Prioritising disposal of council owned sites suitable for affordable housing delivery to our affordable housing provider partners
- Working in partnership Homes England and DLUHC to benefit from funding streams that target increasing the supply of specialist accommodation for specific groups

Increasing access to the private rented sector and reducing empty homes

As part of implementing an early help and prevention model for the council's housing needs service, a dedicated team is being created to work with private sector landlords. By developing a culture of partnership working and trust we aim to increase the supply of landlords willing to work with us and reduce repeat homelessness by ensuring private sector tenancies are suitable, affordable, and sustainable.

We are committed to bringing empty homes back into use and dealing with the issues associated with long term empty properties such as antisocial behaviour and crime.

The council is currently exploring an initiative to work with the owners of empty properties that will bring properties back into use and help to address the shortfall of suitable housing options at the council's disposal for discharging housing duties to homeless households.

The initiative would bring dwellings with minor levels of disrepair back into use by providing an interest-free loan to the owner to facilitate the necessary works. In exchange, a tenancy would be offered to a household currently in temporary accommodation, once the dwelling was ready for occupation.

CASE STUDIES

Providing Affordable Housing

TreLOWen Way is an Accent Housing new affordable housing development located in Peterborough. The scheme consists of 75 new affordable rent homes ranging from maisonettes to four-bedroom houses. It also includes two x 2-bedroom wheelchair adapted bungalows and two x 2-bedroom accessible bungalows for rent to address housing need.

The building process was centred on the reduction of carbon emissions. This was achieved through the utilisation of off-site construction methods to create energy efficient homes that have achieved an EPC A rating, thereby reducing running costs for residents and helping to tackle fuel poverty. Each home has photo voltaic (PV) panels installed and infrastructure in place to easily connect an electric vehicle charging point.



New Affordable Homes for Residents

Cross Keys Homes with the help of funding from the Cambridgeshire and Peterborough Combined Authority have developed the second phase of the Newark Road brownfield development, known as Vixen Close, in Peterborough.

The development is a 100% affordable housing scheme and provides 96 homes offering a tenure mix of affordable rented tenure and shared ownership tenure. The scheme consists of a range of 1, 2, 3 and 4 dwellings and includes the provision of two x 3-bedroom houses and two x 3-bedroom bungalows for rent that are wheelchair adapted to address housing need.



Housing Strategy Delivery Plan Priority 2 • Increasing the supply of homes that people can afford and tackling homelessness

Action	Outcome	Responsible Team	Achieving the Delivery of the Corporate Strategy Outcomes
Deliver on our pledge to secure 1,250 new affordable homes in Peterborough between 2023/24-2028/29, achieving an overall tenure split of 70% rented tenure homes and 30% affordable home ownership.	Increase the supply of affordable homes to maximise the supply of permanent suitable housing for households in housing need.	Housing Strategy and Implementation	Enabling more new and more affordable homes for purchase or rent, and the improvement of existing properties Make suitable housing available to everyone, including quality standards in the private rented housing sector. Enable safer and more independent living for our most vulnerable residents and those who require additional support. This includes finding permanent, safe and stable homes for our children and young people in care
Increase the number of homeless preventions recorded	Reduce the number of households requiring temporary accommodation	Housing Needs	Prevent homelessness across the city whilst reducing the requirement for the use of temporary accommodation
Reduce households in B&B to be monitored by B&B reduction task force	Have less than five households in B&B at any one time	Housing Needs	Reduce poverty and inequality by attracting good paying jobs whilst working together with our City Partners to increase employability for those who need it most.
Increased supply of self-contained temporary accommodation available	Secure 40 properties through a mix of acquisitions and Private Sector Leasing (PSL) for temporary accommodation including 10 empty homes added to the PSL scheme.	Housing Needs	Enabling our most vulnerable residents to live healthy and independent lives whilst upskilling and attracting more workers into the local care sector
Establish a Peterborough Private Landlords network for landlords and the city council.	Increase access to private rented housing as a viable alternative option to social housing.	Housing Needs	Deliver on our aspirations to become a net-zero Council and City Provide safe and green spaces for residents to both socialise and exercise offering both health and social benefits
Increase the supply of suitable housing options to accelerate the move on into settled housing for those in temporary accommodation	Bring 10 empty homes back into use through the PSL Scheme to provide tenancies for households in Housing Need	Housing Need / Housing Compliance	Achieve better outcomes for our Children Reduce inequalities in preventable deaths before the age of 75

Associated Strategies and Policies

Allocations Policy 2022
Cambridgeshire and Peterborough Adult Social Care Market Position Statement
Homelessness and Rough Sleeping Strategy 2021-26
Housing and Health Action Plan 2023/2024
Joint Protocol for Young People Leaving Care

PCC Carbon Management Action Plan 2022
Peterborough City Council Sufficiency Strategy Children and Young People with Special Educational Needs and Disabilities 2021 - 2024
Peterborough Local Plan 2016-2036

3 Priority Three

Raising housing quality and standards in existing homes across all tenures to achieve improved health and wellbeing for residents.

Key Peterborough Snapshot Facts:

- There are 453 licenced Houses in Multiple Occupation (HMOs) in Peterborough
- There are 567 empty homes in Peterborough of which 232 have been empty for 12 to 24 months and 152 homes have been empty for more than 24 months
- 41 notices to tackle hazards in private rented housing were served by the Housing Standards team in 2022/23
- 77.9% of Households in Peterborough use gas as the main heating source
- 0.3% of Households solely use renewable energy to heat their homes 85% of affordable housing within the city has an energy efficiency rating of EPC C or above
- 12.8% of households in Peterborough are in fuel poverty
- 22.5% of Peterborough's Carbon Footprint is generated by the build process and domestic use of its housing stock
- LHA rates have remained static since April 2020

While growth is a key component of our housing agenda, we do not underestimate the importance of raising quality and improving standards in Peterborough's existing housing stock. We know that living in poor or unsuitable housing conditions has a detrimental influence on physical and mental health outcomes. It undermines the ability of older people and vulnerable people to live safely and independently, and impacts childhood development and educational attainment.

A Joined-Up Approach

The Cambridgeshire and Peterborough Health and Wellbeing and Integrated Care Strategy 2022-30 recognises the vital role that housing plays in improving the health and wellbeing outcomes of the residents of Peterborough and Cambridgeshire. A dedicated Housing and Health Action Plan for 2023/24 linked to the strategy focuses on actions to achieve the following key deliverables:

- Deliver new homes to meet health and wellbeing need.
- Improve quality of housing to enable health and wellbeing resilience.
- Increase the proportion of residents in safe and secure housing.
- Support mental health at home (for new and existing homes).

This Housing Strategy is working to deliver these same outcomes. We want everyone in Peterborough across all tenures to have a safe warm home that is free from hazards such as damp and disrepair that enables them to live safely and independently within their local community.

Through joined up working between council services and collaboration with external agencies and partners, we are working to deliver a range of services, initiatives and programmes that will improve living conditions in Peterborough's existing homes across all tenures. These measures aim to enhance the health and wellbeing of households and increase the sustainability of the housing stock.

Knowing Our City's Homes

We recognise the value of having an up to date understanding of the condition of the private sector housing stock in Peterborough. The council is currently investigating commissioning a new stock condition survey to provide data regarding the current condition of the stock in terms of the presence of health hazards in dwellings, disrepair, energy efficiency and the vulnerability of occupants due to low income and fuel poverty. This refreshed data will enable a more targeted intervention approach to improving housing conditions.

Managing standards in the private rented sector

The increasingly important role that the private rented sector in Peterborough plays in meeting the housing needs of households unable to access home ownership or social housing, means that it is vital that the housing market provides a housing offer that is sustainable and meets a decent standard. A decent home is one that meets the current minimum standard for housing, is in a reasonable state of repair, has reasonably modern facilities and services, and is reasonably well insulated and can be effectively heated. Housing in the private rented sector can take the form of either self-contained housing or shared accommodation where tenants share at least one amenity. Shared accommodation is classed as a HMO if the dwelling is let to 3 or more people from 2 or more households.

Managing the growth of HMO accommodation in the private rented sector

Peterborough has a large HMO market, and a range of factors contribute to the local demand for this type of housing. Peterborough's growth agenda, our younger than average demographic profile, restrictions to shared accommodation LHA rates for tenants up to the age of 35, and more recently the growing demand for student accommodation has meant that demand for this type of housing has continued to increase.

National Planning Policy allows for the conversion of a property to a small-scale HMO (dwellings occupied by up to 6 persons forming 2 or more households) without planning permission. These HMOs benefit from 'permitted development rights', which means that no planning consent is required to change the use of a property from a single household occupancy to shared use.

Large scale HMO dwellings (dwellings occupied by 7 or more persons forming 2 or more households) are required to seek planning permission and therefore are subject to control in terms of their growth within a local authority area. The notable growth of HMO accommodation in particular neighbourhoods in Peterborough has largely gone unchecked because most HMO dwellings locally fall into the category of small-scale HMO and therefore not subject to planning controls.

We acknowledge that well managed, quality HMO accommodation is a vital part of our private rented sector market. However, we recognise that badly managed, poor quality HMO accommodation not only impacts on the health and wellbeing of the tenants living in them but can also impact on the wider neighbourhood resulting in a lack of community cohesion and anti-social behaviour.

To enable the council to better monitor and manage the growth of new HMOs within these areas via the planning process, we have written to the Secretary of State to notify of our intention to introduce an article 4 Direction in three pilot areas comprising Hampton, Fletton and Woodston and Park wards for a two year trial period. An article four Direction withdraws permitted development rights and requires small scale HMOs to apply for planning consent from the city council. The scheme will come into force on 1st January 2024.

Housing Compliance

Our Housing Standards team is responsible for enforcing, undertaking, and administering a range of functions to maintain and improve housing conditions in the private rented sector. There are various tools available to the council to enable it to fulfil its housing duties including licencing schemes, enforcement powers and penalties, and the housing health and safety rating system (HHSRS). To maximise the effective

delivery of our housing standards functions and improve conditions across the rented sector, we are working to deliver a more integrated service delivery approach that enables better regulation of the sector and better use of enforcement measures when needed to ensure housing conditions requirements are met.

As a local authority we have a statutory duty to address conditions in homes that are assessed to be unsafe or in a particularly poor state of disrepair. The Housing Health and Safety Rating System (HHSRS) introduced by the Housing Act 2004, provides local authorities with an assessment tool to identify and protect against potential risks and hazards to health and safety arising from any deficiencies identified in dwellings. It assesses 29 categories of housing hazard which are classified as either Category 1 (serious) or Category 2 (other). The Act imposes a duty on Local Authorities to deal with identified Category 1 hazards and a power to deal with Category 2 hazards. The most prevalent category one hazards found in homes are damp and excess cold, fixtures that pose a risk of and trips and falls and risk of entry by intruders.

Proactive Engagement

We want to take a proactive and preventative approach to raising housing standards and only take enforcement action as a final resort. We recognise that many responsible landlords when provided with advice and guidance, will take the appropriate steps to meet housing condition requirements. We aim to engage with landlords first but are committed to the effective use of enforcement sanctions where there is a failure to comply. Providing financial assistance to lower income and vulnerable owner occupiers as well as taking appropriate and proportionate enforcement action on landlords of privately rented properties are two ways Local Authorities may exercise that duty and power.

Using Our Tools

The Housing Act 2004 introduced three different types of licencing, two of which relate to HMO accommodation:

- Mandatory HMO licencing
- Additional HMO licencing
- Selective licencing of all privately rented housing in specific areas

As a council we have a duty to administer a Mandatory HMO Licencing scheme and discretion to introduce additional licencing to regulate HMOs which are not subject to mandatory licencing. We can also introduce Selective licencing which enables us to regulate all privately rented housing (including self-contained dwellings) in specified areas, subject to the approval of the scheme by the Secretary of State. To improve housing standards across the rented sector in the city, the implementation of a combination of the above licencing schemes is currently being progressed.

Mandatory HMO Licencing

The Housing Act 2004 requires all HMO accommodation occupied by 5 or more people, forming two or more separate households to be licenced by the local authority. This Mandatory Licencing Scheme regulates housing standards requirements in relation to safety and management of Houses in Multiple Occupation (HMOs) that meet this criterion. There are currently 453 dwellings licenced in Peterborough through this mandatory scheme.

Additional HMO Licencing

Additional Licencing Schemes can be implemented at the discretion of the local authority. It applies to smaller HMO accommodation not covered by the mandatory HMO licencing scheme and enables the regulation of dwellings where 3 or 4 people in 2 or more households share amenities. There are estimated to be between 1,500-2,000 properties in Peterborough that fall into this HMO category.

Work is underway to identify those areas of the city where implementing an Additional Licencing scheme would assist with raising housing standards.

Selective Licencing

Selective Licencing schemes enables local authorities to regulate all privately rented housing (including self-contained dwellings) in specified areas, subject to the approval of the scheme by the Secretary of State. An approved Selective Licencing Scheme was introduced in a designated area of Peterborough in 2016 but expired in 2021 at the end of the five-year licence period. Following public consultation, a new scheme based on a revised and extended area took place in 2022 and has been submitted to the Secretary of State for approval. The proposed new scheme, which received approval on 4th December 2023 will cover 39.75% of the city's private rented stock and reinstate added controls to help raise housing standards. The scheme will be implemented in March 2024.

The council will enter into an agreement with a third-party organisation to undertake the administration and compliance of the new scheme. The third party will be funded from the licencing fee, with the council retaining some funding to issue the licence once the application process and all compliance checks are complete. The council will pick up referrals from the third-party provider in the instances where enforcement sanction needed to be exercised, such as landlords refusing to licence properties, or raise standards to meet scheme conditions. This approach to implementing the scheme will demand less of the council's resources and leave us with more capacity to carry out housing compliance activities across the breath of the council's statutory housing compliance responsibilities and support private landlords and tenants to ensure renting remains a sustainable housing option that meets all required standards.

Tackling Empty Homes

Empty homes are a waste of precious housing stock. In November 2023 there were 567 dwellings in Peterborough that have been vacant for six months or longer and around a quarter of this total have been empty for two years or more. By bringing empty homes back into use we aim to make best use of the existing housing stock, and in the process improve housing conditions. Empty homes and particularly those vacant long term can blight neighbourhoods. Through engagement and targeted support for owners, backed up by enforcement action, when necessary, we are working to reduce the number of empty homes and contribute to the enhancement of health and wellbeing in the local environment. Our empty homes strategy is due to be refreshed providing the opportunity to update our approach to tackling empty homes and encouraging owners to bring them back into use.

Improving Energy Efficiency and Contributing to Net Zero

Raising standards, and particularly the energy efficiency of the existing housing stock is an essential element of delivering the council's ambitions for a truly sustainable Peterborough and the government's net zero commitment to reducing the UK's greenhouse gas emissions by 100% from 1990 levels by 2050.

The UK Housing stock is responsible for 24.3% per cent of the country's overall greenhouse gas emissions. Housing accounts for 24.9% of carbon emissions in Peterborough.

Reducing carbon emissions and improving the health of residents are both linked to the ability of households to adequately and efficiently heat and power their homes in an affordable and sustainable way. Our ambition set out in the Affordable Warmth Strategy 2021-25 is to work with partners to raise living standards for households living in all tenures in Peterborough by improving the energy efficiency of homes and reducing fuel poverty. Our aim is to improve household heating without increasing carbon emissions where possible.

Addressing Fuel Poverty

We are part of the Warmer Homes programme, which is a consortium of 23 local authorities working in

partnership with Agility Eco that has secured government funding to provide a range of funded energy efficiency improvements to eligible owner occupiers and tenants living in private rented homes. These improvements are funded by the Home Upgrade Grant (HUG), which is administered by the government's Department for Energy Security & Net Zero (DESNZ).

Larger scale energy efficiency measures such as boiler repair, boiler replacement, loft, cavity, external and internal wall and underfloor insulation, solar panels and low carbon technologies are available under the programme. Funding totalling £160,502 was granted for energy measure in 14 Peterborough homes as part of the first round of the HUG programme. The second round runs until March 2025.

We also operate a Winter Warmth programme funded by Public Health which provides assistance to vulnerable owner occupiers living in cold homes. The service is delivered by the council's Care and Repair service and provides boiler servicing, repairs and replacements, damp and mould advice and mitigation measures, and upgrading single glazed windows to double glazing.

Local Energy Advice Partnership

Since January 2017, our partnership working with Agility Eco has enabled the delivery of a fuel poverty outreach service which provides residents with help and access to a range of initiatives designed to cut their energy bills and reduce carbon emissions. The service is funded by the Warm Homes programme and provides:

- Installation of free and simple energy saving measures - such as LED lightbulbs, draught proofing, letter box brushes, reflective radiator panels, hot water cylinder insulation etc
- Referrals for income/benefit maximisation checks, bill management advice and debt advice
- Routes into utility companies' customer support services and charities for residents who are struggling with their bills
- Referrals for eligible households to access the HUG funding government funding secured by the Warmer Homes Programme for larger scale energy efficiency measures.

Since 2017, 3,400 advice visits have been completed through this service, identifying £4,187,232 in bills savings and extra income identified for Peterborough residents.

Decarbonisation and Energy Efficiency in Social Housing Stock

As part of the government's wider ambition to meet the 'net-zero-carbon' challenge by 2050, social housing providers were set a target to attain a C rating on Energy Performance Certificates (EPC) for all their housing stock by 2030. However, on 20th September 2023 the Government announced delays to the 2030 target and amendments to the timetable for the adoption of green technologies in the UK.

Despite this change, the national response from many social housing providers has been to commit to continue with their programmes of investment to reduce carbon outputs and make their stock more energy efficient. Currently 85% of the social housing stock in Peterborough has an energy efficiency rating of EPC C or above. However, there are older homes within the housing stock which are harder to retrofit that will require further investment. New build homes within the city have an average energy efficiency rating of an EPC B.

Social housing landlords with stock in Peterborough have been securing grant funding from the Government's Social Housing Decarbonisation Fund. This fund was set up to enhance the energy efficiency of socially rented homes. It covers several upgrades to heating, including new heating systems, energy efficient doors and windows and upgraded insulation. We are engaging with partners to build a picture of their programmes for enhancing their housing stock in Peterborough through this funding source and other capital investment programme works.

Housing Standards in Peterborough's Social Housing Stock

Tenants living in social housing expect to live in homes that are safe, of a decent standard, and free from serious hazards including damp and mould. Maintaining homes that are safe and in good condition is a core function of all social landlords. The condition of their homes and quality of repairs services are the main ways residents judge the performance of their landlord.

The Social Housing (Regulation) Act received Royal Assent in July 2023. It includes increased regulation of social landlords and new rules for protecting tenants from serious hazards in their homes.

The Act introduces what has become known as 'Awaab's Law', named after two-year old Awaab Ishak, who died in December 2020 from exposure to serious mould in his parents' social rented home. Many of the provisions in the Act need regulations before they can come into force including the detail regarding new requirements for social landlords to address hazards such as damp and mould within a fixed period. These are expected to be published in 2024.

In the meantime, expectations on landlords to provide good quality homes to their tenants and deal with any problems quickly has continued to increase.

In November 2022 the RSH contacted all registered social housing providers, asking them to provide information and evidence on their approach to assessing the extent of damp and mould issues in their tenants' homes.

On 28th June 2023 the RSH published a report setting out its findings. The report highlights the features of the strongest and weakest approaches, so that landlords can learn lessons from others in the sector.

Supporting our Partners

We acknowledge that the provisions of the Act and the forthcoming regulations will place considerable demands on our partners in the social housing sector. Over the years they have significantly invested in their Peterborough stock to ensure their dwellings meet the Decent Homes standard. The provisions in the Act will present new opportunities and challenges for providers as they strive to meet the new requirements it will introduce.

The regulation framework to implement the measures within the Act will bring about important changes that will raise the condition of social housing stock and enhance the health and wellbeing of tenants. We are committed to working with and supporting our partners as they prepare for the new provisions the Act introduces.

CASE STUDIES

Improving Housing Standards

The council Housing Standards team were passed information from our planning services regarding the possible unlawful division of a home into two separate flats. Following an inspection of the property, both flats were found to be in a poor state of repair.

The building had been converted poorly without proper consideration for fire safety or the separation of utilities.

A suspicion was raised that other properties owned by the same individual may be in a similar poor condition. Officers inspected 5 buildings, which were found to house 11 total dwellings; all in a poor state of repair and inadequately converted.

The dwellings were also found to have inadequate heating provision. The council served 11 improvement notices under the Housing Act 2004 sections 11 & 12, requiring large amounts of remedial works to convert the properties back into single dwellings. These notices were served with a strict time limit for compliance, with a failure to comply possibly resulting in civil penalties of up to £30,000 being served for each offence.



Retrofitting - Social Housing Decarbonisation Fund

Accent Housing have secured Social Housing Decarbonisation Funding (SHDF) to deliver energy efficiency improvements to its Housing Stock with 33 properties in Peterborough that will specifically benefit from this funding.

All properties in the project are EPC D or below and will receive measures which will increase the property to at least an EPC C rating. The project will install a combination of energy efficiency measures, which will be defined following PAS 2035 Retrofit Assessments being undertaken.

Accent Housing are committed to a fabric first approach, with loft and cavity wall insulation being a key focus, with a mix of new windows and doors, heating upgrades and some PV also being considered.



Housing Strategy Delivery Plan Priority 3 • Raising housing quality and standards in existing homes

Action	Outcome	Responsible Team	Linking to Delivery of the Corporate Strategy Outcomes
Commission the Building Research Establishment (BRE) to carry out a refreshed stock modelling survey for Peterborough's private sector housing stock.	Update our knowledge of Housing Standards in Peterborough Private Rented Sector	Housing Compliance Team	Enabling more new and more affordable homes for purchase or rent, and the improvement of existing properties
Implement a Selective Licencing Scheme for designated areas of Peterborough.	Raise standards in specified areas of Peterborough Private Rented Sector	Housing Compliance Team	Make suitable housing available to everyone, including quality standards in the private rented housing sector. Deliver on our aspirations to become a net-zero Council and City
Develop and adopt an Additional Licencing scheme in areas not covered by Selective Licencing	Raise standards across the city in the Private Rented Sector by implementing additional licencing in designated neighbourhoods in Peterborough for 3- and 4-bedroom properties.	Housing Compliance Team	Re-imagine our inner-City street scene and workplaces, and maintaining and promoting our public places including our transport network A community-based enforcement and safety service to promote civic pride and to shift the behaviour of those who act irresponsibly or without due regard for others
Refresh and adopt a new Empty Homes Strategy	Increase the number of Empty Homes being brought back in to use in the city through negotiation and enforcement when required	Housing Compliance Team	Seamless working between us as a Council, our residents, city developers and businesses to ensure we all work towards joined up priorities Achieve better outcomes for our Children
Implement an Article 4 direction to regulate the growth of smaller HMOs in designated areas of Peterborough	Manage the growth of small-scale HMOs in the City	Planning Services	Reduce inequalities in preventable deaths before the age of 75

Associated Strategies and Policies

Affordable Warmth Programme 2021 – 2025
Cambridgeshire and Peterborough Health and Well Being Integrated Care Strategy (2022 - 2030)
Empty Homes Strategy 2017-19
Housing and Health Action Plan 2023/2024
Housing Renewals Policy 2021 - 2024
PCC Carbon Management Action Plan 2022
Peterborough Local Area Energy Plan 2022
Peterborough Local Plan 2016-2036
Sustainable Future City Council Strategy 2022-2025

4 Priority Four

Meeting the need for accessible and adapted housing, supported accommodation, and housing for specific groups to promote health and wellbeing.

Key Peterborough Snapshot Facts:

- 14.2% of residents in Peterborough are aged 65 and over
- 8% of Peterborough residents provide weekly unpaid care
- 22.1% of Peterborough residents report having a disability or long-term health condition
- 4.4% of economically active households in Peterborough are classed as long-term sick or disabled
- 21% of households registered on the Peterborough Housing register require a property with a level of adaptations
- The number of adults with a learning disability is forecast to rise by 10% by 2030
- The number of people with physical disabilities is forecast to rise by 14% by 2030
- 11 new affordable housing wheelchair adapted homes have been provided between 2016 to 2023
- 6 new affordable housing wheelchair adapted homes are on track for delivery in 2023-24 and a further 11 are expected to complete in 2024-25
- In 2022/23 197 mandatory Disabled Facility Grants (DFG) were funded for households totalling £2,042,507. Twelve discretionary top up grants were also awarded to complex adaptations amounting to £183,414

Delivering an appropriate mix of housing types and tenures is a vital part of creating sustainable communities and meeting the diverse needs of all people living in Peterborough. Different groups within our community have differing accommodation needs. Not everyone can thrive in the mainstream, general needs dwellings that form the vast majority of Peterborough's housing stock.

We want to ensure that our residents live in homes that are suited to their needs, that are accessible, affordable, safe, and enable independent living for as long as possible. To achieve this, we are working to improve:

- the accessibility standards in both new and existing homes to support independent living
- the availability of supported accommodation to meet the needs of vulnerable groups
- the provision/supply of housing that responds to the housing needs of specific groups

Accessibility Standards in New and Existing Homes

The provision of homes that are accessible and adaptable is key to enabling older people and people with disabilities to live independently and remain in their own homes. Most people with a physical disability live in mainstream housing. In some instances, this may be a dwelling that has been built to an accessible standard or a dwelling that has been adapted to a greater or lesser extent to meet their needs.

Our Local Plan adopted in 2019 sets a higher accessibility standard (building regulations Part M4(2)) for all new build homes in Peterborough exceeding the national mandatory housing access standard (building regulations Part M4(1)). This higher M4(2) standard makes the dwellings more accessible and adaptable over time as people's needs change.

Our planning policy also requires that developments delivering 50 dwellings or more provide 5% of homes to be built to wheelchair adaptable standard (building regulations Part M4(3)(2)(a)) to enable people with disabilities to live independently.

While Local Plan policy enables us to enhance access standards for new homes delivered in Peterborough, it does not address the need for adaptations to the homes of people with disabilities and vulnerable and older households living in the existing housing stock.

Home Service Delivery Model

The Care Act 2014 emphasises the importance of early intervention. It introduced a legal duty for local authorities to prevent, reduce and delay people's needs from worsening and to ensure the suitability of accommodation.

The Home Service Delivery Model, which the council has operated since 2017, delivers a coordinated early help approach to keeping older, vulnerable or disabled people living in their homes independently and safely for as long as possible. It provides a single point of referral for housing and health related council services and a wide range of partner agencies such as the Cambridgeshire and Peterborough NHS Foundation Trust (CPFT), social housing providers and voluntary organisations within Peterborough.

The Home Service Delivery Team brings together three complementary service areas to deliver a coordinated early help approach to keep older, vulnerable or disabled people living in their homes independently and safely for as long as possible:

- Adult Social Care services with a focus on improving personal independence skills such as therapy, reablement and assistive technology
- Care and Repair, our in-house Home Improvement Agency to address conditions and safety in the home through adaptations, repairs and maintenance.
- Housing Programmes to monitor and deliver grant funding through the council's capital grants programme for adaptations, repairs and energy efficiency measures.

Through the interventions of this service, we can make grant delivery more effective, and customer focused. This is vital because the council's financial pressures in recent years have significantly reduced our capacity to provide discretionary grant funding.

Housing Renewals Policy 2021-2024

Our Housing Renewals Policy 2021-2024 sets out the types of capital grant assistance that the council may make available to improve the living conditions of residents and the circumstances and conditions that apply to the provision of the assistance. Four areas of grant assistance are within the scope of the policy:

Mandatory Disabled Facilities Grants

As a local authority, we have a legal duty to provide Disabled Facilities Grants (DFGs) to assist disabled households who qualify for assistance to adapt their homes. These grants, which can be up to a maximum of £30,000, help to provide financial assistance to those in need so that people with disabilities in all tenures can live independently in their existing home. DFGs cover the costs associated with various types of adaptations, including level access showers, stair lifts and through floor lifts, changes to room layouts, extensions to properties and the widening of doors and entrances.

The council receives £2.2 million DFG funding per year from government as part of the Better Care Fund awarded to Adult Social Care and in the financial year 2022-23, this full allocation was spent to deliver 197 grants to households in Peterborough.

Discretionary Disabled Facility Grant

The council has identified capital funds from within our budget to enable an award of discretionary grant funding in certain circumstances. A Discretionary Disabled Facility Grant may be made available in conjunction with a Mandatory Disabled Facility Grant to provide additional assistance where the cost of eligible works exceeds the current mandatory maximum grant limit of £30,000 per client.

It can also be used to support disabled and vulnerable clients to live independently, by providing adaptations and improving conditions in the home to avoid future hospital admissions or enable discharge from hospital into a warm, safe and accessible home environment.

Disabled Persons Relocation Grant

The council may provide a discretionary relocation grant to enable a disabled person to move to more suitable accommodation if their existing home is not reasonably and practically capable of being adapted to meet their needs. The alternative suitable accommodation must provide a long-term and secure home.

Repairs Assistance Fund

The purpose of this discretionary fund is to provide grants to low-income owner-occupied households and in some instances private sector tenants, to cover the cost of urgent improvements that address dangerous hazards identified in the home. In many cases, people are living in hazardous accommodation due to hardship or vulnerability. The council's Care and Repair Home Improvement Agency project manages the delivery of all works funded through a Repairs Assistance grant.

Supported Accommodation To Meet The Needs Of Vulnerable Groups

The delivery of safe, good quality supported housing that meets identified local needs relies on strong partnership working and collaboration between the council and a diverse range of providers.

To ensure that planning applications for new supported housing developments for vulnerable groups meet an identified local need, Policy LP8 of the Local Plan includes a requirement that proposed schemes must meet an identified need, be suitable in terms of the facilities and care provision and have the support of Adult Social Care Commissioning in order to gain planning consent.

This can include large schemes, such as Extra Care developments, through to bespoke single-user homes for individuals with complex needs.

Not all vulnerable people need supported housing, for many remaining in their own home or their family home with support may be the best solution.

Some people may require ongoing support and care in permanent supported housing accommodation, whereas for others the need for support may be for a limited period requiring tailored services that may be only for a few months or perhaps up to two years to support them into more independent living, a settled lifestyle, education, training and employment. Supported accommodation is specifically designed to provide different levels of support for individuals, depending on need.

Children In Care

We are committed to securing the best possible outcomes for those children and young people in our care, leaving our care, or at significant risk of coming into care. Children's Commissioning services work to place children in the most appropriate accommodation to meet their needs.

This can range from short breaks and emergency placements, through to adoption, fostering, residential care and secure accommodation.

Local authorities are required to take steps to secure, as far as is reasonably practicable, sufficient accommodation for children in care within their local area. The Peterborough Children in Care Market Position Statement published in August 2023 sets out the existing supply of accommodation types, and the need for additional residential services to meet demand, particularly residential services for children with complex needs.

Young People

We recognise that suitable, safe housing underpins success in other areas of life. Our Social Care and Housing Needs services have worked to develop protocols to respond to the housing and support needs of young people and care leavers as they take their first steps towards independent living.

Care Leavers

When young people are leaving care, it is particularly important that their housing needs are addressed and met promptly. A joint protocol addresses the housing needs of young people leaving care and the obligations of each service to address these needs. Those that are ready to live independently and take on the responsibility for a tenancy are provided the highest priority for re-housing on the housing register, to try to enable a managed transition into permanent accommodation.

When living independently is identified as not being appropriate at that time, we continue to work with our partners in Peterborough to ensure that there are a range of supported accommodation schemes available to meet the needs of our vulnerable young people that require further housing support. Tailored support is provided to assist with access to benefits, securing employment and developing tenancy management skills in preparation for future independent living.

16-17 years olds

Some young people and especially 16 and 17 year olds who present to the council as homeless, require additional support to prepare for independence in adult life. A joint protocol between the services aims to ensure that by working together the needs of homeless 16 and 17 year olds will be addressed with the best outcome for the young person. The underlying principle of the protocol is to strive to prevent homelessness where possible and encourage a return to the family home or family network if it is a safe environment. Where homelessness cannot be prevented, joint working through the protocol ensures that a package of support and appropriate housing options are offered to each young person.

Vulnerable adults with eligible social care needs

Our Adult Social Care Commissioning Team lead on the development and procurement of services for all adults who have eligible social care needs, which can include a housing element. This includes:

- people with Learning Disabilities
- autistic people
- people with Mental Health needs
- older people

Until August 2023 Peterborough City Council and Cambridgeshire County Council operated a shared service for Adult Social Care (ASC) and Commissioning and delivered a joint Market Position Statement (MPS), needs profiles and accommodation strategies to respond to the services and accommodation needs of vulnerable adults across Peterborough and Cambridgeshire.

Now that this shared arrangement has drawn to a close, work is underway to prepare a Peterborough focused set of documents that will provide information for providers and other partners regarding the supply and demand for care services and accommodation for vulnerable adults locally and serve as the basis for strategic commissioning going forward.

In line with national trends, ASC Commissioning in Peterborough have observed an increased demand in care for individuals of working age with complex needs, including Learning Disabilities, Mental Health needs, Neurodiversity and Personality Disorders. These individuals often require bespoke purpose-built or refurbished accommodation, developed in conjunction with care specialists. Therefore, a particular focus will be on developing and securing sufficient housing of this nature to meet this increased demand.

There is also an increase in demand for 'core and cluster' models, with a hub of individual housing units supported by a single care office with a flexible workforce. This model supports individuals to live in the community and maximise independence, while also ensuring that they have the care and support they need.

We recognise the need to work differently with our current and future providers to build capacity within communities using a neighbourhood approach to meet the rising demand for accommodation and support for vulnerable groups. Once produced and published the accommodation strategy for vulnerable adults and the refreshed Market Position Statement will form part of the housing related strategic documents that underpin this Housing Strategy.

Older People

The majority of older people live out their lives in mainstream housing rather than moving to specialist older person's accommodation. Most existing homes and communities have not been designed to meet people's changing needs as they get older. The suitability of the built environment and placemaking plays an important role in enabling older and vulnerable people to live independently in their local communities.

Planning for new homes and neighbourhoods to take our ageing population into account is therefore recognised as an important policy consideration within the Peterborough Local Plan.

As well as the inclusion of the higher Housing Access standards described earlier in this chapter, Policy LP8 also includes provisions to encourage all new housing developments to help meet the demand for homes suitable for an ageing population and requires that planning applications for major developments set out how such measures have been considered and incorporated into the proposal.

ASC prioritises the importance of supporting older people to remain in their own homes. Through the interventions of the Home Service Delivery Model they ensure the provision of necessary adaptations and/or care packages to older people in their own homes to reflect their changing needs and maintain independence where possible.

Some older people however will require specialist accommodation which can provide a level of care and support to cater for their needs. Specialist accommodation provision such as Extra Care housing and Care Homes play an important role in providing alternative housing with care solutions.

Rough Sleepers and people at risk of rough sleeping

A key focus of our approach to preventing and relieving rough sleeping has been strengthening our partnership and multi agency work to deliver a whole city approach to tackling homelessness. We continue to experience a flow of people who find themselves rough sleeping. It is unsafe and unacceptable for anyone to be homeless on the streets. With our partners we want to continue our commitment to reducing and working towards eliminating rough sleeping in the city. Our Homelessness and Rough Sleeping Strategy 2021-26 includes empowering rough sleepers and those at risk of rough sleeping to make positive choices to move on to suitable homes.

A range of programmes and initiatives have been actioned to support delivery of this priority:

- We have been successful in securing numerous funding streams to work with our partners to identify people at risk of rough sleeping and engage with them at the earliest opportunity

- We are working with partners to deliver a holistic approach to addressing the needs of rough sleepers including access to services to tackle drug and alcohol dependency, access to mental health services and using funded floating support teams
- We have dedicated prevention officers based at the Prison and Hospital in Peterborough to work to try and ensure that any rough sleeper who goes into these settings, does not return to the streets
- Through partnership working we have developed a Housing First offer to support people with complex needs to address their homelessness or rough sleeping. The Housing First model prioritises getting people quickly into stable homes. From this point, any other support needs they might have such as alcohol and drug dependency, physical and/or mental health problems are addressed through coordinated and intensive support
- We have delivered a scheme of 22 dwellings for people who have previously experienced rough sleeping using council capital funding and government grant funding secured from the Next Steps Accommodation Programme. Residents can stay at the scheme for up to 2 years and receive support to build their capacity to sustain an independent tenancy
- We are on target to deliver 25 units of self-contained accommodation using funding secured from the Single Homeless Accommodation Programme (SHAP) to provide housing for rough sleepers with complex needs in tandem with a high level of targeted individual support to address support needs

Meeting the Housing Needs of Specific Groups

Everyone has the right to a decent, safe and affordable home, which is suited to their needs and located in a community where they want to live. Our housing market should respond to the housing needs of a wide range of specific groups to support the creation of sustainable, inclusive, mixed communities throughout the city. To support the preparation of the emerging Local Plan, we are commissioning a Local Housing Needs Assessment which will provide an evidence base of current and forecasted housing need in Peterborough and an assessment of the housing needs of different groups.

Gypsy Traveller and Travelling Show People

We are currently seeking to appoint consultants to carry out a new needs assessment of the accommodation needs of Gypsy and Traveller communities in Peterborough. The assessment will also look at the needs of Travelling Show people and other people living in caravans and houseboats. The evidence collected will show whether more local accommodation is needed for these groups; and if so, how much. It will help to inform the emerging Local Plan, which is currently being developed, and it should also help us to understand the needs of families or groups needing somewhere to stop temporarily in the area. We expect the work to be completed in spring 2024.

Armed Forces Personnel

We recognise the difficulties which may be faced by armed forces personnel in seeking new accommodation. Leaving the military may mean having to relocate, move home, find new employment and undergo a lifestyle change. Accordingly, within the Peterborough Common Housing Register Allocations Policy, serving and former members of the forces and bereaved spouses and civil partners of members of the forces who are eligible for rehousing are given additional priority to ensure that their housing needs are addressed at the earliest possible opportunity.

Students

As Peterborough's university continues to grow the demand for appropriate and affordable student housing will also increase. The current student cohort includes a high percentage of 'home grown' students originating from within the PE region, and therefore the existing supply of student accommodation available in the city satisfies current levels of demand.

As the university expands over the coming years, we want to ensure that the increased demand for accommodation from students moving to Peterborough to study is adequately catered for and does not cause an added strain on the existing private rented sector.

The number of students studying at the university is expected to reach 5,000 by 2027. As part of our programme for regeneration of city centre sites, we are working to ensure that purpose-built student accommodation is provided in the city to support our university's development and keep pace with demand. There is already considerable interest from providers who deliver this type of accommodation, and we are working with them to identify appropriate sites for delivery.

Key Workers

Key worker housing is usually provided to key public sector employees who provide an essential service and who may find it difficult to access housing in the area where they work. Key worker housing initiatives can provide discounted home ownership, shared ownership or discounted market rent products in areas where market housing is unaffordable. In Peterborough, where incomes are lower than the national average, the salaries of traditional key workers such as teachers, social workers nurses and police officers, exceed average income levels and therefore affordability is less of a barrier for these groups. Key workers can access affordable home ownership housing such as shared ownership locally and where eligible join the housing register to apply for rented social housing.

Refugees

Peterborough has a history of welcoming and supporting refugees who have come from difficult and traumatic circumstances. As part of the national response to conflicts in Afghanistan, Syria and Ukraine we have helped refugees secure accommodation and access support and assistance as they address the challenges of integrating to a new way of life.

We have been successful in securing grant funding in Rounds One and Two of the government's Local Authority Housing Fund (LAHF) to supplement the council's own capital investment to obtain housing for those who are unable to find settled accommodation on resettlement schemes.

Our bid of Round 1 funding has secured grant to support the purchase of 25 homes for families with housing needs who have arrived in the UK via Ukrainian and Afghan resettlement and relocation schemes. Delivery of these homes is well underway with all 25 homes due to be ready for occupation by the end of March 2024.

Our bid for Round 2 funding has secured grant to support the purchase of a further 15 family homes with a particular focus on housing those on Afghan resettlement schemes currently in bridging accommodation in the private rented sector. These dwellings are expected to be acquired by the end of March 2024

CASE STUDIES

Technology Enabled Care (TEC)

A referral was received from a Social Worker to the TEC Team for a client who had a learning disability and anxiety. The Client had 24/7 care from a care agency including an overnight carer. Just Checking Sensors were installed by the TEC team to monitor activity 24/7.

This evidenced the client was not needing the support overnight. In response, a person-centred process involving regular multi-disciplinary team meetings with the client, along with the installation of a range of technology, enabling care to be gradually withdrawn as the client's independence increased.



Addressing potential risks and ensuring the client's safety remained at the centre of this piece of work at the same time as working to enhance the client's well-being and independence.

Supported Accommodation

Lincoln House has been acquired using council capital funding and grant funding secured from the former Ministry of Housing, Communities and Local Government under the Next Steps Accommodation programme. The grant also included revenue funding which secured dedicated workers to support clients housed at the scheme.

The scheme is made up of 22 properties for single people and couples who have previously experienced rough sleeping and are now ready to take their final steps into semi-independent accommodation before moving on to their own permanent home. Residents can stay at the scheme for up to 2 years and receive support to build their capacity to sustain an independent tenancy.



Housing Strategy Delivery Plan Priority 4 • Meeting the need for accessible and adapted housing, supported accommodation, and housing for specific groups

Action	Outcome	Responsible Team	Linking to Delivery of the Corporate Strategy Outcomes
<p>Commission a Gypsies, Travellers, Travelling Show people and Bargee Travellers and Other Caravan and Houseboat Dwellers needs assessment</p>	<p>Update our knowledge of Housing Standards in Peterborough Private Rented Sector</p>	<p>Planning Policy Team</p>	<p>Enabling more new and more affordable homes for purchase or rent, and the improvement of existing properties</p>
<p>Deliver 25 units of accommodation using funding secured from the Single Homeless Accommodation Programme (SHAP)</p>	<p>Increase the supply of single person accommodation for those in housing need.</p>	<p>Housing Needs</p>	<p>Make suitable housing available to everyone, including quality standards in the private rented housing sector.</p> <p>Enable safer and more independent living for our most vulnerable residents and those who require additional support. This includes finding permanent, safe and stable homes for our children and young people in care</p>
<p>Deliver 25 units of accommodation using funding secured from the Local Authority Housing Fund 1 (LAHF)</p>	<p>Provide permanent housing for refugees as part of a local resettlement scheme</p>	<p>Commercial, Property & Asset Management</p>	<p>Prevent homelessness across the city whilst reducing the requirement for the use of temporary accommodation</p> <p>Reduce poverty and inequality by attracting good paying jobs whilst working together with our City Partners to increase employability for those who need it most.</p> <p>Enabling our most vulnerable residents to live healthy and independent lives whilst upskilling and attracting more workers into the local care sector</p>
<p>Deliver 15 units of accommodation using funding secured from the Local Authority Housing Fund 2 (LAHF)</p>	<p>Provide permanent housing for refugees as part of a local resettlement scheme</p>	<p>Commercial, Property & Asset Management</p>	<p>Deliver on our aspirations to become a net-zero Council and City</p>

Continued overleaf on page 44

Housing Strategy Delivery Plan Priority 4 • Meeting the need for accessible and adapted housing, supported accommodation, and housing for specific groups

Action	Outcome	Responsible Team	Linking to Delivery of the Corporate Strategy Outcomes
<p>Work with developers and Registered Providers to increase supply of supported accommodation for adults with care and support needs, including bespoke single-person units and core-and-cluster models</p>	<p>Greater supply of suitable local accommodation settings</p>	<p>ASC Commissioning</p>	<p>Provide safe and green spaces for residents to both socialise and exercise offering both health and social benefits</p> <p>All young care leavers can access a good, enhanced local offer that meets their health, education, housing and employment needs</p> <p>React to pressing social challenges and emergencies (i.e. cost-of-living-crisis), providing imminent help & support to those who are most at risk of slipping into crisis</p> <p>Long-term care and support when needed is personalised and keeps people connected to their communities</p>

Associated Strategies and Policies

Affordable Warmth Programme 2021 – 2025

Allocations Policy 2022

Cambridgeshire and Peterborough Adult Social Care Market Position Statement

Children in Care Market Position Statement 2023

Health and Well Being Integrated Care Strategy (2022 to 2030)

Homelessness and Rough Sleeping Strategy 2021-26

Housing and Health Action Plan 2023/2024

Housing Renewals Policy 2021 - 2024

Joint Protocol for 16-17 year olds

Joint Protocol for Young People Leaving Care

PCC Carbon Management Action Plan 2022

Peterborough City Council Sufficiency Strategy Children & Young People with Special Educational Needs and Disabilities 2021 – 2024

Peterborough Local Area Energy Plan 2022

Peterborough Local Plan 2016-2036

Sustainable Future City Council Strategy 2022-2025

Glossary of Terms

Affordable Housing

Affordable Housing is a broad category covering all homes for rent or sale below market rates. This includes homes let at Social Rent and Intermediate Rent. It also includes homes for sale on a Shared Ownership basis or as Discounted Market Sale.

Community Infrastructure Levy Charging Schedule

The Community Infrastructure Levy (CIL) came into force in April 2010. It allows local authorities to raise funds from developers undertaking new building projects in their area. The money can be used to fund a wide range of infrastructure that is needed as a result of development. This includes new or safer road schemes, flood defences, schools, hospitals and other health and social care facilities, park improvements, green spaces and leisure centres. Local authorities implementing CIL must produce a charging schedule setting out the charge rates for different types of development in their area.

Domiciliary care

Domiciliary care is care provided to people who still live in their own homes but who require additional support with household tasks, personal care or any other activity that allows them to maintain their independence and quality of life. Residential care Residential care refers to long-term care given to adults or children who stay in a residential setting rather than in their own home or family home. There are various residential care options available, depending on the needs of the individual.

Extra Care Housing

Extra Care Housing is housing designed with the needs of frailer older people in mind and with varying levels of care and support available on site. People who live in Extra Care Housing have their own self-contained homes, their own front doors and a legal right to occupy the property.

Homes England

Homes England is the government housing and regeneration agency with an aim to accelerate the pace of house building and regeneration across the country. It works with housing provider partners to bring together land, money, expertise, and planning and CPO powers to facilitate the delivery of new homes. In May 2023 HE published its new five-year strategic plan that has been signed off by government and supports the levelling up agenda. The strategy has a strong emphasis on supporting regeneration.

Net-Zero Carbon

Net zero is the state in which as much greenhouse gas emissions are removed from the atmosphere as are produced. The term can be applied any many levels, for instance a home, city or country. In the example of a home, the emissions associated with the construction of the property and the day-to-day use of the house (e.g. heating and electricity use) should equal to emissions captured. In practice, this means reducing emissions as much as possible, through energy efficient design and use of low carbon heating and renewable electricity

Registered Provider

A Registered Provider is an organisation that provides social housing but must be registered by the Regulator of Social Housing.

Glossary of Terms (continued)

Regulator of Social Housing

The Regulator of Social Housing is a stand-alone non departmental public body of government. Its role is to promote a viable, efficient, and well-governed social housing sector that can deliver and maintain homes of appropriate quality that meet a range of needs. It is a stand-alone non departmental public body of government.

Statutorily Homeless

A household will be considered as statutorily homeless by their local authority if they meet specific criteria set out in legislation. Broadly speaking, somebody is statutorily homeless if they do not have accommodation that they have a legal right to occupy, which is accessible and physically available to them and which it would be reasonable for them to continue to live in.

In cases where an authority is satisfied that an applicant is eligible for assistance, is in priority need, and has become homeless through no fault of their own, the authority will owe a main homelessness duty to secure settled accommodation for that household. Such households are referred to as acceptances.

S.106 Agreement

S.106 agreements are those struck between developers and the local authority to support planning applications. The agreements included in a s.106 agreement can be broad, but they are usually utilised to ensure that a local community affected by development actually benefits from it. This is usually through the provision of affordable housing on the development where the s.106 agreement is in place, or as a financial contribution from a developer towards schools and other local services.

Temporary Accommodation

Temporary Accommodation is a category of housing provided by a council either while it investigates a homelessness application, or when it has confirmed that it has a duty to provide settled housing under Part 7 of the Housing Act 1996.

When that legal duty applies this is because somebody is homeless but has not made themselves homeless deliberately and is also in a defined priority need group. Temporary accommodation provided on an emergency basis while a homeless application is investigated is also called 'interim' or 'emergency' accommodation, and it might either be a hostel, self-contained or hotel accommodation.

Thermal efficiency

The ability to use or produce heat without wasting materials, time, or energy Supported housing Supported housing is an umbrella term which is applied to a whole range of housing based solutions for vulnerable people. It caters for a wide range of client groups with diverse needs who require different levels of support in a range of accommodation models.

Social Housing

Social housing, or social rented housing is a sub-set of affordable housing. Social housing refers specifically to rental properties owned by local authorities or non-profit Registered Provider



Draft Peterborough Housing Strategy 2024-29 Public Consultation

Report on Key Issues Raised

March 2024

Peterborough City Council

Sand Martin House
Bittern Way
Fletton Quays
Peterborough
PE2 8TY

Housingstrat@peterborough.gov.uk

www.peterborough.gov.uk

Foreword

This document sets out a summary of the comments and issues raised at the Consultation Draft stage (22 January – 4 March 2024) of preparing the Peterborough Housing Strategy 2024 – 2029 together with the Council’s response to the key issues raised.

This is a public document and helps meet Peterborough City Council’s commitment to consult and keep people informed of progress on the preparation of key policy documents that affect the authority area.

The Housing Strategy Team at Peterborough City Council has prepared this document.

Introduction

- 1.1. Peterborough City Council wishes to thank those who took the time to respond to the public consultation on the Draft Peterborough Housing Strategy 2024 – 2029. A total of 40 consultation responses were received. We were pleased to receive feedback from stakeholder partners and from individuals. The list of stakeholders that participated is set out below

Greater Peterborough Network (PCT)	Family Voice Peterborough
PCC Leaving Care Service	Longhurst Group
Accent Housing	Persimmon Homes (East Midlands)
Centre 33	Peterborough Civic Society
Church Commissioners for England	Sutton Parish Council
CPCA	Ufford Parish Council
Cross Keys Homes	West Suffolk Council
Eye Parish Council	Public Health

- 1.2. All responses received during the consultation period have been read and given due consideration as we prepared the final version of the Housing Strategy for adoption.
- 1.3. As part of the consultation, the draft Housing Strategy and an online consultation survey was published on Peterborough City Council's website. Emails were sent to a range of key stakeholders to make them aware of the consultation and inviting their feedback.
- 1.4. The majority of responses received were submitted through the online survey. Some were submitted via email. The comments provided through both channels are reflected in this document.
- 1.5. The purpose of this document is to highlight to everyone a summary of what was said and where possible how we propose to take these comments forward.
- 1.6. Some of the responses received were very detailed in nature. This document cannot summarise every point made, but rather it tries to capture the most important or frequently mentioned issues.
- 1.7. In most instances, we have kept the comments anonymous within this report because what is said is more important than who said it.

Do you agree or disagree that delivering sustainable growth and regeneration should be a priority for the Peterborough Housing Strategy 2024-2029?

78% of respondents agreed with this priority
0% neither agreed nor disagreed
19% of respondents disagreed with this priority
3% were unsure

Do you think that we have set the right actions to achieve this priority?

The majority of responses received agreed with the actions set to achieve sustainable growth and regeneration. Comments in support included:

- Persimmon Homes (East Midlands) accepts and supports the actions set out in this priority of the housing strategy.
- All relevant actions
- Yes, Within the political and financial constraints
- The Church Commissioners for England (“CCE”) notes the importance of setting clear and ambitious aspirations to align with future aims around both housing and economic growth and believe that the actions listed to deliver Priority 1 will be successful in assisting with the delivery of sustainable growth and regeneration across the district.
- Particularly supportive of the actions to refresh the Local Plan and unlock the Middleholme site.

Some of the responses supporting the actions included additional comments and suggestions which have been summarised below:

- The right actions but there is a lack of consideration to local infrastructure requirements. No information on site locations
- there should be more emphasis on key worker housing and retirement housing. Encourage more affordable and community led housing to reduce reliance on private landlords
- Yes, but concern about the lack of suitable land to deliver housing and the rise in build costs, which have made it more difficult for affordable housing providers to compete in the housing market.
- It is Important that consultation is carried out on any proposed Design Code. Request an action that addresses suitable growth options for new market homes and demonstrates availability of land for new housing allocations.
- There is a need to be mindful of regulation and statutory changes impacting on viability
- It is Important not to underestimate the role of private sector housing land in delivering housing to meet a range of housing needs and demands as well as infrastructure for communities provided through large scale sites. Support from the Planning Service for strategic sites progressing through the planning system would assist PCC in achieving its existing and emerging climate change aspirations, as well as assist in delivering on the actions of Priority 1 of the Housing Strategy
- Support but is there enough in terms of mitigating climate change?

A significant minority of responses received disagreed with the actions set to achieve sustainable growth and regeneration. Some provided additional comments and suggestions which have been summarised below:

- Health Care, Social Care, Utilities, Transport and Recreation needs to be addressed before further housing is considered.
- Why does our city have to just keep growing? That is unsustainable.
- Is growth deliverable in terms of land availability, capacity in the construction industry and viability?
- A continuing pro-growth strategy is not sustainable

Other comments received included:

- Regeneration of empty houses, and building of affordable social housing should be priority
- housing need should be main criteria not economic status
- consider including an action that monitors progress with the delivery of net zero and regeneration that is sustainable
- Setting actions does not mean they will be delivered

Response to consultation feedback

Support, concerns and comments noted.

As a Local Planning Authority, we have a statutory obligation to establish the number of new dwellings required to meet local housing needs over the period of the Local Plan. This calculation is made using the national standard method set by the government. Therefore, Peterborough will retain a growth target.

Ensuring that growth is deliverable through identifying available sites is a key function of the Local Plan. Sufficient suitable land is allocated through the site selection process to facilitate our growth target and to provide an additional buffer in the event that some sites do not come forward in the expected timescale.

A call for sites as part of the development of a new Local Plan resulted in 138 sites being put forward for consideration. Each site will undergo a detailed assessment process to determine if the site is suitable for proposed allocation in the Draft Plan.

We recognise the need to ensure homes are developed in areas with appropriate infrastructure that can support current and future residents. Planning plays a central role in coordinating the delivery of infrastructure to serve both new and existing development. The Local Plan provides a strategic overview of infrastructure needed and identifies the infrastructure requirements to support growth. Development Management regulates, sets conditions and raises revenue for infrastructure through the planning obligations imposed at the stage of granting planning consent.

It is intended that a formal consultation will be carried out on a Design Code for Peterborough.

The draft Local Plan will include a policy setting out overarching climate change principles that development should seek to achieve and will be consulted on later this year. A city-wide Climate Change Action Plan is also currently being prepared which will include monitoring emissions in Peterborough, including from housing. Actions to mitigate the impact of climate change will form part of this plan.

Regenerating empty homes, delivering affordable housing and addressing the housing needs of specific groups are addressed in the later sections of the housing strategy under the related identified priority.

Do you agree or disagree that increasing the supply of homes that people can afford and tackling homelessness through early help and prevention should be a priority for the Peterborough Housing Strategy 2024 to 2029?

76% of respondents agreed with this priority
 5% neither agreed nor disagreed
 16% of respondents disagreed with this priority
 3% were unsure

Do you think that we have set the right actions to achieve this priority?

There was a mixture of opposing views and opinions on the actions set to achieve increasing the supply of homes that people can afford and tackling homelessness through early help and intervention.

Comments in support included:

- CCE agrees with the actions of Priority 2
- Persimmon Homes (East Midlands) supports the actions set out for this priority.
- Yes, there needs to be a focus on working with strategic landowners and housing associations to help increase delivery of affordable housing.

Some of the responses supporting the actions included additional comments and suggestions which have been summarised below:

- Yes, but there is a need to ensure that affordable homes are in accessible locations especially when considering rural locations. Easy and affordable access to workplaces, facilities and family is important.
- Agree but need to ensure that a variety of tenures (Rent to Buy, Discount to Market Value, First Homes etc.) are all available
- Agree but explicit reference should be made to the role of the private sector in delivering affordable housing provision within the district and highlight continued support for existing and future large-scale allocations and their role in delivering affordable homes
- Would it be better to offer an alternative tenure split to encourage Social Rent?
- As part of increasing the supply of affordable housing it states that you intend to achieve 70% rented. Does this include affordable and social rent?

Some of the responses disagreeing with the actions included additional comments and suggestions which have been summarised below:

- housing affordability in Peterborough is distorted by newcomers moving to the area with greater spending power because they work in London.
- There are thousands of flats in our city. If there were more opportunities to move up to traditional homes at an affordable price this would free up the number of flats in the area.
- housing affordability for single people in employment is exacerbated by the cost of living increases. Even shared housing is unaffordable. Cap market rents to manage escalating rent levels.
- What does the 'early intervention and prevention look like? Have single homeless people been considered throughout the document.
- the definition of "affordable" being 80% of open market price, is unaffordable to many
- Doesn't go far enough but I understand the constraints faced by the council

Other comments received included:

- It is difficult to see a continuity between affordability and homelessness. The flow should be low-cost rent homes, social housing, affordable, first-time buyers and onto a mix of homes to suit buyer demand
- Many young people do not know in advance that they will be homeless or how to access early intervention help to prevent it
- How will an increase in homeless preventions be achieved? should there be an action around partnership working to identify household in need early?
- Supported Accommodation should be available for those unable to sustain a tenancy
- More focus on affordable housing for all
- Will the impending change of administration in May 2024, and every year in Peterborough, cause further delay to the strategy implementation and more importantly building of affordable housing?

Response to the feedback provided

Support, concerns and comments noted

The tenure mix of 70% affordable rented and 30% shared ownership tenure homes that we currently seek for affordable housing delivered through Planning obligations on market led housing schemes is informed by the Housing Needs policy in the adopted Local Plan. This policy was shaped by a Housing Needs Assessment and the impact of affordable housing requirements on the viability of new market housing schemes.

As part of the evidence base for preparing the new Local Plan a new housing Needs Assessment has been commissioned as well as an updated viability assessment to ensure that the combined contributions sought from developers through the policies of the Plan are sustainable and deliverable. The outcome of these studies will form the Planning obligations affordable housing tenure requirements of the Housing Needs policy in the draft Local Plan and will be consulted on later this year.

Affordable homes delivered through other routes such as land-led affordable housing schemes initiated by affordable housing providers, or additional affordable housing provided on market led schemes with the aid of grant funding, have more capacity to provide a wider tenure mix that includes social rent and other affordable home ownership tenures.

As a local authority, we ask that Affordable Rent levels (which can be set at up to 80% of the equivalent local market rent) be capped and Local Housing Allowance (LHA) rates to keep them as affordable as possible. We include this requirement in our S106 Agreements to give it greater weight. Capping rent levels in the private rented sector can only be imposed through national policy and legislation. The response on rent capping from the government is that rent controls in the private rented sector would discourage investment and lead to declining property standards.

The Homelessness and Rough Sleeping Strategy which underpins the housing strategy sets out the detail of the council's approach to early intervention and homelessness prevention. It has a strong focus on partnership working with the voluntary, statutory, community and faith-based services as a means of identifying households at risk of homelessness at an early stage. Delivery of this strategy is monitored through monthly Partnership meetings. We continue to work with our partners to identify funding and resources to support the delivery of our preventative services.

Do you agree or disagree that raising housing quality and standards in existing homes should be a priority for the Peterborough Housing Strategy 2024 to 2029?

87% of respondents agreed with this priority
5% neither agreed nor disagreed
8% of respondents disagreed with this priority
0% were unsure

Do you think that we have set the right actions to achieve this priority?

The majority of responses received agreed with the actions set to achieve raising housing quality and standards in existing homes in the Peterborough. Comments in support included:

- Yes. Housing standards need to improve
- Yes, it seems a structured Plan
- We think you have set good actions here.
- The actions set out seem to be a logical response, assuming that funding is available
- Persimmon Homes (East Midlands) agrees with the actions set out for this priority.
- CCE agrees with the actions of Priority 3 in respect of raising housing quality and standards in existing homes.
- What I see is a step in the right direction

Some of the responses supporting the actions included additional comments and suggestions which have been summarised below:

- Yes, although you should look to understand current standards and focus on the areas not being met.
- Yes, Has the cost of raising standards been assessed and is it feasible?
- Agree with the actions but need to be mindful of the costs involved with new technologies and the importance of educating the resident how to effectively use them to ensure they are beneficial
- Agree, but the priorities of the Housing Strategy should go further, to ensure that all new housing that is delivered is also energy efficient and high-quality giving more consideration to the role of the private sector in responding to climate change. Specifically large-scale sites such as urban extensions, can provide high quality new build homes with strong environmental credentials.
- a good effort, but more could be done.

A small minority of responses received disagreed with the actions set to achieve sustainable growth and regeneration. Some provided additional comments and suggestions which have been summarised below:

- Not on past experience of recent developments. Developers are building cramped poorly designed estates that lack the facilities that encourage building communities. Include retirement housing to ensure a mixed community
- No, you actually have to enforce policies and focus on anti-social behaviour and the wider neighbourhood
- Disagree. Concern about the potential for a large development in Wittering and its impact on infrastructure, wildlife and the natural environment

Other comments received included:

- Quality attracts cost. Is this affordable?
- How is this going to be implemented?
- Need to monitor new builds more. Too many are riddled with major faults. Regulate them same way as social housing is inspected
- Tackling damp and mould need to be a priority,
- More focus on retrofitting and making homes warmer
- the emphasis should be on the provision of decent homes by social housing providers rather than trying to persuade property-owners to spend more than they are willing on upgrading homes

Response to the feedback provided

Support, concerns and comments noted

The focus of this priority and its actions is raising standards for the existing housing stock. Raising the standards required for new build homes will improve future housing conditions and help mitigate the impact of climate change. Requirements for build standards for new developments will be considered as part of the policies being prepared for consultation in the draft Local Plan.

The affordability issues related to retrofitting and improving the energy efficiency of existing homes is acknowledged. At a national level, a recent change to eligibility rules for the Home Upgrade Grant that increased the maximum income threshold for the grant to £36,000 has increased the eligible pool of Peterborough households who can access free energy saving upgrades by nearly 20%

Information about grants and other assistance for low-income and vulnerable households is available through a range of initiatives that are described under the heading Addressing Fuel Poverty in the chapter for Priority 3 and the heading 'Home Service Delivery Model' in the chapter for Priority 4.

The council is committed to using its enforcement powers to protect standards in the private rented sector when needed. In April 2024 the landlord of a privately rented property in Peterborough was fined for allowing people to live in a property with serious structural issues, dangerous wiring and a

lack of fire safety measures. The Housing Standards Team had served an order prohibiting the use of the dwelling for residential purposes until works could be completed and failure to comply with the order resulted in prosecution.

Do you agree or disagree that meeting the need for accessible and adapted housing, supported accommodation and housing for specific groups should be a priority for the Peterborough Housing Strategy 2024 to 2029?

87% of respondents agreed with this priority
8% neither agreed nor disagreed
5% of respondents disagreed with this priority
0% were unsure

Do you think that we have set the right actions to achieve this priority?

The majority of responses received agreed with the actions set to meet the needs for accessible and adapted housing, supported accommodation, and housing for specific groups. Comments in agreement included:

- Persimmon Homes (East Midlands) agree with the actions set out for this priority
- CCE agrees with the actions of Priority 4
- Yes, to help people with disabilities
- Yes, within the political and financial constraints,

Some of the responses supporting the actions included additional comments and suggestions which have been summarised below:

- Yes. Need to do more joined up working with social and private landlords to understand what stock we have in Peterborough.
- Will need to do a lot more joined up working with other organisations, PCC can't do it alone.
- Agree with the actions set out for this priority. As a developer, early input and feedback from the local authority on the design of dwellings as well as the type and tenure of homes needed is appreciated to avoid issues later in the development lifecycle
- Yes. The concern for RPs on supported accommodation is more about Revenue Funding,
- Agree but not at the expense of being able to deliver general needs properties to building regs standards.

- CCE agrees with the actions but when looking how to meet the needs of an ageing population, as well as specific groups, there is currently no mention of the role of the private sector or strategic scale development in delivering accessible and specialist housing within wider inclusive and sustainable neighbourhoods.

A small minority of responses received disagreed with the actions set to meet the needs for accessible and adapted housing, supported accommodation, and housing for specific groups. Some provided additional comments and suggestions which have been summarised below:

- No. There is nothing in the plan that looks at support for single 18–25-year-olds, who are vulnerable cohort.
- No. Too many people are 'just below threshold' for having their needs met. There is also too little understanding of various disabilities, and not enough support for those who would struggle to maintain a tenancy
- Probably insufficient

Other comments received included:

- I do not know what the demand is.
- I have concerns over private rentals and HMOs
- Are there sufficient resources for the many groups that have been mentioned? For example, rough sleepers are still quite prominent in the city centre.
- Need to Identify how you intend to meet the needs of older people, people who need adaptable and accessible housing and Gypsy Traveller Accommodation Needs. Will this be through the Local Plan?
- Increased Supported Accommodation for those unable to manage/sustain a tenancy is a priority for those leaving prison, those with dual diagnosis, substance misuse support needs.
- Housing specific to care leavers is a priority, those aged 16-18 should be encouraged to remain with family wherever possible.
- Accessible and Adapted housing for those individuals with physical, learning disability support needs is an additional priority.

Response to the feedback provided

Support, concerns and comments noted

Meeting the accommodation needs of Gypsy, Traveller and Travelling Show People will be considered in a specific policy within the draft Local Plan which will be consulted on later this year. The policy will be informed by the outcome of Gypsy and Traveller Needs Assessment that has been commissioned and is currently underway, and national policy.

Meeting the accommodation needs of vulnerable groups including older persons and people who need adaptable housing and accessible housing, will also be considered in a policy focussed on meeting the housing needs of vulnerable groups in the draft Local Plan. The policy will be informed by the outcome of the Housing Needs Assessment that is currently underway.

Adult Social Care Commissioning lead on the commissioning of care services and accommodation for older persons, people with learning disabilities, autistic people and people with mental health needs informed by their understanding of existing supply and current and future demand.

Support for rough sleepers, those at risk of rough sleeping and people with substance misuse dependencies are provided through commissioned services. These partners provide ongoing tenancy support to help sustain tenancies.

Support for vulnerable single people is available through the channels described above. Young people in the 18-25 years age group have access to the housing register to apply for social housing if they meet the eligibility criteria

Are there any additional comments you would like to make on the draft Peterborough Housing Strategy 2024 to 2029 that are not covered in the previous questions?

The comments received have been summarised by theme below:

Growth and Regeneration

- Housing should be built on brownfield sites and not in the countryside where there is a lack of supporting infrastructure and puts the country in risk of food shortages
- Build on brown field sites not green field site, focus on the city not the countryside.
- New affordable housing is a priority, but it shouldn't be at the expense of things such as greenfield sites and smaller communities being destroyed as they have no infrastructure.
- More focus on housing for local people rather than building luxury housing to attract people to Peterborough
- CCE reiterates the importance of ensuring the strategic context of the Peterborough Housing Strategy 2024-29 aligns with both the adopted Local Plan as well as the aspirations of the emerging Local Plan.
- concerns about proposed level of growth in the emerging Local Plan with particularly a site proposed to the council for a large-scale development at Wittering
- the fundamental problem is extending the plan by 4 years and this ridiculous view that being one of the top growing communities is a badge of honour or a good thing. This is not the view of the majority of the Peterborough community especially the rural community.
- Concern about the negative impact of HMOs and private rented housing on communities where landlords fail to manage the tenants. More affordable housing and key worker housing is needed. Ensure new developments are designed with adequate roads from the outset to avoid the problems experienced at Hampton. Ensure that areas set aside for outdoor leisure facilities are retained in the new local plan.
- Concern about the number of office conversions into flats. People want houses. Grow our city outwards creating new districts and joining up villages
- put a moratorium on building more houses until infrastructure and services are improved
- Before building more homes, we should focus on improving infrastructure and facilities
- There is no mention of the constraints imposed by inadequate infrastructure.
- Concern that developers are not delivering the community resources that they promise at the planning stage

- further assurance on how better access to market homes is going to be achieved, is needed. This could be in the form of updating new growth option studies, for example.
- Commercial constraints make it more challenging to deliver 1 and 2 bedroom flats than to deliver housing. This should be borne in mind when setting policies and targets.
- New homes should all be prefabricated timber framed with the level of insulation that is the norm in Sweden. Supervise the construction and the tradesmen carrying it out to the level common in Germany

Response to Growth and Regeneration comments

The growth of Peterborough, the allocation of appropriate sites to facilitate growth, and the provision of infrastructure, are key functions of the Local Plan.

A response to the comments on this topic is covered in the previous response to consultation comments for Priority 1: Growth and Regeneration.

The management of HMO dwellings and the wider private rented sector is a priority for the council and is addressed under Priority 3 in the housing strategy

The conversion of office accommodation into flats is classed as permitted development under national planning policy. This means that that in most circumstances, a developer will not require planning permission when converting office space to homes. Developers do need to apply for what is known as 'prior approval' however, this must be granted if the proposed conversion meets the required criteria.

Affordability and tackling Homelessness

- cap market rents to improve affordability.
- House prices are unaffordable and affordable rent is unaffordable
- There is a lack of affordable options for single working people looking for housing in Peterborough
- Partnership working with RPs in particular needs to be strengthened. Particularly where addressing homelessness is concerned.
- CKH has highlighted many occasions where our hostels have vacancies and yet we see the use of bed and breakfast increasing.
- Homeless residents in temporary accommodation have found themselves placed in band 3 although they are owed full housing duty. They are trapped in Temporary Accommodation which is resulting in the dwindling supply of this type of accommodation

Response to Affordability and tackling Homelessness comments

Concerns and comments noted

The council is working to strengthen our partnership working as part of tackling homelessness and we are currently in the process of reviewing the various partnership boards and group meetings that are in place at both a strategic and operational level. Sessions with partners to review the strategic groups has already commenced.

Reducing vacancy rates in hostels has been a priority for the council and this issue has now been largely addressed. However, there are occasions when complex clients cannot be offered vacant hostel rooms, and our approach is to only resort to using B&B as temporary accommodation when it is not possible to place in either hostel or self-contained temporary accommodation.

Following consultation with our partners, the Housing Allocations policy was changed in March 2022 to reflect a change in the Housing Needs Service approach to become more prevention focused. Part of this approach has been to encourage and assist households threatened with homelessness to remain in their home for as long as possible. Households at risk of homelessness have been given a higher priority on the housing register with a view to preventing the need to enter temporary accommodation. The new policy has now been in place for sufficient time to evaluate the impact of the changes. A review of the Housing Allocations policy will take place within the next 12 months in consultation with our partners to understand what has worked or has not worked and determine if a refresh is required.

Housing for Specific Groups

- There is a lack of supported accommodation specifically for young people in the area.
- There is not enough social housing to accommodate vulnerable young people and the support offered is not always appropriate for their needs. They are often left with prohibitive private rented housing as the only option

Response to Housing for Specific Groups comments

A response to the comments on this topic is covered in the previous response to consultation comments for Priority 4: Meeting the need for adapted housing, supported accommodation and the needs of specific groups.

Other Comments

- the strategy has addressed the aims and objectives of the Health and Wellbeing Strategy in relation to health and housing issues
- The Civic Society welcomes the draft Peterborough Housing Strategy for 2024-2029. We are generally very supportive and have no major concerns
- The new proposed Strategy encapsulates everything Peterborough expects/should expect from developers and RPs in the area and offers good easy to read guidance for doing so, with specific examples for actionable results
- We like that you have added case studies to support your priorities.
- Anti-social behaviour in city living environments need to be addressed
- The chapter on meeting the needs for accessible and adapted housing may require more detail
- The strategy does not quantify the amount of demand or the availability of supply to address the issues raised under each priority. The Council should be joining with other LAs to get more government resources
- The action plans contained in the strategy have no target dates or measures of success

Response to Other comments

Support for the Housing Strategy noted and welcomed. Other comments and concerns noted.

The decision was taken to keep the actions set out in the Delivery Plan high level. Our experience has been that detailed action plans included in the housing strategy become outdated over the lifespan of the document.

An annual report will be produced and published on the council's website which sets out progress against delivering each of the priorities; a profile of new risks and opportunities which impact on the council's ability to deliver the housing agenda including any significant national legislation or local policy changes; any new actions arising from the quarterly updates.

Proposed amendments

The following section sets out the proposed amendments to the draft Housing Strategy. These changes may or may not be being made as result of consultation comments.

Section	Reason for Amendment
Front Cover Title	To remove reference to the draft version of the Housing Strategy
Page 4 Foreword from the Cabinet Member for Housing, Growth and Regeneration	Update to reflect the change in Political administration and remove references to the consultation on the draft strategy
Page 5 Consultation and Engagement	Update to reflect that the public consultation on the strategy has concluded.
Page 7 Setting the Context	To update the reference to the National Planning Policy Framework to reflect that a revised version was published on 20th December 2023.

COUNCIL	AGENDA ITEM No. 10
24 JULY 2024	PUBLIC REPORT

RECORD OF EXECUTIVE DECISIONS MADE SINCE THE LAST MEETING

1. CABINET MEETING HELD ON 22 MARCH 2024

A) Peterborough City Council Care Leavers Local Offer - MAR24/CAB/99

The Cabinet:

1. Agreed the Phase 1 proposal to improve and extend the Council's local offer to care leavers included at paragraph 4.35 of this report and that the Phase 1 proposal can be implemented with immediate effect.
2. Noted that a Phase 2 proposal to further extend and improve the Council's local offer to care leavers will be submitted for approval by Cabinet as soon as it is completed.
3. Agreed to recommend to Council approval of the 100% Council Tax discount for care leavers. with effect from 1 April 2024.

B) Fletton Quays Hilton Hotel – MAR24/CAB/100

The Cabinet:

1. Considered the information included within the exempt appendix to this report;
2. Authorised the Executive Director of Corporate Services and Section 151 Officer to continue further due diligence work in respect of the options available for the hotel; and
3. Requested the Executive Director of Corporate Services and Section 151 Officer to submit a further report to Cabinet setting out the options available in respect of the hotel including the financial and non-financial implications of each option, the routes to be followed to achieve each option, the risks and such other information as may be required for the Cabinet to reach an informed decision on next steps for the hotel following completion of further due diligence.

C) Procurement of Multi Disciplinary Design Team for Vine Project – MAR24/CAB/101

The Cabinet approved

1. The award of a contract to Pick Everard Limited for the provision of Multi-Disciplinary Design Team (MDDT) Services over RIBA Stages 1-6 for the Vine in Central Library - at a total contract value of £495,995.51 for the period 22 April 2024 to 16 March 2027 (the period 17th March 2026 when the Vine facility becomes operational to 16th March 2027 covers the RIBA Stage 6 construction defects liability period).

2. Delegated authority to the Executive Director of Place and Economy to take all necessary steps to implement the decision in recommendation 1 including the entering into any of any necessary legal agreements

D) Procurement of Multi Disciplinary Design Team for Vine Project – MAR24/CAB/101

1. It is recommended that Cabinet approved:
2. The award of a contract to Pick Everard Limited for the provision of Multi-Disciplinary Design Team (MDDT) Services over RIBA Stages 1-6 for the Vine in Central Library - at a total contract value of £495,995.51 for the period 22 April 2024 to 16 March 2027 (the period 17th March 2026 when the Vine facility becomes operational to 16th March 2027 covers the RIBA Stage 6 construction defects liability period).
3. Delegated authority to the Executive Director of Place and Economy to take all necessary steps to implement the decision in recommendation 1 including the entering into any of any necessary legal agreements.

E) Sale Of 441 Lincoln Road - MAR24/CAB/102

1. It is recommended that Cabinet:
2. Agrees to the disposal of the freehold of 441 Lincoln Road as set out below, on the terms set out in the exempt annex included at Appendix 1.
3. Delegates authority to the Executive Director of Corporate Services in conjunction with the Director of Legal and Governance to take all necessary steps to facilitate the decision in Recommendation 1 including entering into any necessary legal agreements.
4. Notes the position relating to the current occupiers and the requirement for the council to support the relocation of all tenants to suitable alternative accommodation.

D) Disposal of Freehold Land at Hereward Cross - MAR24/CAB/103

1. It is recommended that Cabinet:
2. Approve the variation of the Heads of Terms approved by Cabinet on 13th March 2023 for the disposal of the freehold land at Hereward Cross as set out in Appendix 1 to the report and in accordance with the Red Book Valuation.
3. Delegates authority to the Executive Director of Corporate Services and Director of Law and Governance after consultation with the Cabinet Member for Finance and Corporate Governance, following receipt and approval of the Red Book Valuation to take all necessary steps to effect the decision in Recommendation 1 including entering into all agreements.
4. Delegates authority to the Executive Director of Corporate Services and Director of Law and Governance after consultation with the Cabinet Member for Finance and Corporate Governance, to approve any further minor changes to the Heads of Terms provided that the effect of the change is in accordance with the Red Book Valuation.

CABINET MEETING HELD ON 17 June 2024

E) Blue Sky Peterborough Limited and Peterborough Investment Partnership - MAR24/CAB/104

Shareholder Cabinet Committee Recommendation to dissolve Blue Sky Peterborough.

1. That Cabinet agrees to the dissolution of Blue Sky Peterborough Limited.
2. That Cabinet agrees to the dissolution of Peterborough Investment Partnership and all associated companies following completion of the Good Shed transaction and all necessary due diligence being undertaken to ensure that the Council receives all monies due from the partnership.
3. That Cabinet delegates authority to the Interim Director of Legal and the Executive Director of Corporate Services to take all necessary steps to implement the decisions in recommendations 1 and 2 including signing of any documents.

F) Peterborough Housing Strategy 2024-2029 - JUN24/CAB/07

1. The Cabinet considered the consultation response to the Draft Housing Strategy summarised in the Key Issues Report and supported the Housing Strategy. Cabinet recommended the Housing Strategy to council for adoption.

I) Peterborough City Council Healthier Food and Drink Advertising Policy - JUN24/CAB/08

1. Cabinet Members consider the draft Peterborough City Council High Fat, Salt and Sugar food and drink Advertising and Sponsorship Policy and recommend the policy is agreed for adoption.

G) Purchase of a Property for use as a home for Children - JUN24/CAB/09

Cabinet:

1. Approved the acquisition of the property and associated works as detailed in the exempt annex.
2. Delegated authority to the Executive Director of Corporate Services and Director of Legal and Governance, in consultation with the Cabinet Member for Finance and Corporate Governance to take all necessary steps including agreeing final terms and final budget for works entering into all necessary agreements to facilitate the decision in Recommendation 1.

H) Academy Conversion of a School - JUN24/CAB/10

The Cabinet:

1. Authorised the Council to enter into a Commercial Transfer Agreement (CTA) between the Council, the Governing Body of Saint Michael Church of England Primary School (the "School") and ACT Multi Academy Trust.

2. Authorised the Director of Legal and Governance, in consultation with the Executive Director of Children's Services and the Leader of the Council, to take all necessary steps required to facilitate the decision in Recommendation 1 including entering into any necessary legal agreements.
3. Delegated authority to the Executive Director for Children's Services, in consultation with the Director for Legal and Governance and the Executive Director for Corporate Services to negotiate and enter into any documentation reasonably required to facilitate the academy conversion of the school.

Please note, the Cabinet agreed to amended recommendations and therefore the above are different to those published within the report.

I) Quarterly Performance Report – Quarter Four / End of Year (2023/24) Performance Report and Productivity Plan - JUN24/CAB/11

1. For Cabinet oversight of the councils performance over the last year against key indicators and metrics as detailed in the Corporate Strategy

J) Outturn 2023/24 and MTFS Q4 update - JUN24/CAB/12

Cabinet noted:

1. The final 2023/24 revenue outturn position as a £1.2m overspend on the Council's revenue budget (subject to finalisation of the statutory statement of accounts).
2. The reserves position outlined in section 4.5.2.
3. The MTFS Q4 update outlined in Appendix B.
4. The 2023/24 Capital Programme outturn position of £113m outlined in section 4.6, with the details of schemes outlined in Appendix C.
5. Performance against the Prudential Indicators as outlined in Appendix D.
6. Performance on payment of creditors, debt collection performance, local taxation and benefit overpayments as outlined in Appendix E.

CABINET MEETING HELD ON 15 JUNE 2024

K) Peterborough Housing Strategy 2024-2029 - JUN24/CAB/07

The Cabinet considered the consultation response to the Draft Housing Strategy summarised in the Key Issues Report and supported the Housing Strategy. Cabinet recommended the Housing Strategy to council for adoption.

L) Peterborough City Council Healthier Food and Drink Advertising Policy - JUN24/CAB/08

The Cabinet considered the Peterborough City Council Healthier Food and Drink Advertising Policy and approved it for adoption.

M) Purchase of a Property for use as a home for Children - JUN24/CAB/09

Cabinet:

1. Approved the acquisition of the property and associated works as detailed in the exempt annex.
2. Delegated authority to the Executive Director of Corporate Services and Director of Legal and Governance, in consultation with the Cabinet Member for Finance and Corporate

Governance to take all necessary steps including agreeing final terms and final budget for works entering into all necessary agreements to facilitate the decision in Recommendation 1.

N) Academy Conversion of a School - JUN24/CAB/10

The Cabinet:

1. Authorised the Council to enter into a Commercial Transfer Agreement (CTA) between the Council, the Governing Body of Saint Michael Church of England Primary School (the "School") and ACT Multi Academy Trust.
2. Authorised the Director of Legal and Governance, in consultation with the Executive Director of Children's Services and the Leader of the Council, to take all necessary steps required to facilitate the decision in Recommendation 1 including entering into any necessary legal agreements.
3. Delegated authority to the Executive Director for Children's Services, in consultation with the Director for Legal and Governance and the Executive Director for Corporate Services to negotiate and enter into any documentation reasonably required to facilitate the academy conversion of the school.

Please note, the Cabinet agreed to amended recommendations and therefore the above are different to those published within the report.

O) Quarterly Performance Report – Quarter Four / End of Year (2023/24) Performance Report and Productivity Plan - JUN24/CAB/11

Cabinet:

- noted the Corporate Performance Report for Quarter Four, 2023/24;
- and approved the related Productivity Plan for submission to DLUHC.

P) Outturn 2023/24 and MTFS Q4 update - JUN24/CAB/12

Cabinet noted:

1. The final 2023/24 revenue outturn position as a £1.2m overspend on the Council's revenue budget (subject to finalisation of the statutory statement of accounts).
2. The reserves position outlined in section 4.5.2.
3. The MTFS Q4 update outlined in Appendix B.
4. The 2023/24 Capital Programme outturn position of £113m outlined in section 4.6, with the details of schemes outlined in Appendix C.
5. Performance against the Prudential Indicators as outlined in Appendix D.
6. Performance on payment of creditors, debt collection performance, local taxation and benefit overpayments as outlined in Appendix E.

2. CALL-IN BY SCRUTINY COMMITTEE

Since the publication of the previous report to Council, the call-in mechanism has not been invoked.

3. SPECIAL URGENCY AND WAIVER OF CALL-IN PROVISIONS

Since the publication of the previous report to Council the urgency, special urgency and/or waiver of call-in provisions have been invoked for the following items.

Delegation Of Function To Cambridgeshire County Council: Primary Care Prevention Interventions: MAR24/CMDN/97

1. The Cabinet Member approved:
2. The Primary Care Prevention interventions described in this paper.
3. The delegation of authority to Cambridgeshire County Council (CCC) to act as the lead authority for commissioning the proposed prevention interventions across Peterborough and Cambridgeshire. Peterborough City Council (PCC) shall enter into a delegation and partnering agreement with CCC for the duration of the delegated function between 1 January 2024 and 31 March 2026 and a total value of £200,000.00.
4. The establishment of a Section 76 between CCC and the Cambridgeshire and Peterborough Integrated Care Board (ICB) throughout the period of the delegated function, with a value of £1,000,000.00, consisting of £200,000.00 contribution from PCC, and £800,000.00 contribution from CCC.
5. With approval from the Monitoring Officer and Chair of the Adults and Health Scrutiny Committee, the urgency procedures to waive the 5-day consideration and 3-day call-in periods have been invoked.

Medgen Nursing Services Limited - MARCH24/CMDN/106

1. **This report is NOT FOR PUBLICATION in accordance with paragraph (s) 1 and 2 of Schedule 12A of Part 1 of the Local Government Act 1972 in that it contains information relating to an individual or likely to result in the individual being identified. The public interest test has been applied to the information contained within the exempt annex and it is considered that the need to retain the information as exempt outweighs the public interest in disclosing it as to do so**

Household Support Fund 5 Approval - MARCH24/CMDN/107

1. With approval from the Monitoring Officer and the Growth, Resources and Communities Scrutiny Committee Chair, the urgency provisions were evoked to waive the 28-day Forward Plan, 5-day consideration and 3-day call-in periods.
2. The Cabinet Member approved the overall approach to the delivery of the Household Support Fund extension.
3. Delegated authority to the Executive Director for Place and Economy, in consultation with the Executive Director for Corporate Resources and the Cabinet Member listed above, to finalise the detailed arrangements, including the award of contract(s), for all aspects of the scheme within the guidelines of the scheme and up to the grant determination limit as set out in the Governments Financial Instruction.
4. Delegated authority to the Executive Director for Place and Economy, in consultation with the Executive Director for Corporate Resources and the Cabinet Member listed above to approve an extension beyond 30 September 2024 should further Government funds be made available.

Stanground Academy – Deed of Indemnity - APR24/CMDN/109

With approval from the Monitoring Officer and the Growth, Resources and Communities Scrutiny Committee Chair, the urgency provisions to waive the 28-day Forward Plan, 5-day consideration and 3-day call in period have been approved.

The Cabinet Member approved:

1. The grant of an indemnity to Greenwoods Academies Trust (Academy) to deal with the reported building defect as outlined in this report.
2. Delegated authority to the Executive Director for Corporate Services and Section 151 officer to take all necessary steps to give effect the decision in 1 including entering into any legal agreements.

Translation and Interpretation Services - Amendment to Cabinet Report MAY24/CMDN/110

ABANDONED

1. With approval from the Monitoring Officer and Chair of the Children and Education Scrutiny Committee, the urgency procedures have been invoked to waive the 28-day Forward Plan, 5-day consideration and 3-day call in periods.
2. Approved the correction to Cabinet Report MAR24/CAB/89 that the company to be awarded the contract for delivery of the Council's translation and interpretation service is Language Line Ltd, and not Language Line TI Ltd. The contract period remains as 4 years (including extension period up to 2 years) and shall commence on 8 May 2024.

Reviews Pursuant To Part 7 Of The Housing Act 1996 - MAY24/CMDN/111

With approval from the Monitoring Officer and the Growth, Resources and Communities Scrutiny Committee Chair, the urgency provisions to waive the 28-day Forward Plan, 5-day consideration and 3-day call in period have been approved.

The Leader:

Delegated authority to the Executive Director of Place and Economy to exercise decision making functions in respect of all parts of Part 7 of the Housing Act 1996.

Delegated authority to the Executive Director of Place and Economy to procure and appoint a contractor to exercise on his behalf decision making functions in respect of all parts of Part 7 of the Housing Act 1996.

Ratified the award to and decision of the Council to enter into the contract with Housing Reviews Limited, to complete reviews pursuant to Part 7 of the Housing Act 1996 as set out below:

i.Reviews undertaken under Section 202 of Housing Act 1996 for the contract period 1 April 2023 to 31 March 2025, and contract value £25,000.00; and

ii.Reviews undertaken under Section 184 of the Housing Act 1996 for the contract period commencing on 1 August 2023 until completion of outstanding reviews, and contract value £18,700.00.

Authorised the Executive Director of Place and Economy, as and when required to review and ratify decisions made to-date pursuant to Part 7 of the Housing Act 1996, under the contracts referred to in recommendation 3 with Housing Reviews Limited.

Amendment to Award of Contract for the Provision of Multi-Disciplinary Design Team Services for the Vine Project in Central Library, Peterborough - MAY24/CMDN/112

With approval from the Monitoring Officer and the Growth, Resources and Communities Scrutiny Committee Chair, the urgency provisions to waive the 28-day Forward Plan, 5-day consideration and 3-day call in period have been approved.

The Cabinet Member authorised:

1. Authorised the award of a contract to Pick Everard for the provision of Multi-Disciplinary Design Team (MDDT) Services over RIBA Stages 1-6 for the Vine in Central Library - at a total contract value of £495,995.51 for the period 22 April 2024 to 16 March 2027.
2. Delegated authority to the Executive Director of Place and Economy to take all necessary steps to implement the decision in recommendation 1 including the entering into any of any necessary legal agreements.

CABINET MEETING HELD ON 30 May 2024

Fletton Quays Hilton hotel update – MAY24/CAB/03

The Cabinet:

1. Authorised the Executive Director of Corporate Services and Section 151 Officer to reject the third-party bid.
2. Authorised the Executive Director of Corporate Services and Section 151 Officer to submit a credit bid to take the hotel out of administration.
3. Authorised officers to start work to consider the options and ways forward included within the exempt appendix.
4. Delegated authority to the Executive Director of Corporate Services and Section 151 Officer to take all necessary steps to facilitate the decisions in the recommendations including the entering into of any necessary legal agreements.
5. Requested the Executive Director of Corporate Services and Section 151 Officer to submit a further report to Cabinet following further due diligence on the shortlisted options included within the exempt annex and provide a Full Business Case analysis for consideration in July.

Extension of Housing Related Support Grant Funding - April to June 2024 - JUN24/CMDN/04

The Cabinet Member for Housing and Communities:

1. Approved a three-month extension to the existing grant funding for Housing Related Support, (to allow for transition to a new procured model and enable agreed savings) for the period 1 April 2024 to 30 June 2024 to the following grant recipients:

- Longhurst Group (formerly Axiom Housing Association) – Hostel accommodation and drop-in services - £141,907.51
 - Cambridgeshire & Peterborough YMCA – hostel accommodation - £66,953.43
 - Futures Housing Group – hostel accommodation - £15,547.32
 - Cross Keys Homes – hostel accommodation – £22,537.00
2. Authorised grant variation to existing agreements between the Council and recipients of grant funding for the period 1st April – 30th June 2024.

With approval from the Monitoring Officer and Growth, Resources and Communities Chair the use of urgency has been approved to waive the use of the 3-day call-in period.

4. CABINET MEMBER DECISIONS

CABINET MEMBER AND DATE OF DECISION	REFERENCE	DECISION TAKEN
<p>s76 agreement between Peterborough City Council and the Cambridgeshire and Peterborough Integrated Care Board in relation to funding of pharmacotherapy for smoking cessation as part of the treating tobacco dependency programme</p> <p>Councillor Saqib Farooq, Cabinet Member for Adults and Health</p> <p>21 March 2024</p>	<p>MARCH24/CMDN/98</p>	<ol style="list-style-type: none"> 1. The Cabinet Member:: 2. Authorised total spend of £10,000 to Cambridgeshire & Peterborough Integrated Care Board (ICB) to provide patients treated under the Treating Tobacco Dependency Programme with Pharmacotherapy upon discharge. 3. Authorised the council to enter into a S76 agreement with the Cambridgeshire & Peterborough ICB for 2 years, commencing 1st February 2024.
<p>To create a new Walking and Cycling Member Working Group</p> <p>Cllr Elsey Cabinet Member for Infrastructure, Environment and Climate Change</p> <p>26 March 2024</p>	<p>MARCH24/CMDN/105</p>	<ol style="list-style-type: none"> 1. The new Group will assist in developing the Local Cycling and Walking Infrastructure Plan, the Rural Walking and Cycling Strategy, as well as other active travel initiatives.
<p>Contract for City Centre Advertising Boards</p>	<p>MAR24/CMDN/108</p>	<ol style="list-style-type: none"> 1. Authorised the council to award a contract to JC Decaux Limited from 6 May 2024 for a period of 10 years, with the option to extend for a further two years, for the management of 40 city centre digital advertising boards.

<p>Cllr Mohammed Farooq</p> <p>Leader of the Council, Cabinet Member for Housing, Growth and Regeneration</p> <p>23 April 2024</p>		<p>2. Delegated approval to the Executive Director of Corporate Services to authorise the decision whether to invoke the extension period following the initial contract term and in accordance with the contract provisions.</p>
<p>Award of Contract for Traffic Signals 2024 – 2032</p> <p>Councillor Jamil - Cabinet Member for Environment and Transport</p> <p>23 May 2024</p>	<p>MAY24/CMDN/01</p>	<p>1. Authorise the award of a 'Call Off' contract for the Traffic Signals Supply, Installation and Maintenance 2024 to the successful bidder set out in the Exempt Annex to this report for £2,320,000 from 4 September 2024 to 3 September 2029; and</p> <p>2. Delegate authority to the Executive Director of Place and Economy to authorise the option to extend the Contract for a further three years from 4 September 2029 to 3 September 2032</p>
<p>Award of contract for Electronic Document Management Solution –</p> <p>Cllr Amjad Iqbal</p> <p>Deputy Leader and Cabinet Member for Finance and Corporate Governance</p> <p>23 May 2024</p>	<p>MAY24/CMDN/02</p>	<p>1. Approve the contract award of the IT solution supporting most services via the CCS VAS framework to NEC (supplier of I@W) with commencement date 30th April 2024 for a five-year contract period and two optional one-year extensions. The estimated total contract value is £632,037.</p> <p>2. Authorise the early termination of the current contract with NEC for this system with effect from 30 April 2024. This contract is due to expire on 29th April 2024 and its early termination shall enable alignment with the newly procured solution. Early termination is by way of mutual agreement between the Council and supplier and of no cost to the Council.</p>
<p>Cambridgeshire and Peterborough Waste Partnership (RECAP) Inter Authority Agreement (IAA)</p> <p>Councillor Jamil Cabinet Member</p>	<p>JUNE24/CMDN/05</p>	<p>1. The Cabinet Member authorised the Council to enter into an Inter-Authority Agreement with the partners in the RECAP Waste Partnership (Cambridge City Council, East Cambridgeshire District Council, Huntingdonshire District Council, Fenland District Council and South Cambridgeshire District Council) in relation to the contract for the processing of the Dry Mixed Recycling (DMR) collected in the authority areas. This</p>

<p>for Environment and Transport</p> <p>7 June 2024</p>		<p>agreement will cover the procurement evaluation period and then remain in place for the full contract period.</p>
<p>Citizens Advice Peterborough Grant 2024/25</p> <p>Councillor Alison Jones</p> <p>Cabinet Member for Housing and Communities</p> <p>14 June 2024</p>	<p>JUN24/CMDN/06</p>	<p>The Cabinet Member:</p> <ol style="list-style-type: none"> 1. Approved the award of grant funding of £130,000 for financial year 2024/25 to Citizens Advice Peterborough to support homelessness prevention advice and support until 31 March 2025. 2. Authorised the Council to enter into a grant funding agreement with Citizens Advice Bureau Peterborough to facilitate the decision in recommendation (1).
<p>Domestic Abuse Policies For Peterborough City Council</p> <p>Councillor Alison Jones</p> <p>Cabinet Member for Housing and Communities</p> <p>9 July 2024</p>	<p>JUL24/CMDN/13</p>	<p>The Cabinet Member</p> <p>Agreed to the publication and adoption of the Peterborough City Council Domestic Abuse Policy (appendix 1) of the report</p>

COUNCIL	AGENDA ITEM No. 11
24 JULY 2024	PUBLIC REPORT

RECORD OF CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY DECISIONS MADE SINCE THE LAST MEETING

1. MEMBER REPRESENTATIVES

Meeting	Dates of Meeting	Representative
Combined Authority Board	5 June 2024	Councillor Dennis Jones
Skills & Employment Committee	17 June 2024	Councillor Samantha Hemraj
Environment and Sustainable Communities Committee	19 June 2024	Councillor Nicola Day
Audit and Governance Committee	20 June 2024	Councillor Christian Hogg
Transport & Infrastructure Committee	26 June 2024	Councillor Mohammed Jamil

1.1 The above meetings have taken place in June 2024.

2. DECISION SUMMARIES

2.1 The link to the meeting details and decision summaries for the above meetings can be found in Appendix 1.

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Reports from Constituent Council Representatives on the Combined Authority

The following meetings have taken place in May, June and July 2024

Business Board AGM, 13 May 2024

Councillor:

Decision Summary Link: [Business Board AGM \(May\)](#)

Combined Authority Board AGM, 5 June 2024

Councillor:

Decision Summary Link: [Combined Authority Board AGM \(June\)](#)

Combined Authority Board, 5 June 2024

Councillor:

Decision Summary Link: [Combined Authority Board \(June\)](#)

Skills and Employment Committee, 17 June 2024

Councillor:

Decision Summary Link: [Skills and Employment Committee \(June\)](#)

Environment and Sustainable Communities Committee, 19 June 2024

Councillor:

Decision Summary Link: [Environment and Sustainable Communities Committee \(June\)](#)

Audit and Governance Committee, 20 June 2024

Councillor:

Decision Summary Link: [Audit and Governance Committee \(June\)](#)

Transport and Infrastructure Committee, 26 June 2024

Councillor:

Decision Summary Link: [Transport and Infrastructure Committee \(June\)](#)

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COUNCIL	AGENDA ITEM No. 12
24 JULY 2024	PUBLIC REPORT

MOTIONS ON NOTICE

1. Motion from Councillor Hogg

Council notes that:

Businesses in Wales and Northern Ireland are legally required to display their ratings in a prominent place, such as the front door, entrance or window of the premises. Display became mandatory in Wales in November 2013 and in Northern Ireland in October 2016. In England businesses are encouraged but not required by law to display their rating.

England continues to lag behind Wales and Northern Ireland in terms of display rates, Compulsory display would likely have a big impact upon display rates in England, as seen in Northern Ireland and Wales.

An independent report commissioned in 2017 found that rates of display of stickers visible from outside the premises were:

- 49% in England
- 84% in Wales
- 82% in Northern Ireland

In Northern Ireland, there has been a significant increase in the proportion of establishments that are displaying their rating so that is visible from the outside (82% compared to 48% in 2016). In Wales, there has also been a significant increase in outside display of ratings (84% compared to 68% in 2016).

In England, businesses with a higher rating continue to be more likely to display than those with a lower rating. Over two-thirds (67%) of those with a rating of 5 are displaying their rating compared to 28% of those that have a rating of 0-3. These proportions are in line with those seen in 2016.

Council aspires to

Increasing the visibility of hygiene so that consumers have this information available to them at the point of supply so they can make an informed choice as to which businesses to use. Encourage food establishments to invest in gaining good hygiene ratings on a consistent basis

Council resolves to

Ask the Licencing Committee to make changes to the licences for:

- Those premises that require a late-night refreshment licence, to display their hygiene rating in a prominent place, such as the front door, entrance or window.
- Vendors requiring a Street Vendor Licence or an Ice Cream Van Licence, to display their hygiene rating in prominent view of customers.

Ask the Adults and Health scrutiny committee to look for a legal instrument, e.g. a local bylaw, for other food premises to be mandated to display their hygiene rating in a prominent place, such as the front door, entrance or window.

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COUNCIL	AGENDA ITEM No. 13
24 JULY 2024	PUBLIC REPORT

Report of:	Peterborough City Council Independent Improvement and Assurance Panel	
Cabinet Member(s) responsible:	Cllr Dennis Jones, Leader of the council	
Contact Officer(s):	Matthew Gladstone, Chief Executive	Tel: (01733) 863607

REPORT OF THE PETERBOROUGH CITY COUNCIL INDEPENDENT IMPROVEMENT AND ASSURANCE PANEL

RECOMMENDATIONS	
FROM: Chief Executive	Deadline date: July 2024
<p>It is recommended that Council:</p> <ol style="list-style-type: none"> 1. Requests the Cabinet to consider this report and respond with any action it wishes to take, including the recommended internal audit review on Peterborough Limited. 2. Requests the Growth, Resources, and Communities Scrutiny Committee to review this report, the Cabinet’s response to it and the progress being made with the delivery of the Improvement Plan. 	

1. PURPOSE AND REASON FOR REPORT

1.1 The Council established the Peterborough City Council Independent Improvement and Assurance Panel (PCCIIAP) on 16 December 2021, and updated the terms of reference of the panel to report to the Council on a six monthly basis. At its meeting of 6th December 2023 the Council agreed to receive an additional report to the March Council meeting to provide an updated view on the 2024/2025 budget and the political landscape. This report is the latest six monthly update and represents the Panel’s sixth report to the Council.

2. BACKGROUND AND KEY ISSUES

2.1 On the 30th June 2021, the then DLUHC announced an external assurance review of the Council’s financial position and its wider governance arrangements. Government decisions on further exceptional financial support, and on any statutory interventions that might be necessary, would be informed by those reviews. The financial review was undertaken by the Chartered Institute of Public Finance and Accountancy (CIPFA), and the governance review was undertaken by Andrew Flockhart. The governance review reported in September 2021, and CIPFA reported on the finance review in November 2021. Both reviews set out detailed findings, including conclusions, evidence and methodology used, and included recommendations for the future. Importantly, the governance review

recommended non-statutory action. The Minister of State for Equalities and Levelling up Communities at the time then wrote to the Council when the reports were published saying that, although she still had concerns, she agreed with the findings and that with the right support the Council should be able to respond to the challenges it faced.

2.2 The PCC IIAP operates in the context of the statutory intervention framework of powers given to the Secretary of State in the Local Government Act 1999. The independent panel is at the lowest level of external intervention, it does not take any decision making away from the Council. The threat of some level of statutory intervention remains if there is any faltering in implementation of the improvement plan recommendations. Council officers and members of the Panel will continue to meet with government officials to discuss the City Councils progress.

3. INDEPENDENT IMPROVEMENT AND ASSURANCE PANEL

3.1 The purpose of the Panel as approved by Council is to:

- Provide external advice, challenge and expertise to Peterborough City Council in driving forward the development and delivery of their Improvement Plan;
- Provide assurance to the Secretary of State of Peterborough City Council's progress on delivery of their Improvement Plan;
- Provide six monthly reports to the Council on the progress of the delivery of the
- Improvement Plan.

3.2 The Improvement Plan approved at Council on 21st December 2021 is a critical document, as the Panel will be holding the Council to account on the delivery of this plan, and on the extent to which the plan is meeting the recommendations, actions and outcomes envisaged in the finance and governance review reports.

3.3 The Councils Improvement Plan has three Improvement Themes as follows: -

- "Theme 1: Financial Sustainability. The recovery and improvement of Peterborough relies on us setting a balanced budget in 2022/23, delivering on our savings and transformation plans, delivering sharper focus on collective and individual fiscal responsibility and accountability ensuring that we deliver on our priorities. This will mean taking bold decisions to turn off the things that are no longer "core/can't afford" as we constantly challenge ourselves on how we spend every penny of the Council's money.
- Theme 2: Service Reviews. The Council has initiated a series of service deep dives starting in Adult's and Children's Services and Housing, we will continue this programme of review into mid-2023. The reviews will generate options and recommendations for doing things differently. We will manage these reviews using an agile approach so that we can agree and deliver changes as new opportunities and alternative ways of working present themselves. The Council has to have the ability to make change happen more rapidly.
- Theme 3: Governance and Culture: This section describes how we will manage the Improvement Plan with the support of the Improvement Panel and associated partners. We will refresh our Corporate Strategy and key policies. We will adopt stronger fiscal delivery disciplines where personal accountability will be at the heart of our new ethos. We will change the

organisation if we are clear on what has to change, by when and to what standard.”

The IIAP operates as a collective body, bringing all of the expertise of the Panel to the challenges facing the Council. Four of the panel members lead on individual areas that are intertwined across the three themes of the Improvement Plan. This report covers those four lead areas of Finance/ Transformation/ Assets, Contracts and Companies/ Governance and provides the Panels view on the progress in the last six months.

4. CURRENT PCC IIAP VIEW ON THE CITY COUNCIL IMPROVEMENT PLAN PROGRESS

4.1 Theme 1: Financial Sustainability

The Council has continued to make improvements in how it makes financial decisions, and is working to improve budget management and accountability. The Panel has noted these improvements and would wish to see the changes fully embedded in the management of finances at all levels of the organisation. The continued work of the Financial Sustainability Working Group is an important part of the Councils financial process. Senior finance staff meet regularly with the Finance panel lead outside the formal panel meetings and seek advice as required from panel members as needed.

4.1.1 2023/2024 financial performance

The final revenue outturn report for 2023/24 showed an overspend of £1.2 million. This was a marked improvement over the year and over the sum reported in our last report in March when it was reported that in December 2023 there was a £2.139 million overspend on a net budget of £212.669 million. The main drivers of this overspend were demand led services in Children looked after, homelessness and home to school transport. The end of year reserves figure showed a £25 million reduction in revenue reserves, of which £10 million was used to support the approved revenue budget. The Council has however achieved the bulk of its savings for the year with only £214,000 out of £14.596 million being shown as unachievable.

4.1.2 2024/2025 budget

The 2024/25 budget was set and agreed in February, following consultation which included a budget simulation model, the net budget of £218.638 million is just under £6 million above the 2023/4 net budget. The budget included an increase in Council tax of 4.99%.

The budget assumes the achievement of three main savings streams of Savings and efficiencies (£8.168m), Service transformation (£2.350m) and Income generation (£1.920m). Additional cost pressures including service demands of £ 8.897m, have been included in the budget. As stated in the Section 25 statement made by the Section 151 officer the budget estimates contain a moderate degree of risk.

The early forecasting trends for 2024/25 are not promising; the internal revenue forecast for the end of May shows a forecast overspend of £8.6million with continuing spend pressures in Children's, Adults and temporary accommodation, together with higher-than-expected capital financing costs due to interest rates not moving as expected. This is significantly higher than the corresponding figure for last year. Urgent action will need to be taken to ensure that there is no further reduction in the planned draw down in reserves in the current year. If the current level of forecast overspend materialises reserves would be at a level that in the panel's view would be unacceptable.

The position is further compounded by the status of the savings proposals for the current year. Of the £19.602 million of savings required over the period, £3.368 million are now rated as Red, a further £9.083 million are rated as Amber. In the Panel's view the current risk of the delayed delivery of savings combined with the forecasted overspend places at risk the financial recovery of the Council particularly with its low level of reserves and will need urgent action. We pointed out in our March report that the MTFs assumes the savings proposal will be delivered in full and we would remind the Council again of the view expressed by the section 151 officer in the section 25 statement that states that "reserves are adequate for the year ahead, but beyond 2024/25, without additional funding or further transformation, there is a risk that reserve balances may not be sufficient to bridge any budget gaps...". The Panel concur with that view and action needs to be taken both to reduce in year spend and to produce viable savings from the transformation plans being developed. This needs to be done at pace. The previously established Savings Board should continue to monitor the delivery of savings.

The Panel also note, that again in common with many other top tier authorities, that the Council is forecasted to move into deficit on the Dedicated Schools Grant high needs block. This at present does not to be charged against the Council's general fund due to the statutory disregard. If this disregard is removed, then the Council will have a further pressure on the General fund.

4.1.3 **Capital**

The Council in 2023/ 24 spent £112.8 million out of a Capital Programme of £157.7 million. £50.4 million of which related to the purchase of Sand Martin House. The programme was supported by £58.2 million of borrowing which increases revenue costs in future years, albeit a significant proportion relating to Sand Martin House replaced lease payments. The revised programme for 2024/25 including slippage from 2023/24 is £ 148.8 million. It is understood that to reduce spending pressures on the general fund that a moratorium has been placed on new Capital spend funded from borrowing until interest rates are reduced. In view of the pressure on the General fund this is seen in the short term as a prudent approach. However, longer term the council needs to generate resources from Capital receipts from its review of assets. This should both reduce ongoing revenue property related costs and decrease reliance on borrowing as the Council still maintains a historic high level of debt (costing 16% of net revenue budget) of which over 25% is short term (i.e. less than 1 year) and subject to the vagaries of the short-term market.

The Panel would again encourage the Council to continue to ensure that the need to retain any asset is thoroughly examined against both service need and cost

and that imaginative use of shared assets across both the Council and the wider public sector and the Community be examined.

4.1.4 Accountability Culture

The Panel has repeatedly commented on the need for budget holders to be able to be held accountable for their budgets and for them to be less reliant on the Corporate Finance team; both in terms of forecasting and also in finding the resources to “plug gaps”. In the light of the 2024/25 forecast and savings position we would again encourage the Council to ensure that budget holders have total accountability and answerability for the budgets under their control.

4.1.5 Longer term outlook

For the period post 2024/25, the MTFS shows budget gaps of £3.265 million for 2025/26 and £6.934 million for 2026/27, these assume that the savings programme for 2024/25 is delivered in full, and that inflation and service demand do not exceed the levels anticipated in the MTFS. The Council will need to ensure that plans are in place to meet these anticipated budget gaps – those plans must explicitly exclude any anticipation of further use of reserves.

The Council will need to ensure that transformation plans identified via the programme boards are robust and that they are implemented as quickly as possible. It is recognised that there will be unforeseen circumstances that may provide both opportunities for cost reductions as well as unavoidable cost increases but these will need careful and prompt identification and management. The panel have previously recommended that the FSWG should take an overview on transformation plans given the need to closely ally those plans and their achievement with the MTFS.

4.2 Theme 2: Service and External Reviews (Medium to Long Term Sustainability)

4.2.1 Future Sustainable City Council

Peterborough colleagues recognise the need to consciously connect the council's transformation ambition with the MTFS and wider city strategy ambitions and the new maturity in the approach to the work of the portfolio boards has provided helpful focus and has strengthened senior officer accountability. The Panel commented in its last report on the need for confidence that savings from transformation activities will be achieved to generate confidence in the investment needed to achieve that change. We also said that the six months period that has just elapsed would be critical in demonstrating what the portfolio boards can achieve. With hindsight that was an overly ambitious timeline and what we have seen is continued progress and a revised focus within the boards. There is now a need for a concerted effort to align the MTFS and specific projects across the transformation portfolios to create a confident plan of action that shows the path to transformed service delivery over the next two years. There is no lack of ambition or effort, and the recent workshop attended by the Panel, group leaders, SLT and the transformation programme leads clearly demonstrated that. As the

programme governance matures there should be much more positive evidence of progress.

4.2.2 **Companies, Contracts and Assets**

Significant progress continues to be made on maturing the role of the Shareholder Cabinet Committee (SCC) which is working its way through its forward plan and beginning to fulfil its role overseeing the Council's interests in companies. The new MO has given this committee more support and energy and it is beginning to exert strategic influence and an operational overview over the council's company interests. The maturing of this Committee should remain a priority given the ongoing size and complexity of the portfolio and the inevitable risks and issues arising from such a portfolio.

However, a scan of the agenda and papers shows that nearly all of the agenda items and papers are restricted and the lack of transparency is a matter which the Council may wish to address. Although there will undoubtedly be restricted items, much of the content will be of public interest and it is recommended that PCC reviews its policy towards openness.

The SCC still needs to further develop a risk-assessed Commercial Strategy against which current and future ventures can be tested and a statement on the overall aims and objectives of its Local Authority Trading Company (LATCO) portfolio to avoid mistakes of the past being repeated. A well-focussed strategy will be of great significance to the Council in respect of future decision making.

The Council's approach towards managing its assets and making strategic decisions on their future is also improving but, more than two years on, there is still no approved overarching Asset Management Plan around the component elements of the operational, service and commercial portfolios and its rural estate - or evidence of a 'controlling mind' over the Councils long and short term approach to its property.

Some of the challenges highlighted in the last two reports deserve to be repeated as they remain relevant, including;

1. Maximising the utilisation (and minimising the costs) of the operational estate
2. Developing a locality-based approach to its service properties to provide more integrated services at lower costs
3. Reviewing its rural farms estate and generating capital receipts.
4. Resolving the clienting function in relation to FM provision through Peterborough Limited.

Regarding individual companies, there is clear evidence that resources are being deployed to tackle the specific issues and challenges.

Within the Peterborough Investment Partnership (PIP), it remains the intention to dissolve the PIP once work on the Fletton Keys development is completed and SCC have re-affirmed this.

The Council's decision in May 2024 to purchase and develop the Hilton Hotel site is noted. This decision carries significant financial risk and it is recommended that the Council closely monitors progress on a regular basis and takes action should issues arise.

Blue Sky (the energy trading company including solar panels) has now been wound up as of June 2024 and the company dissolved.

Empower Peterborough CIC remains in limbo and although a forced strike off of the company by Companies House was removed after PBC intervention, its future needs to be addressed.

On Peterborough Ltd (trading as Aragon for Waste Collection, Building Cleaning etc and as Vivacity for Culture and Leisure), although the September meeting of the SCC considered the prospects for the 2024/25 business plan, it did not appear to consider the future strategic aims of the company in relation to its role in property and the Council's museums and Leisure Centres. This needs to be revisited prior to considering another business plan. Management's attention has been drawn to the fact that a Mauritius domiciled 'Peterborough Limited' has been set up and it is recommended that Internal Audit review this company to ensure that no fraudulent activity is taking place.

Opportunity Peterborough remains active, but its future intentions are not immediately apparent, and the Shareholder Committee still needs to consider this company and its future urgently. A recent report to SCC was inconclusive.

4.3 Theme 3: Governance and Culture

The overall governance of the City Council has been a matter of concern to the Secretary of State since 2021. Since then, the Council has implemented a series of recommendations to improve its governance. In doing so the Council has achieved greater stability and continuity in its direction of travel and in its decision making. Notwithstanding this, the whole Council needs to retain focus on some important risks and issues which, if not dealt with effectively, will lead to a decline in the quality of governance which the public deserves.

4.3.1 No Overall Control

At the time of the Panel's report in March 2024 the Council was being led by a Peterborough First administration with only 11 members in the leading group. This was supported by other opposition groups (Labour, Liberal Democrat and Green) without any formal agreements. The Conservative group, with 23 members at that time, was the principal opposition. This arrangement started in November 2023 and worked reasonably well with significant support from the officer team. In February the budget and Council Tax for 2024/25 was approved unanimously, a remarkable achievement in the circumstances. This provided clarity and stability in plans for the year, vital given the challenges ahead.

The local elections in May 2024 led to a further change in the administration of the Council. A third of the council seats were up for election. The Council now

comprises 19 Labour members, 14 Peterborough First, 11 Conservative, 8 Liberal Democrats, 4 Green and 4 Independent. The Labour group, being the largest in the Council chamber, now leads the minority administration of the Council. This is the third administration that has been in place since October 2023. In most circumstances it will require support from at least 12 members of opposition groups to carry a majority in the Council chamber. No formal agreements are in place to provide certainty.

This situation carries inherent risks and uncertainties for the Council and, ultimately, the services it provides to the public. The administration needs to find ways of achieving continuity in direction of travel and stability in the operation of the Council whilst tackling the big challenges that are in plain view. This will rely on all Members of the Council to think and work in a collegiate manner when it comes to making key decisions in the best interests of the public.

One factor that could, and should, contribute to a degree of stability is that fact that the current group of elected Members on the Council will be in place for (almost) two years up till the elections in 2026. This offers the Labour led administration a two-year time horizon with which to approach the challenges at hand. This is an opportunity which should not be missed to take a more strategic look at ways of reducing the Council's cost base whilst fulfilling the Council's aims for the city and the quality of services it provides such as Children's Services. The Financial Sustainability section of this report spells out the enormous scale of the financial challenge.

In view of the fact there is a new minority administration in place the Panel wishes to repeat the recommendations made in our March report, with some variations, to the previous minority administration. It is vital that:

- i. The new Leader and Cabinet find ways to work well with and win support from the opposition groups in relation to key decisions.
- ii. The new Portfolio Holders need to get on top of their briefs especially as many significant issues in the medium and long term need to be resolved.
- iii. The FSWG continues to operate with the participation of all political groups especially in the development of the budget and Council Tax proposals for 2025/26
- iv. Sufficient and suitable mentoring and training support is delivered for the Leader and Cabinet as well Group Leaders and those responsible for chairing Overview & Scrutiny and regulatory committee meetings.
- v. The challenges which arose from the Ofsted inspection continue to be managed and responded to positively.
- vi. All Members, especially the Leader and Cabinet, focus on long term strategies and transformation which are essential for the Council to operate on a stable and sustainable footing.

The Panel asks all members, including the Cabinet and the Overview and Scrutiny Committee, to consider how best to build on what has been achieved in order to deliver the improvement that the Council is capable of and which it wants to provide for the city and all its communities. Working collaboratively and in a collegiate manner for the good of the City has been a feature of the Council over the last three minority administrations and there is no reason for that to change.

One other change in context for the Council deserves a comment here. This is the election of a new Labour government in Westminster, with the support of two

Labour MPs in the city's constituencies. Whilst these are very early days the Panel encourages the Council to work together with its MPs to speak with one voice about the challenges the city faces as well as its aspirations and the support it requires from government.

4.3.2 Electoral Arrangements

Members and officers of the Council are familiar with the Panel's advice on the benefits that could be achieved by moving to all out elections. Having a Council elected for a four-year period would enable Members to put political arrangements in place that would provide greater continuity and enable longer term and more effective strategies to be realised. Therefore, the Panel asks that the Council adheres to its commitment to reconsider this matter.

4.3.3 Management Structures and Systems

The composition of the senior management team is more stable than it has been for some years. To add to this, a permanent Monitoring Officer has been appointed. For the first time in years all three Statutory Officers are in place on a permanent basis. This represents important progress in the core governance functions of the authority.

4.3.4 Resourcing Change

The Panel is pleased to note that the changes made by the Chief Executive in the leadership capacity and capability in the Corporate Delivery Unit is beginning to show signs of progress. This needs to be sustained in order to drive the transformation programme in the direction, in the way and at the pace which the Council desires. This matters for long-term financial stability and to improvement of the Council's services to the public.

4.4 LGA training and support for members

4.4.1 The LGA has been providing additional support to Peterborough City Council since it established an improvement panel in December 2021. In June 2022 all group leaders were allocated a member peer to support them personally to help the council drive forward the development and delivery of their improvement plan. It is universally acknowledged that there has been a change in member behaviour. Peers have really helped with the step change to get members in a no overall control authority working respectfully and with residents at the heart of what they do.

In 2023 the peer mentor and mentee relationships were reset, and group leaders reaffirmed the support knowledge and skills they required along with the frequency of touching base. The level of support required varies across the different group leaders but is still valued in most cases. It is now timely to review the peer support programme again to establish its impact and whether it should continue or whether there should be a broader emphasis on all member training and development.

4.5 Conclusion

The Panel is in the same position as previously, we continue to recognise that Members and Officers alike work extremely hard on the issues facing the City Council and continue to work collectively and collegiately. We stress that in the political context of a minority administration there is an even greater onus on all political group leaders, and indeed all members, to work together in the best interests of the community. Continuing to accept the shared responsibility to the local electorate for holding the authority together is vital. We pointed out previously that continuity in this commitment by all groups and all members was very important for the sound governance of the council. It sets an excellent example to other NOC Councils and is an excellent demonstration to civil servants of how far Peterborough has come.

We also must recognise, however, that the challenges remain immense and that we continue to report on forecast revenue overspending and that we all need to see an acceleration in the achievement of real transformation. The next six months will continue to be challenging, but should also be exciting if the Council builds on what it has achieved so far.

5. CONSULTATION

- 5.1 The consultation strategy was approved by Council on 16 December 2021.

6. IMPLICATIONS

Financial Implications

- 6.1 There is no change to the estimated financial implications presented to Council in December 2021.

Legal Implications

- 6.2 No change to previously reported.

Equalities Implications

- 6.3 No change to previously reported.

Carbon Impact Assessment

- 6.4 No change to previously reported.

Communications and Engagement

- 6.5 No change to previously reported.

7. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 7.1 Council report 'Financial Improvement Planning' 16 December 2021

'Governance Review: Peterborough City Council' Andrew Flockhart report 2021

8. APPENDICES

8.1 None

